

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Thursday February 28 1985

The serpent in the dollar paradise, Page 29

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## World news

### Sindona accuses ex-IRI chairman

Italian financier Sig. Michele Sindona accused the former chairman of IRI, the state holding group of knowing of the embezzlement of 1,300m (\$145m).

The allegation came during a Milan court appearance where Sig. Sindona faces charges of fraudulent bankruptcy in the 1974 collapse of his private banking empire. Sig. Sindona, 62, IRI chairman from 1969 to 1979 has denied knowledge of the embezzlement.

### Meese confirmed

Edwin Meese's appointment as U.S. Attorney General was confirmed 63-31 by the Senate. Page 2

### Peace efforts

Israel and Egypt stepped up their diplomatic efforts in the hope of breaking the stalemate in Middle East peace negotiations and of improving relations between the two countries. Page 3

### Defence industry call

Nato Secretary General Lord Carrington called on West European allies to form a joint defence industry as the only way to compete with U.S. manufacturers in the long term.

### Lebanon skirmish

Lebanese troops opened fire on an Israeli patrol which crossed Israel's front line in south Lebanon. Israelis replied with gun fire, according to a Lebanese army communiqué. Page 3

### Extortion ends

Japan's poison sweets gang has stopped nearly six months of attempts to extort money from a leading confectionery company through planting poisoned sweets in shops. A letter received by police said the gang was "pardonning" Morinaga and Company.

### Insult claim

The French Government denounced the Israeli embassy in Paris to explain claims that the Israeli Defence Minister, Yitzhak Rabin called French UN troops in Lebanon "big bastards".

### Spanish bombings

Three bombs exploded in Spain, injuring six people and damaging two trucks and several shops.

### Taiwan charges three

Three Taiwanese gang leaders were charged in Taipei of killing Chinese-American journalist in California in a case in which senior Taiwanese intelligence officials are implicated. Page 3

### Air crash aftermath

The television mast into which a Spanish airliner crashed last week, killing all 148 people on board, was not legally released according to the Spanish Transport Ministry.

### Swapo support

A British parliamentary team visiting Namibia found widespread support for Swapo guerrillas fighting South African rule of the disputed territory.

### Greenpeace protest

Members of the Greenpeace conservation group maintained their blockade in the French port of Saint Nazaire of a Norwegian freighter carrying highly toxic chemicals to South Africa.

### Terrorist price tag

A reward of up to DM 1m (\$300,300) has been offered for information leading to the arrest of urban guerrillas, murderers and bombers in the West German state of Bavaria.

### Hijackers surrender

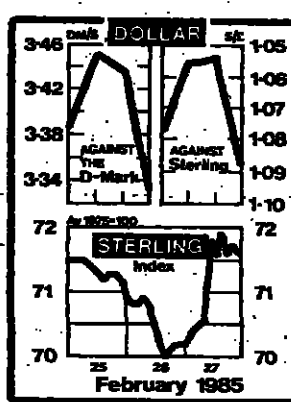
Two Syrians who hijacked a Luftansa Boeing 727 airliner to Vienna and were seeking political asylum in Austria, surrendered to police after releasing all 39 passengers.

## Business summary

### Vauxhall reports £6.8m deficit

VAUXHALL, General Motors' UK subsidiary, reported a loss of £6.8m (\$7.6m) during 1984, compared with a £1.1m deficit in the previous year. The loss came despite record car sales and a higher market share. Page 7

WALL STREET: The Dow Jones industrial average closed down 5.08 at 1,261.03. Section III



DOLLAR fell in London to DM 3.3350 (DM 3.4325); FF 10.18 (FF 10.51); SwFr 2.8350 (SwFr 2.9075); and ¥239.10 (¥240.95). On Bank of England figures the dollar's exchange rate index fell to 153.1 from 157.2. Page 49

STERLING rose 3.5 cents in London to close at £1.0875. It rose to DM 3.6250 (DM 3.6125); FF 11.06 (FF 11.0250); SwFr 3.0850 (SwFr 3.0550) and ¥282 (¥275). The pound's exchange rate index rose to 71.6 from 70.2. Page 49

GOLD gained \$3 on the London bullion market to close at \$289.50. It also rose in Zurich to \$290.75 from \$285.25. Page 46

LONDON equities finished mixed, with the FT Ordinary index up 5.1 at 890.2. Gilt made strong gains. Section III

TOKYO stocks advanced amid demand for financial issues. The Nikkei-Dow market average was 92.41 up at 12,297.39. Section III

KEC has bowed to pressure from steel makers and raised minimum prices by about 2.5 per cent on the most widely traded products. Brazil opens steel plant. Page 4

HONG KONG'S 1984 economic growth rate was 8.6 per cent, with predicted growth in 1985 of at least 7 per cent. The 1984 budget deficit stood at HK\$1.8bn (\$221.6m). Page 3

WEST GERMAN business is investigating ways of helping China to finance nuclear power station construction. Commercial arrangements for China to store some spent European nuclear fuel is under consideration. Page 4

SONESSONS, the diversified Swedish industrial and holding company with interest in light engineering, biotechnology and medical equipment, doubled pre-tax profits to SKr 400m (\$41m) last year. Page 22

PHILIPS PETROLEUM, the embattled U.S. oil company, may have lost the key shareholder vote on its recapitalisation plan, destined to insulate it from unwelcome takeovers. Page 31

INSEE, the French national statistics institute, warned the Government against attempts to stimulate demand further this year. Page 2

INTEL, the Silicon Valley semiconductor manufacturer, has forecast near-zero income with revenues down 15 per cent from the fourth quarter of 1984 when the company reported revenues of \$416m and net income of \$23m. Page 22

GENERAL ELECTRIC has won its first Chinese order for private telephone exchanges - a deal worth more than \$100m.

SAAB-SCANIA, Swedish motor and aerospace group, reported 22 per cent higher pre-tax profits of SKr 2,550m (\$322m) on sales 25 per cent higher at SKr 25,950m. Page 31

## Central banks intervene to reverse dollar's climb

BY PHILIP STEPHENS IN LONDON, PAUL TAYLOR IN NEW YORK AND STEWART FLEMING IN WASHINGTON

MASSIVE AND concerted intervention by central banks sent the dollar plunging against other leading currencies in chaotic trading on foreign exchange markets yesterday.

The central banks, led by West Germany's Bundesbank and including most other European central banks and the Bank of Japan, sold between \$1.5bn and \$1.7bn, according to senior European monetary officials.

The intervention, one of the biggest ever and the first joint move for more than a month, triggered what dealers called panic selling of the U.S. currency. It drove the dollar from a high of DM 3.45 to as low as DM 3.27 in two hours, before it recovered slightly later in the day.

The central banks tried to take advantage of nervousness in the markets after comments on intervention from Mr Paul Volcker, the U.S. Federal Reserve chairman, had brought sharp losses for the dollar on Tuesday.

Mr Volcker and Mr James Baker, the Treasury Secretary, both lent verbal support yesterday to the determined and co-ordinated efforts by the central banks to drive down the value of the dollar.

The bulk of the dollar sales - perhaps two thirds - were made by the Bundesbank, but the Bank of England and the French, Italian, Dutch, Belgian and Austrian central banks also joined in.

In the New York foreign exchange markets, early trading yesterday was relatively thin and nervous after the central bank intervention in Europe and the sharp decline in the dollar.

One European central banker said: "We have always said that we were willing to intervene jointly, but the crucial thing was to get the timing right. Yesterday the dollar looked vulnerable so we moved."

There was no concrete sign in Europe, however, that the Federal Reserve had joined the action, although European officials were stressing that the U.S. authorities might sell dollars in the New York market.

The U.S. currency closed in London at DM 3.3350, down nearly 10 p from Tuesday, and also registered steep falls against other European currencies.

Sterling rose by 3.5 cents to end the day at £1.0875, while gains for the pound against other leading currencies also contributed to a 1.4 point rise in the sterling index to 71.6.

That in turn brought a fall in sterling interest rates on the money markets, with the key three-month Interbank rate falling below the current 14 per cent level for base rates to just over 13 1/2 per cent.

Central bankers said they were well satisfied with their success in what one official termed "taking the profit out of the dollar's recent rise and hitting speculators in the U.S. currency."

It was their most decisive action since the Group of Five major industrial countries agreed on joint intervention last month. It followed President Ronald Reagan's comments last week that the U.S. was against "loving around" with the value of the dollar.

There were signs, however, that even the central banks surprised at the speed of the dollar's initial fall. Dealers said that the spreads between buy and sell rates for the U.S. currency widened to as much as 2 p in their initial assault.

The Bundesbank and others continued to sell dollars in smaller quantities throughout the afternoon to counter any immediate rebound in the U.S. currency's value.

The Bank of England may have limited the impact on its reserves, however, by selling dollars against the D-Mark as well as against sterling.

The intervention left the market extremely nervous in case it was followed by further action over coming days. But dealers were unwilling to predict that it marked a decisive turnaround for the U.S. currency.

"There is still underlying demand for dollars. I want to see whether the Fed intervenes before I predict that the dollar will not go higher again," the foreign exchange manager of one leading bank said.

New York traders noted that most of the action took place in London. They said, however, that the impact spilled over into early trading in the U.S., producing "abnormally wide" spreads between bid and asked prices. Some dealers said that prices were being set at levels "which do not encourage trading."

Several bank traders noted that the dollar's sharp movements in the past three days had left a lot of blood in the streets and that the sharp decline in the dollar's value in the past 48 hours may have knocked "some speculators out of the markets."

In the Chicago foreign exchange futures markets, contracts have rebounded from record lows in heavy, erratic trading while the daily volume of foreign currency option contracts traded on the Philadelphia exchange hit a record 30,000 on Tuesday amid suggestions that the recent sharp dollar movements had further prompted some banks to use the exchange market to hedge risks.

For the second consecutive day, Mr Volcker, speaking before a congressional committee, stressed the useful role which official intervention in the foreign exchange markets can play at times in stabilising currencies. But he made clear that he believed that such intervention

Continued on Page 30

Editorial comment, Page 28; Economic Viewpoint, Page 29; Lex, Page 30; Money Markets, Page 49

## Five agree to scrap Europe border checks

BY PAUL CHEESERIGHT IN BRUSSELS

FRANCE, West Germany and the Benelux countries yesterday agreed to scrap all police and customs formalities at their common borders.

Ministers from each of the five countries involved, meeting in Brussels, committed themselves to drawing up an agreement to this effect by the end of April.

According to Mr Paul de Keersmaecker, the Belgian State Secretary for European Affairs, the final agreement would be signed later in the year.

"The aim is to enlarge the area where free movement of people and goods is possible," he said. "We see this as being in the framework of the European Community and an expression of what was decided at Fontainebleau."

The EEC summit at Fontainebleau in June last year agreed to abolish frontier formalities.

The immediate impetus for the current agreement is the accord reached last year between France and West Germany to stop automatic checks of people crossing their common borders.

This prompted the Benelux countries, Belgium, the Netherlands and Luxembourg, which had their own economic union, to approach France and Germany with a view to extending the agreement. The Benelux states, however, wanted to go further.

The European Commission has agreed to raise its minimum prices on the most widely traded steel products by about 25 per cent from April 1. The move indicates that Brussels recognises the steel industry is still a long way from being able to stand on its own feet and that support measures will have to remain in force. Page 30

Mr de Keersmaecker stressed that the agreement had to include the movement of goods, just as the Benelux accord does.

Work on defining the practical details of the broader agreement is to start under the direction of a central committee.

The five nations last night made clear that within the framework of the talks they would be studying the problems of how to control both drugs traffic and clandestine migration.

The chances of extending the new agreement to Britain do not on the face of it appear very strong. The British Government has adopted a reserved attitude to proposals from the European Commission aimed at applying the principles of the Franco-German agreement on a wider scale.

## Australia admits 16 banks

By Michael Thompson-Noel in Sydney

AUSTRALIA'S long-heralded plan to open up its banking market to foreign competition crystallised yesterday when Mr Bob Hawke's Labor Government surprised many by naming 16 banking groups which will be allowed to establish operations in Australia. Many of the world's top banks are represented - six from the Asia-Pacific region, six from North America and four from Europe.

Seven of the successful applicants are joint ventures, with local partners holding between 20 per cent and 50 per cent. These involve Chase Manhattan, Bank of America, Royal Bank of Canada, Standard Chartered, Mitsubishi Bank.

Continued on Page 30

Background, Page 31

## EEC enlargement deadline threatened

BY QUENTIN PEEL IN BRUSSELS

GREEK OBJECTIONS to any Andreas Papandreu, the Greek sharp reduction in EEC spending plans for the poorest Mediterranean regions will be spelt out in Brussels today, casting serious doubt on the March deadline for the successful conclusion of the membership negotiations with Spain and Portugal.

A new package of loans and grants, likely to total some Ecu 5.5bn (\$3.48bn) over seven years, has been greeted with dismay both by Greece as inadequate and by major net budget contributors like Britain and West Germany, as excessively generous.

EEC foreign ministers meet in an extraordinary session today in an effort to bridge that gap, while at the same time resolving their own negotiating position for the final round of talks with Spain and Portugal.

They face an ultimatum from Mr

## Siemens studies plan for attack on U.S. microchip market

BY GUY DE JONQUIERES IN LONDON

SIEMENS of West Germany, one of Europe's largest electronics and electrical manufacturers, is studying plans for a major assault on the U.S. microchip market involving investments of several hundred million dollars in the next few years.

It is part of an aggressive effort by Siemens to challenge American and Japanese domination of the worldwide semiconductor market, which grew by more than 40 per cent last year to exceed \$25bn.

The strategy is among the most ambitious by any European company to try to win a share of the vast U.S. microchip market, which accounts for almost half of total world sales. European suppliers, however, have only a small part of this market.

Siemens aims by 1987 to start assembling and testing in the U.S. microchips made in its European plants. It hopes to have a complete U.S. chip-making facility, equipped to make silicon wafers, in place before 1990. It also plans to build up an American sales and marketing network.

The main European companies mass-producing microchips at U.S. plants are Philips of the Netherlands; Imos, part of Thorn EMI of Britain; and SGS-Ates of Italy. Britain's Ferranti and Plessey own smaller U.S. plants making more specialised components.

Siemens is already considering possible sites for a U.S. factory. It has still to take final decisions on the scale of investment, though a water-fabrication plant alone would cost \$100m-\$200m to build and equip.

Its planned U.S. expansion is linked to the Megaproject, a joint programme with Philips to develop the advanced design and production technology needed to make the next generation of mass-produced microchips.

Siemens is committed to spend DM 2.2bn (\$660.7m) on this project. It plans to start making one megabit memory chips, able to store more than 1m bits of computer data, in Europe in 1987 and four megabit memories with four times more storage capacity by 1989.

The company, however, is aiming for only a small share of the intensely competitive mass-produced memory market. It believes the production techniques needed for memories are essential to make the more sophisticated types of micro-electronic devices which it wants to sell.

According to Datquest, a market research company, Siemens ranked 22nd among the world's microchip makers last year, with estimated sales of \$230m. Its European sales were \$180m, making it the ninth largest supplier in Europe.

The company, which buys more than a third of its own microchip output, admits that it has not kept pace with U.S. and Japanese competitors.

Siemens owns 15 per cent of Advanced Micro Devices, a leading U.S. microchip maker, and has acquired several much smaller American microelectronics companies in the past few years.

"Elephant" that wants to catch up. Page 28

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## EUROPEAN NEWS

Christopher Bobinski reports that shop floor issues are assuming greater importance in Poland

## Solidarity puts emphasis on economic reform

JUST for a moment this week it seemed as if the last three years had slipped away and Poland was back in the Solidarity era.

There was Mr Lech Walesa, leader of the union, calling for a 15-minute general strike against proposed food price increases. There was the Government backing down and promising to reconsider its proposals. There was Solidarity responding by calling off its action but telling its members to be ready to strike should the need arise.

But the feeling that this was an action replay of 1981 is illusory, although the fringes over food prices could still have far-reaching consequences for the future.

The call for the 15-minute stoppage came from the Solidarity underground leadership and was backed only reluctantly by Mr Lech Walesa. It was greeted at first with dismay by many of the union's supporters, who feared it would fail, thus dealing the movement another blow. Others were afraid that even if it did win support in some places, it would merely show the police where the movement had managed to grow stronger and provoke further repression.

Mr Walesa had been close to redefining the strike to a vaguer day of protest when the Govern-

ment cranked up its propaganda campaign against him and the movement and arrested three well-known leaders. That gave Solidarity no choice but to go all out to try to make the strike work. The Government campaign also produced a rise in tension, raising Solidarity's hopes that the strike would be a success.

Meanwhile, public opinion surveys commissioned by the authorities said that the food price rises issue was evoking more anger than previous occasions. Although the feeling was not strong enough to make the general strike threat real, the surveys advised caution.

Other factors such as the Government's poor relations

with the Catholic church and the people's anger at the press campaign against radical clerics, along with the universities' rejection of government plans to cut their newly-granted autonomy, also suggested caution.

In the past it has been an official tactic to propose higher food price rises than were actually envisaged, to test the reaction, and then to bring in lower rises to cushion the shock.

This stance made it all the more urgent this time to promise to reconsider the increases. The Government has now promised to spread them over the year, and says they will put 3.2 per cent on the cost-of-living index.

Increased pensions are to be

paid and compensation for those in work.

No one has said, however, that the planned 12 to 13 per cent inflation rate for the year is being revised, suggesting that one way or another prices will go up by as much as was originally planned.

Once the authorities had made up their mind to reconsider the price rises, the new unions set up to replace Solidarity saw their way clear to rejecting the proposed increases. They are desperate to prove their independence and defend their members' interests.

Both the Government, by showing itself attentive to the will of the people, and the new unions are seeking to make political capital out of the incident. The effects are likely to be most significant for Solidarity, which at last feels it has won a victory of sorts.

This psychological boost is accompanied by a greater number of people, angered by the murder of Father Jerzy Popieluszko, the pro-Solidarity priest, coming forward to take part in clandestine activities. The apparent success of the strike call will strengthen the radicals in the movement, who are ever suspicious of Mr Walesa's moderate approach.

The fact that this success has involved a bread and butter

issue directly involving the mass of workers should help steer Solidarity away from general political issues back to the shop floor, which union supporters like the recently amnestied Mr Henryk Wujec openly admit has been neglected.

For the moment, Solidarity has put economic reforms at the top of its list of demands, way above calls to defend the Church and even to free the growing list of political prisoners.

This switch comes as more and more economists are warning that the present effort to decentralise the economy and replace administrative dictat with some measure of competition has run out of steam.

Much of the opposition to the food price rises came from the feeling that the present changes were failing to limit the growth in costs and that there was no hope of controlling inflation. Economic policy, which is controlled by the industrial lobbies which defend uneconomic investment projects and favour heavy industrial production at the expense of consumer goods, has done much to fuel inflation.

Even Minister Wladyslaw Baka, in charge of implement-

ing the reforms, has taken to admitting that bureaucratic opposition is greater than expected and the threat to the reform growing.

Other economists are more outspoken and have demanded in print, for example, that the central government administration has to be reorganised in the power of the anti-reform lobby is to be broken.

Whether Dr Kohl's attempt to distance Bonn from a too direct role in any effort to establish closer links with East Germany will quench the hardliners at home, or calm any real fears in Eastern Europe remains to be seen. The danger is that the run up to the 40th anniversary of the Nazi surrender on May 8, and the subsequent division of the country, may continue to fuel passions in the West.

In an effort to finally allay further Soviet suspicions that the anniversary might mutate into an expression of sorrow about losing the war, he urged it to be a day of "contemplation and mourning as well as gratitude and hope."

"We mourn the victims of despotism, race madness and total war. This sorrow is mixed with shame for what was done in the German name," he said.



Lech Walesa: victory of sorts on food prices.

Indeed both Solidarity economists officially recognised reformers and the opponents of the changes point to the dangers inherent in the low growth rates envisaged for coming years.

Both conservatives and reformers are demanding in addition that something must be done.

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## Paris warned against attempts to stimulate domestic demand

BY DAVID HOUSEGO IN PARIS

INSEE, the French national statistics institute, yesterday delivered the Government an implicit warning against any attempts to stimulate domestic demand further this year.

In its annual survey of the French economy it confirmed its previous forecast of a trade deficit of FF 2bn-FF 3bn (\$190m-\$235m) a month in the first quarter. But it said the trade account could be in balance in the second quarter mainly as a result of exceptional sales of Airbus. The institute therefore sees an overall trade deficit for the first six months of FF 6bn-FF 9bn as against the FF 12bn it was forecasting earlier.

None the less, the institute sees this slight improvement taking place against the background of a

more stagnant domestic demand in the first six months of the year than it originally anticipated and against a lower volume of imports as the result of unexpectedly strong restocking in the final quarter of 1984.

For the second half of the year the Government has already included in its budget calculations a boost to domestic demand through cuts in income tax which will become effective then.

Insee, by implication, sees no further room for stimulus without a further increase in imports that would exacerbate the trade deficit.

The question of a further stimulus to the level of economic activity has again come to the fore with remarks by M Pierre Bergey, Minister of the Economy, suggesting that France might run a growth

rate this year close to that of West Germany.

The fresh Insee forecast coincided yesterday with the disclosure that French consumer prices rose 0.5 per cent in January.

The monthly figure - high when considered against an objective of bringing down inflation to an annual rate of 4.5 per cent at the end of the year - is largely accounted for by the cold weather and by programmed increases in tariffs that fall due in January. The disappointing price figures follow an equally disappointing FF 3.9bn trade deficit for January.

Balance of payments figures also published yesterday showed, however, that France slashed its current account deficit in 1984. The deficit shrank from FF 43.8bn the previous year to FF 28.5bn last year.

## Ex-IRI head accused by Sindona

By Alan Friedman in Milan

SIG Michele Sindona, the convicted Sicilian financier who is standing trial in Milan on charges of fraudulent bankruptcy in the 1974 collapse of his private banking empire, yesterday accused a former chairman of IRI, the Italian state holding group, of having been aware of the embezzlement of L300bn (\$145m) of state funds.

Sig Sindona, who once promised to reimburse prominent Italian bankers and politicians at his trial, began making good on his threat by providing his version of payments made from the IRI state-managed "black funds" to all of Italy's political parties except for the Communists.

In his Milan court appearance yesterday, Sig Sindona disputed the word of Sig Giuseppe Petrilli, chairman of IRI from 1980 to 1979, who has denied knowledge of the embezzlement. Sig Sindona has received a judicial warning that he is under investigation.

A fellow ex-IRI director, Sig Fausto Calabrese, chairman of the powerful Milan-based Mediobanca merchant bank, was arrested last November on charges of embezzlement and falsified accounts. Sig Sindona claimed that Sig Calabrese is under house arrest, "managed the cash fund and kept it secret with the support of Milanese bankers."

Sig Sindona said yesterday that he learned of the L300bn IRI cash fund in 1970, when he took control of Condofin, an Italian engineering company now owned by IRI.

According to Sig Sindona, it functioned in the following way: for every state political party, 1 per cent of the Christian Democrats, 1 per cent would be divided between the Socialists and the Social Democrats, 1 per cent mainly between the Liberals and the Liberals and a tiny portion to the neo-Fascist MSI party.

## U.S. 'poisoning atmosphere' for arms negotiations, says Moscow

BY PATRICK COCKBURN IN MOSCOW

THE Soviet Union said yesterday that the U.S. claim that Moscow had broken previous arms limitation treaties was an attempt to "poison the atmosphere" for the disarmament talks between the superpowers due to start in Geneva on March 12.

Mr Vladimir Lomeiko, the Soviet spokesman, said that the U.S. accusations, outlined in a report on February 1, were meant to sabotage the development of U.S. weapons systems which themselves violated arms control agreements reached in the 1970s.

The tone of the statement and other Soviet commentaries on the U.S. defence budget and the development of an anti-ballistic missile system, underlines the

increasing pessimism in Moscow over prospects for the Geneva negotiations.

The Soviet Union has always denied contravening treaties but accused the U.S. of breaking the 1972 pact limiting anti-ballistic missile (ABM) systems. Yesterday's Foreign Ministry statement singled out the development of mobile ABM radars and multiple warheads for ABM missiles.

Moscow's position is that the ABM treaty, which was based on a recognition by both sides that offensive missiles could penetrate any defence available, was the basis for all subsequent arms limitation agreements.

The statement yesterday added that U.S. weapons pro-

grammes seek to make President Ronald Reagan's defence policies irreversible and "deny the U.S. leaders freedom of choice for decades to come."

David Brown writes from Stockholm: Nato yesterday tabled the last of six proposals at the European Security Conference, aimed at strengthening the 1975 Helsinki Final Act, with new confidence building measures "to reduce the risk of accidental war."

They call for the establishment of "hot-line" links between 35 member states, and supplement earlier proposals for exchanges of military information, forecasting and notification of military activities, compulsory invitation of observers and measures for verification.

If both the U.S. and the Soviet Union deployed a defensive system, Mr Nitzsche added, it would make for a more stable world. But he said that development of the new weapons by the US was at least a decade away and that, until then, the U.S. must continue to base defence on the ultimate threat of nuclear retaliation.

Meanwhile, the White House yesterday again insisted that it did not consider the MX intercontinental missile a "bargaining chip" for the talks. As Mr Reagan launched a drive to persuade Congress to approve further funds for the missile, it votes to be taken about a week after the arms talks resume, the Administration insisted that the "controversial" missile was both a vital part of the U.S. strategic build-up, and essential to the success of the Geneva negotiations.

## Nitze plays down space talks

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

MR PAUL NITZCHE, the Reagan Administration's senior arms control adviser, has confirmed that the U.S. sees little to negotiate about space weapons, offensive and defensive weapons, the Soviet Union's top priority, when U.S.-Soviet arms talks resume in Geneva next month.

Mr Nitze told the Senate Foreign Relations Committee that the only subject for the space section of the negotiations was limits on certain anti-satellite weapons not already covered by the 1972 anti-ballistic missile (ABM) treaty. He repeated that President Ronald Reagan's State War research programme was not subject to negotiated restraints.

At the same time, however, Mr Nitze warned that a Star Wars defensive system should not be deployed at all unless it met stiff standards of cost and "survivability." First, he said, the proposed defensive space

weapons must themselves be reasonably invulnerable to attack, or they would simply serve as tempting targets for a first strike.

Secondly, Mr Nitze said, any defensive system must be cheaper than the cost to the other side of building more offensive weapons to overwhelm it. "If the new technologies cannot meet these standards, we would not deploy them," he said.

Mr Nitze's criteria were much more stringent than any hitherto advanced by leading Star Wars advocates such as Mr Reagan and Mr Casper Weinberger, the Defence Secretary, and many experts in the field believe that it will be impossible to meet them. A number of scientists working on the programme believe that the highest and possibly unsurmountable, technological problem will be to make the system's space-

based components invulnerable to attack.

If both the U.S. and the Soviet Union deployed a defensive system, Mr Nitzsche added, it would make for a more stable world. But he said that development of the new weapons by the US was at least a decade away and that, until then, the U.S. must continue to base defence on the ultimate threat of nuclear retaliation.

Meanwhile, the White House yesterday again insisted that it did not consider the MX intercontinental missile a "bargaining chip" for the talks. As Mr Reagan launched a drive to persuade Congress to approve further funds for the missile, it votes to be taken about a week after the arms talks resume, the Administration insisted that the "controversial" missile was both a vital part of the U.S. strategic build-up, and essential to the success of the Geneva negotiations.

Ivo Dawanay in Brussels reports on the EEC agreements on wine and milk

## Triumphant compromise at farm talks

OF THEIR many talents, the greatest skill of the EEC's farm Ministers may be their ability to create diplomatic triumphs out of what to others seem intractable compromise agreements.

This week's two tense late night negotiating sessions were needed before the Ministers emerged to hail a new package of measures for restraining the milk and wine lakes. The deals were greeted by one enthusiastic Minister as "another major step in bringing the Common Agricultural Policy (CAP) back to reality."

What was not emphasised, however, was that they had already been celebrated before, both in last March's "superlevy" scheme to cut milk output and the Dublin summit accord on how to drain the 3bn-litre-a-year wine surplus.

The major step forward, in the case of milk, came after several less-publicised steps. For wine, yesterday's package merely put in place the Dublin deal, while still leaving some significant gaps to be filled.

Nevertheless, in Community terms, anything that is not a disaster can often justifiably be called a triumph, if, as many expected, the Ministers had been unable to reach a compromise on wine (which has eluded Brussels committees for three months) the consequences could have been traumatic.

First, the package could not have been put to Spain, thus threatening further to delay completion of the Community enlargement negotiations. Such

## SUPERLEVY PAYMENTS WILL BE DELAYED AGAIN

ERC DAIRY farmers will yet again be able to delay payment of the "superlevy" on surplus milk production following agreement early yesterday by farm ministers on rule changes for the restraint system, writes Ivo Dawanay.

Diplomats in Brussels were yesterday attempting to unravel the details of a "promise deals on milk and wine reform after 35 hours of negotiations."

However, the European Commission confirmed that the new accord on milk will delay final payment to

Brussels until mid-May. That will allow more flexible negotiations to be introduced.

Farmers were originally due to make the first instalment of payments three months after the "superlevy" was agreed last March. Administrative problems with installing the system have forced the Commission to allow several postponements.

The newly agreed changes will make payment easier, but there remain outstanding difficulties to be resolved with Ireland, Italy and Greece.

Final agreement on the technical implementation of

wine reforms, originally accepted at the Dublin summit in December, was also reached yesterday. The deal includes a series of incentives to rein in production, freezes wine prices and forces compulsory distillation of industrial alcohol of large quantities of surplus wine at punitive prices.

Doubts remain, however, over whether the new rules are sufficiently stringent and enforceable to reduce substantially the Community's 3bn litre a year surplus, now costing Ecu 1.2bn (£720m) annually.

The proof of the pudding of "superlevy" changes will also lie in the eating. Most of the five points agreed satisfy individual member states' demands without any significant upsets to the programme first agreed last March.

The fifth item, however, which lets member states reduce the impact of producers' milk quotas by allowing a balancing out of regional surpluses and deficits could prove a difficulty.

Mr Frans Andriessen, the new Farm Commissioner, has repeatedly insisted that this system will only be allowed in the current

year, pressure is growing from several member states to make it permanent.

When the trade-offs during the March farm price negotiations begin, the temporary nature of this concession might disappear, thereby seriously undermining the ability of the levy to cut Community milk output.

Similarly, Ireland's constant demand for an increase of 50,000 tons in its national quota, justified as a consequence of past statistical errors, hangs like a sword of Damocles over the price talks.

Mr Austin Deasy, the Irish Minister, insisted yesterday that he would accept the compromise only if both Council and Commission agreed that this issue will be on the price fixing meeting's agenda. They agreed, thus planting a potential Irish veto in the centre of the March negotiation.

NOTICE OF REDEMPTION  
BURLINGTON OVERSEAS CAPITAL N.V.  
(now, BURLINGTON INDUSTRIES, INC.)  
7½% Guaranteed Debentures due 1987

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of April 1, 1972, providing for the above Debentures, there will be redeemed for account of the Sinking Fund on April 1, 1985 (the "Redemption Date"), \$1,212,000 principal amount of the 7½% Guaranteed Debentures due 1987 (the "Debentures"), at the redemption price of 100% of the principal amount thereof plus accrued interest to the Redemption Date.

The serial numbers of the Debentures which have been selected for redemption (each bearing the prefix letter "M") are:

1	782	1566	2646	2788	3612	4197	4607	5744	6744	7257	8028	8540	9864	11249	12271	17020
2	783	1567	2647	2789	3613	4198	4608	5745	6745	7258	8029	8541	9865	11250	12272	17021
3	784	1568	2648	2790	3614	4199	4609	5746	6746	7259	8030	8542	9876	11260	12273	17022
4	785	1569	2649	2791	3615	4200	4610	5747	6750	7259	8031	8543	9877	11303	12274	17081
5	786	1570	2650	2792	3616	4201	4611	5748	6751	7260	8032	8544	9878	11304	12275	17082
6	871	1717	2851	2793	3756	4204	4612	5752	6752	7268	8033	8545	9877	11305	12643	17083
7	872	1748	2852	2794	3757	4243	4653	5753	6753	7267	8034	8546	9877	11306	14644	17084
8	873	1750	2853	2795	3758	4244	4654	5754	6754	7268	8035	8547	9878	11307	14645	17085
9	874	1751	2854	2796	3759	4247	4658	5758	6755	7269	8036	8548	9878	11472	14646	17266
10	903	1752	2857	2797	3760	4248	4646	5810	6756	7269	8037	8548	9864	11472	14647	17268
11	904	1753	2858	2798	3761	4248	4647	5811	6757	7269	8038	8549	9865	11474	14740	17280
12	905	1754	2859	2799	3762	4249	4648	5812	6758	7270	8039	8550	9866	11475	14741	17281
13	906	2062	2860	2841	3753	4282	4649	5813	6986	7035	8070	8595	9867	11482	14742	17396
14	919	2630	2681	2642	3764	4263	4650	5814	6987	7036	8071	8596	9868	11423	14743	17426
15	920	2631	2682	2643	3765	4264	4651	5815	6988	7037	8072	8597	9869	11424	14744	17427
16	921	2632	2683	2644	3816	4295	4652	5827	6989	7741	8081	8598	9890	11525	14745	17622
17	922	2633	2684	2645	3817	4296	4653	5828	6990	7742	8082	8599	9901	11296	14948	17701
18	923	2634	2685	2646	3818	4297	4654	5819	6991	7743	8083	8600	9902	11291	14949	17751
19	924	2635	2686	2647	3819	4298	4655	5820	6992	7744	8084	8601	9903	11292	14950	17752
20	967	2636	2687	2648	3820	4392	4657	5815	7247	7707	8065	8607	10000	11293	14951	17875
21	968	2637	2688	2649	3821	4393	4658	5809	7248	7771	8066	8608	10001	12194	15032	17915
22	969	2638	2689	2650	3822	4394	4659	5810	7249	7772	8067	8609	10002	12195	15033	17916
23	970	2639	2690	2651	3823	4395	5112	5991	7250	7773	8068	8610	10003	12212	15034	17917
24	1003	2640	2691	2652	3824	4396	5113	5983	7251	7774	8312	8616	10004	12212	15026	17819
25	1004	2641	2692	2653	3825	4397	5114	6007	7252	7775	8318	8729	10005	12213	15027	18058
26	1005	2642	2693	2654	3826	4398	5115	6008	7253	7776	8319	8730	10006	12214	15028	18059
27	1006	2643	2694	2655	3827	4399	5124	6008	7254	7777	8320	8731	10007	12215	15069	18065
28	1007	2644	2695	2656	3828	4400	5143	6010	7255	7778	8468	8782	10008	12242	15090	18091
29	1008	2645	2696	2657	3829	4401	5144	6011	7256	7779	8469	8783	10009	12243	15091	18092
30	1009	2646	2697	2658	3830	4402	5145	6012	7257	7780	8470	8784	10010	12244	15092	18093
31	1022	2647	2698	2659	3831	4453	5146	6013	7258	7781	8461	8785	10046	12645	15155	18128
32	1023	2648	2699	2660	3832	4454	5156	6014	7259	7782	8462	8786	10047	12727	15156	18129
33	1024	2649	2700	2661	3833	4455	5157	6015	7260	7783	8463	8787	10048	12728	15157	18130
34	1025	2650	2701	2662	3834	4456	5158	6016	7261	7784	8464	8788	10049	12729	15158	18131
35	127	1026	2659	2718	3863	3866	4457	5159	6017	7362	7968	8465	8789	10050	12730	15190
36	128	1027	2660	2719	3864	3867	4458	5160	6018	7363	7969	8466	8790	10051	12731	15191
37	129	1028	2661	2720	3865	3868	4459	5161	6019	7364	7970	8467	8791	10052	12732	15192
38	130	1144	2655	2720	3866	3867	4459	5175	6019	7364	7968	8467	8792	10053	12803	15207
39	131	1145	2656	2721	3455	3868	4460	5176	6020	7365	7789	8468	8793	10054	12844	15217
40	132	1146	2657	2722	3456	3869	4801	5177	6021	7366	7790	8469	8794	10055	12845	15304
41	133	1147	2658	2723	3457	3870	4802	5178	6022	7367	7791	8470	10056	12846	15305	15317
42	133	1148	2659	2724	3458	4001	4503	5179	6023	7368	7792	8471	9630	10056	12907	15398
43	164	1149	2660	2725	3459	4002	4004	5180	6024	7370	7793	8472	9811	10057	12928	15394
44	165	1150	2661	2726	3460	4003	4005	5181	6025	7371	7794	8473	9812	10058	12929	15395
45	196	1200	2692	2727	3491	4004	4506	5186	6028	7347	7795	8475	9633	10059	13004	15896
46	197	1201	2693	2728	3492	4005	4507	5189	6029	7348	7800	8476	9634	10060	13007	15897
47	198	1202	2694	2729	3493	4006	4508	5190	6030	7349	7801	8477	9635	10061	13008	15898
48	199	1203	2695	2730	3494	4007	4509	5193	6030	7350	7803	8478	9636	10062	13009	15899
49	244	1205	2696	2731	3495	4008	4510	5846	6031	7352	7808	8479	9637	10138	13014	16279
50	245	1206	2697	2732	3496	4009	4511	5847	6032	7353	7810	8480	9638	10139	13015	16280
51	246	1207	2698	2733	3497	4010	4512	5848	6033	7354	7811	8481	9639	10140	13016	16281
52	319	1242	2699	2734	3498	4011	4553	5867	6336	7355	7812	8482	9841	10138	13072	16443
53	359	1243	2610	2735	3499	4012	4554	5868	6337	7356	7813	8483	9842	10137	13068	16449
54	360	1244	2611	2736	3500	4013	4555	5869	6338	7357	7814	8484	9843	10136	13064	16450
55	361	1245	2612	2737	3501	4014	4556	5870	6339	7358	7815	8485	9844	10139	13065	16451
56	382	1246	2613	2738	3502	4015	4557	5871	6340	7359	7816	8486	9845	10847	13142	16522
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58	404	1248	2615	2740	3551	4017	4559	5873	6342	7361	7818	8488	9847	10849	13160	16804
59	642	1262	2621	2741	3552	4018	4560	5899	6509	7417	7917	8489	9848	10850	13161	16665
60	643	1263	2622	2742	3553	4019	4561	5910	6511	7422	7920	8490	9849	10851	13161	16666
61	644	1264	2623	2743	3554	4020	4562	5911	6512	7423	7921	8491	9850	10852	13162	16667
62	670	1300	2634	2746	3555	4021	4563	5912	6513	7424	7923	8511	9851	10853	15155	16668
63	671	1301	2635	2747	3556	4022	4564	5913	6517	7476	7924	8512	9852	10854	13221	16729
64	672	1302	2636	2748	3557	4023	4565	5914	6518	7477	7925	8513	9853	10855	13222	16730
65	673	1303	2637	2749	3558	4024	4566	5915	6519	7478	7926	8514	9854	10856	13223	16731
66	789	1502	2638	2760	3604	4045	4567	5855	6520	7505	8020	8515	9856	11127	13272	16841
67	790	1543	2639	2761	3905	4112	4567	5864	6521	7504	8021	8516	9857	11128	13273	16842
68	791	1544	2640	2762	3906	4113	4568	5865	6522	7505	8022	8517	9858	11129	13298	16843
69	792	1545	2641	2763	3907	4114	4569	5866	6523	7506	8023	8518	9859	11130	13299	16844
70	793	1562	2642	2784	3608	4115	4603	5598	6737	7507	8024	8519	9860	11130	14227	16862
71	794	1563	2643	2785	3609	4196	4604	5599	6738	7508	8025	8520	9861	11246	14228	16923
72	795	1564	2644	2786	3610	4605	5599	6739	7509	8026	8521	9862	11247	14229	17001	
73	796	1565	2645	2787	3611	4606	5599	6740	7510	8027	8522	9863	11248	14230	17002	



## OVERSEAS NEWS

## Hong Kong's economy grows by 9.6%

By David Dodwell in Hong Kong

HONG KONG'S economy grew in 1984 at a rate of 9.6 per cent, Sir John Bremridge, the colony's financial secretary, revealed yesterday in his annual budget speech. He is predicting growth in 1985—measured by the gross domestic product—of at least 7 per cent.

The Government's budget deficit in the year just ended amounted to HK\$1.8bn (£204.6m), Sir John said—compared with a forecast deficit of HK\$3.1bn.

He expects a deficit in the year ahead of no more than HK\$1bn, and signalled a return to balanced budgets in 1986.

In a budget statement without major shocks he signalled a return to stability in the Hong Kong economy after three years of being buffeted by world recession and political uncertainty.

It reflected a stable local currency, and the dwindling importance to the Government of land sales—expected to generate HK\$2bn in gross terms this year, compared with almost HK\$1bn just four years ago.

There are to be no increases in direct taxation—unlike last year when companies and individual taxpayers alike were presented with a 2 per cent tax increase.

"Enterprise and hard work are stimulated by low direct taxation, and by confidence that it will remain low," Sir John said. Corporate taxes stand at 16.5 per cent, with personal taxes at 17 per cent.

He also resisted pressure for a government bond similar to the HK\$1bn issue last year, even though Hong Kong has no net debt.

Instead, he decided to fill the HK\$2.2bn gap between Government spending of HK\$38.4bn and revenue of HK\$36.2bn with increases in indirect taxes amounting to HK\$1.2bn, and a HK\$1bn drawdown from reserves. Fiscal reserves stand at HK\$15.2bn.

"We can borrow for capital spending, but not for recurrent spending. Deficit finance is a profligate's refuge," he insisted.

This left the way open for a major loan later this year when fresh funds will be injected into the "obviously undercapitalised" mass transit railway corporation.

He has reintroduced taxes on cosmetics and soft drinks, and has brought a halt to the right of Hong Kong residents to bring in duty-free supplies of spirits.

He has increased betting taxes, raised the local airport tax from HK\$100 to HK\$120, and almost doubled the exit tax on travellers between Hong Kong and Macao.

Tolls at Government-operated traffic tunnels are to go up, as is the cost of vehicle and driving licences.

Sir John signalled a number of moves aimed at tightening banking supervision.

## Israel and Egypt step up bid for peace breakthrough

BY DAVID LENNON IN TEL AVIV

ISRAEL and Egypt stepped up their diplomatic efforts yesterday aimed at producing a breakthrough in the stalemate in the Middle East peace negotiations and improving their strained bilateral relations.

Following the visit of two Egyptian emissaries to Jerusalem within 24 hours, Israel is cautiously optimistic that there will be an improvement in relations with Egypt, and that there will be some concrete moves to bring Jordan into a renewed peace process.

Mr Abdul Hakim al-Badawi, a special envoy of President Hosni Mubarak, delivered an oral message to the Egyptian leader to Mr Shimon Peres, the Prime Minister, in Jerusalem yesterday afternoon.

The Prime Minister's office said that his discussions dealt with ways to improve bilateral relations and the furthering of

the peace process in the light of the recent proposals by President Mubarak to bring a joint Jordanian-Palestinian delegation into direct negotiations with Israel.

Mr Badawi said after the meeting that the discussions were about "putting momentum into the peace process." He agreed it was important to start negotiations towards a peaceful settlement of the Middle East as soon as possible.

Late on Tuesday night President Hosni Mubarak's senior foreign policy adviser, Dr Osama el Baz, paid a secret visit to Israel. He talked for some hours with Mr Shimon Peres, the Prime Minister, and other senior ministers.

Despite the secrecy which surrounded the visit, it is understood the Egyptian official discussed President Mubarak's peace proposal in complete

The Lebanese Army and Israeli soldiers clashed yesterday when Lebanese troops opened fire against an Israeli patrol that ventured west of its new lines, the Lebanese army command said, writes Nora Boustany, from Beirut.

It said that an Israeli patrol crossed over its boundaries to the village of Numeiriyeh, through which Israel has demarcated a new front line since beginning its pullout from Lebanon.

Lebanese troops opened fire at the Israeli patrol forcing it to turn back, the army said in a communique broadcast on Beirut radio yesterday afternoon. An Israeli patrol "re-inforced with tanks returned and shelled the Lebanese army position at Kawthariyet al Sityad" to which the army responded "with the appropriate weapons," the command added.

The Israeli defence army pulled out of the Sidon and Zaharani area on February 16, retreating southwards to more defensive lines under pressure from mountain guerrilla attacks.

delegation does not include representatives of the PLO, and that all sides approach the negotiations without preconditions.

Mr Yitzhak Rabin, the Defence Minister, who partici-

pated in the late-night discussions with Mr el Baz, said yesterday: "Let us hope that the mere fact that President Mubarak sends a special envoy and that the talks were conducted will serve as a good beginning."

However, he added that "hopes and expectations are not enough. They have to be translated into deeds."

Mr Moshe Shahal, Israel's Minister of Energy, met President Mubarak yesterday. Jerusalem was also due to despatch Mr Avraham Tamir, the director of the Prime Minister's Office, to Cairo today.

France reacted angrily yesterday against allegations by Mr Yitzhak Rabin, the Israeli Defence Minister, that the French contingent of the United Nations peacekeeping force in Southern Lebanon had

obstructed Israeli anti-terrorist actions in the area. Mr Rabin also referred to the French soldiers as "the worst bastards."

M Roland Dumas, the French Foreign Minister, described Mr Rabin's remarks made during a meeting of the Knesset's foreign affairs commission on Tuesday as "gross."

"These allegations are totally unjustified and shameful," M Dumas declared at a French Cabinet meeting.

The French Foreign Ministry also summoned Mr Ovadia Sofer, the Israeli ambassador in Paris, to protest against Mr Rabin's statements.

Mr Sofer described after the meeting the current frictions between Israeli soldiers and members of the French contingent in southern Lebanon as "regrettable incidents."

## Japan trade surplus up sharply

JAPAN RECORDED a \$800m (\$500m) current account surplus last month, largely on the strength of a vigorous export performance, writes Jurk Martin from Tokyo.

January is a statistically freakish month, in which the country normally incurs deficits on its external accounts. Last month's surplus compares with a balance of payments shortfall of \$326m a year ago. January's merchandise trade surplus came to \$1.46bn, up from a mere \$290m a year ago, as calculated on a balance of payments basis.

**Iran attack denied**  
Iranian aircraft did not attack a Kuwaiti-registered container ship in the Gulf last week in which a Japanese crew member was killed, according to Iranian officials, Reuter reports from Tokyo. They said the attack could have been an attempt to damage Iranian-Japanese relations.

**Bombay strike ends**  
A strike by 5,000 clerks that paralysed cargo clearing at Bombay's port and airport for eight days was settled yesterday, according to a Labour Ministry, Reuter reports from Bombay. He said a wages pact would mean a return to work today.

**India sets budget date**  
India's long-awaited budget to spell out the new Government's economic policy will be delivered on March 16, Reuter reports from New Delhi.

**Dhaka earnings hit**  
A drop in the number of Bangladeshis working overseas has badly hit the country's foreign exchange earnings, Reuter reports from Dhaka. Last year Bangladesh earned \$461m (£298m) in remittances from abroad, compared to \$625m the year before.

## Jordan ushers in an era of cautious political change

Rami G. Khouri assesses implications of moves towards democracy

SEVERAL GROUPS of Jordanian politicians are well advanced in their plans to form political parties and reintroduce parliamentary life, in the belief that a more democratic political system might help the Arab world snap out of the deadlock with Israel and dispiriting inter-Arab confrontations.

The increasingly active internal political scene in Jordan may be a harbinger of things to come in other parts of the Arab world, where mass frustration and political disappointment are widely blamed on relatively closed, autocratic systems of government that have long denied the individual a voice in the formulation of public policy.

Political parties are not new in Jordan or other Arab states. The period of independence after the First World War, political parties contested national elections in several Arab states, including Jordan, Syria, Lebanon and Egypt. But

in one Arab country after another during the past three decades, domestic political life has withered away in favour of one party states, self-imposed military elites and hereditary ruling families.

Political change in Jordan is taking place quietly and largely in private. But it is significant because it reflects widespread political frustration among the population and because it has been given a green light by the Jordanian authorities. If successful, it may point the way towards a new era of more rational, dynamic and effective Arab politics based on the will and the direct political participation of the people.

Political parties were first formed in the early days of Jordanian nationhood in the early 1920s. During the half-century between 1920 and 1970,

scores of parties were formed and flourished, often with government participation. But most were ultimately banned and dissolved because they were seen by the authorities to reflect extra-Jordanian influences and ideologies such as Syrian Ba'athism, Egyptian Nasserism, Soviet Communism and Marxism, or a Damascus and Beirut-based Arab nationalism.

There are now at least five organised efforts to form political groups. Each sees itself as the nucleus of future political parties, mostly centred around Jordanian politicians who have long been active in public life. This trend was reinforced by the reactivation of Jordan's elected parliament a year ago, after a decade when it was suspended, and the anticipation of a general election for the 30-member Lower House of Parli-

ment in the near future. The two most advanced groups in both ideology and organisation are the Unionist Democratic Association (Al Tajammul al Demokrati al Wihdawli) and the Arab Constitutional Party (Al Hisb al Dustouri). Both adhere to similar political programmes which have been privately circulated.

They stress Jordan's Arab identity as part of a greater Arab nation, support for the Palestine Liberation Organisation and its struggle for Palestine self-determination and statehood, the need to revitalise parliamentary life and democratic practices based on individual freedoms, the right to choose public officials and hold them accountable to the people, decentralised political and economic power within the country, the need to advance social and

economic justice based on the constitution of 1952, public laws and a strengthened system of justice.

The Unionist Democratic Association and the Arab Constitutional Party have been methodically putting in place internal party rules and platforms, based on all-powerful central committees, smaller executive councils and annual general conferences. The UDA has over 50 core members, while the ACP has over 70, drawn mostly from eminent personalities with a history of leadership.

Dr Jamal Sha'er, head of the UDA, hopes to call its first general conference in April to approve the platform of the future party. While the UDA frequently issues position papers on topics such as taxation, the reform of the civil service, education and the budget, the ACP has taken a

less public profile because many of its leaders, including its driving force, Mr Salim Arar, Interior Minister, hold ministerial posts in the present government.

The Government has told the aspiring politicians that they may form groups, draw up internal bye laws and issue policy statements. But when the Government will permit parties to operate in the country once again remains known only to King Hussein. He has made it clear that he wants to see a political evolution within Jordan, but does not want to relive the turbulence of the 1950s.

Dr Sha'er commented: "The top priority now is to bring back political life to the country and to develop political parties that would complete our democratic institutions. We have all evolved and matured and we should not be too fussy about ideologies when the immediate priority is to restore popular political life to our country."

## Three Taiwanese charged with journalist's murder

BY BOB KING IN TAIPEI

THE TAIPEI prosecutor's office has handed down indictments charging three Taiwanese men with the murder of Chinese-American journalist and author, Mr Henry Liu, in the U.S. late last year.

Mr Lin, author of a biography of Chiang Ching-kuo, Taiwan's President, and a critic of the Nationalist Government here, was gunned down in the garage of his Daly City, California, home last October. His murder set off a diplomatic row between Taipei and Washington because of allegations that the Taiwan Government was involved in the slaying.

Chen Chi-li, one of those accused in the murder and the head of the Bamboo Union, Taiwan's largest organised gang, implicated members of the Intelligence Bureau of the Defence Ministry in the slaying. The military is investigating these claims.

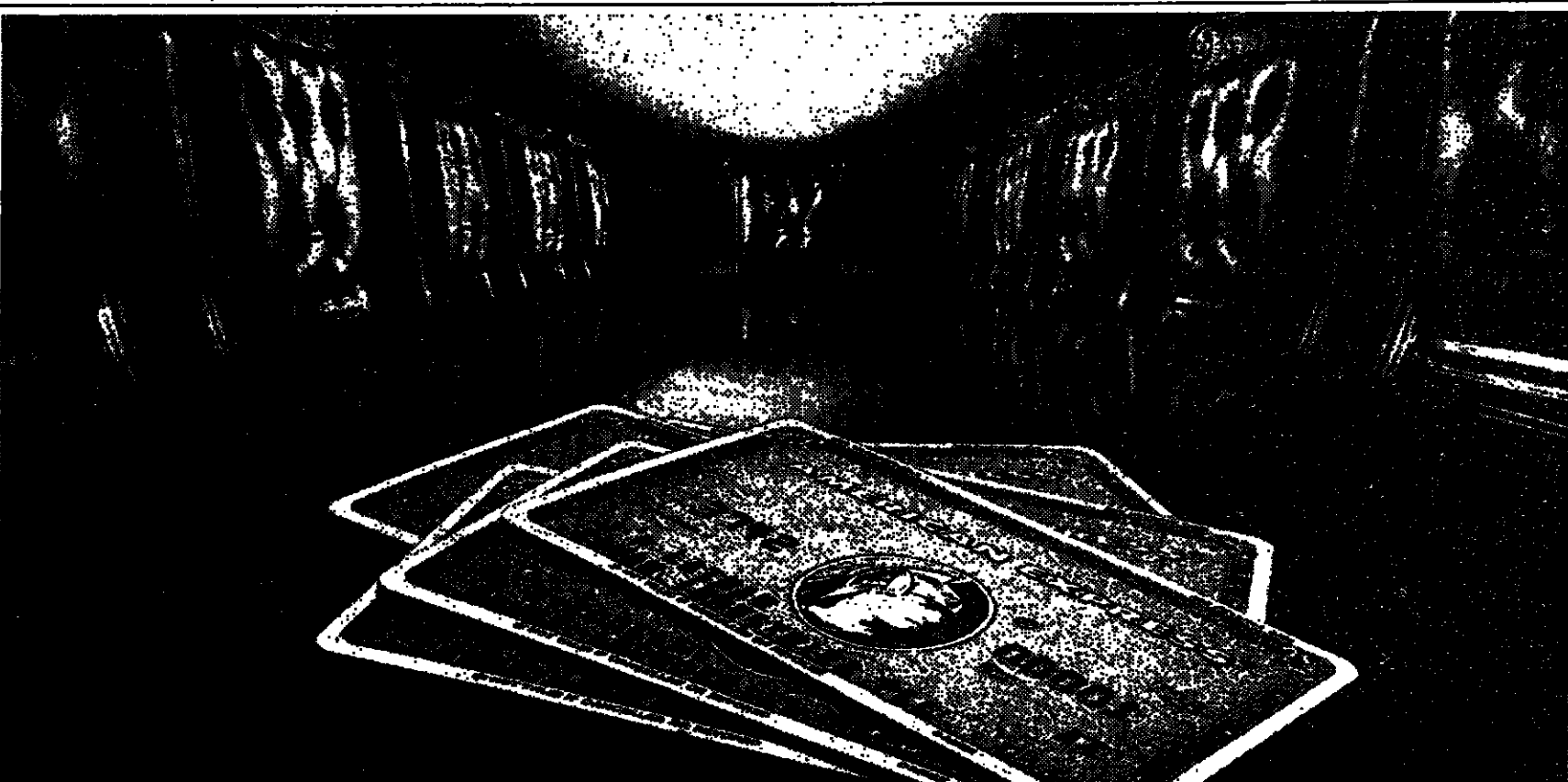
President Chiang has vowed that those responsible for the slaying will be punished according to law "whatever their rank or position."

The bill of indictment handed down by the prosecutor's office charges that Mr Chen, aged 41, decided to kill Mr Liu in the U.S. after discussions last July and August with Vice-Admiral Wong Hsi-ling, then head of the Ching-bao Iru war intelligence bureau, under the Defence Ministry.

The indictment did not suggest a motive for the slaying nor did it say that Admiral Wong had advance knowledge of the murder.

The possible involvement of high security officials has severely strained relations between Taiwan and the U.S., its strongest supporter.

Observers have said privately that full disclosure of any such involvement is the only thing that could mend those relations.



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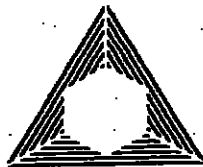
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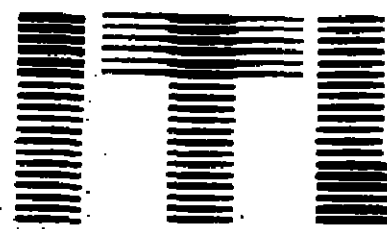
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**BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT**

The other major element in the Vauxhall loss was the impact of two strikes. The metal workers' dispute in West Germany brought Opel to a halt in May - and Opel provides most of the components and kits from which Vauxhall assembles

Mr J. T. Battenberg III, Bedford's chief executive, said the investments and rationalisation programmes were key elements in GM's plan to turn the company round. "I am confident that we will achieve operating profit on schedule in 1986," he said.

**BY OUR ECONOMICS CORRESPONDENT**

A fall in their overseas investment last year, might suggest that the adjustment to portfolios has come to an end. However, the Treas-

The large current surpluses totalling £18bn between 1979 and 1984 were exactly equal to the net outflows of capital in the period. The surpluses reflect the build-up of oil production, as well as the depressed state of the economy up to 1981.

**BY DAVID MARSH IN PARIS**

Mr Sibley, firmly underlining Britain's position that there should be mutual opening of European countries' broadcasting sectors, said he told the French ambassador to the UK that he hoped the next time they could meet would be at a similar ceremony in Paris.

He also underlined the group's remaining interest in the high technology aerospace sector, in spite of last year's failed bid to merge with British Aerospace.

**BY OUR PARLIAMENTARY STAFF**

Mr. Lamont warned against a rush to the barricades once it became known that a foreign compa-

and, eventually, full car production at Swindon and asked what the Government would do to protect the interests of BL, the state-owned car

He gave an assurance that if Honda or any other Japanese or

porter of manufactured goods reflected the progress of developing countries in exporting their products.

## BY ARTHUR SANDLES

of the UK's biggest travel agents,

although the movement of jets to

grammes.

last year.

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

organised by the Confederation of British Industry that the first step must be a substantial reduction in the U.S. federal budget deficit. It

- An easing of U.S. monetary policy.
- Temporary tax cuts in other

On present form, the U.S. current account deficit would rise to \$300bn by 1990, the equivalent of 5 per cent

The alternative, he believed, would be a damaging rise in trade protectionism led, perhaps, by an


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\_\_\_\_\_  
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# M

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Our client is a £200 million plus turnover plc, manufacturing and marketing a wide range of consumer and industrial products on a world wide basis.

The new post of Assistant Treasurer has been created to support the Group Treasurer whose work has expanded considerably as the company has grown both organically and by acquisition here and overseas. The role will be flexible but will include work on managing group borrowings, cash and foreign currency exposures, treasury systems development and on a variety of ad hoc investigations.

Candidates, male or female, aged in their late twenties or early thirties should be qualified accountants who have worked in a commercial or industrial environment. They should have some experience within the treasury area which they now wish to increase significantly as part of their longer term career development towards either a specialist or broader financial role.

There is a comprehensive remuneration package including bonus, non-contributory pension, executive car and salary of £16,000.

Please reply in complete confidence with full career details, reference 1549, to David Thompson who is advising on this appointment.

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Scotland

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The essential requirement is for a record of success in a similar role with an insurance, banking, pensions or fund

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Written applications, which will be treated in total confidence, giving full details of age, career to date and present salary to:



John Cumming, Esq.,  
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GLASGOW G1 2PP

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Applicants should preferably have experience in stockbroking, in research and/or dealing, though other appropriate experience or qualifications will be considered. Preference will be given to applicants who have knowledge of Australian companies and the Australian market. This is a senior appointment and an attractive salary package is assured.

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The successful candidate is likely to be around thirty years of age, and he or she will have had several years of experience, probably with a stockbroker or investment institution, in the management of private client portfolios.

Remuneration will be competitive. This will include non-contributory pension, profit-sharing, a share-purchase scheme and other normal benefits.

Applications will be treated with total confidentiality and should be made to C. G. Clarke, Henderson Administration Group plc, 26 Finsbury Square, London, EC2A 1DA.

**Henderson. The Investment Managers.****Company Secretary (Director designate)**

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Our client is a successful group of independent Lloyd's underwriting agencies and a requirement has arisen for a senior financial and administration executive.

Responsibilities will cover all financial reporting and control functions, treasury and corporate administration.

Applicants should be graduate qualified accountants aged over 30, with controllership or treasury management experience, preferably in a financial services company.

This position offers excellent career prospects including directorship and the opportunity for future equity participation. Benefits will include a car and a non-contributory pension scheme.

Please send full career details, in confidence, to Douglas G Mizon quoting reference F1585/IM at Ernst & Whinney Management Consultants, Becket House, 1 Lambeth Palace Road, London SE1 7EU.

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City

c£21,000

Our client, a well established £1 billion turnover trading company, has enjoyed substantial growth, both organically and by acquisition. Increasing awareness of international trading conditions has now created the need to appoint an experienced Company Treasurer.

Reporting to the Finance Director, specific areas of responsibility will include:-

- \* Consolidation of group borrowing arrangements.
- \* Co-ordination of group cash projection, financial policies and procedures.
- \* Advice on foreign exchange exposure and areas of finance.
- \* Supervision of H.O. sterling/FX department.

Candidates, unlikely to be aged under 35, will have a recognised accounting or banking qualification, ideally with ACT membership. Several years relevant experience should have been gained in a comparable environment, and you must be able to demonstrate maturity and a high level of professional integrity.

The attractive remuneration package will include large company benefits commensurate with the seniority of the position.

Applicants should write to Andrew Sales FCCA, Executive Division, enclosing a comprehensive c.v., quoting ref. 220, at 31 Southampton Row, London WC1B 5HT.

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Candidates, who will have proven investment management experience in the financial services sector, should, in the first instance apply confidentially to:- Mr. K. M. Farrell, Personnel Manager, Co-operative Bank plc, P.O. Box 101, 1 Balloon Street, Manchester M60 4EP

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In return, our client offers an excellent basic salary, plus profit related bonus, prestige car and other fringe benefits. Even more importantly, this is a career opportunity in an innovative, dynamic organisation, offering a real challenge to the successful candidate.

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Please quote reference 5437/FT.

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As a result of continued expansion in this field we are seeking to recruit one or two experienced investment analysts who are also capable of undertaking sales duties. The people that we are seeking will have drive, initiative, and preferably a knowledge of one or more overseas equity markets.

Successful candidates will be required to follow either certain specified sectors in North American markets or the stocks of particular European countries. Preferred age is 24-32. Competitive remuneration packages will be provided, depending on age and experience.

Applicants should apply to:  
Miss Deborah Harman

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# Optimists protest • Farming-out services

BY MICHAEL DIXON

WHAT about executive search? That question has been hurled at the Jobs Column over the past few days by at least three dozen letter writers and telephone callers.

They are misled by last week's report of the decline through-out 1984 in demand for managers and key specialists, as measured by the Hay-MSL consultancy's three-monthly counts of job advertisements in leading United Kingdom papers. Regular readers may remember my commenting that although the steadily falling counts last year seem to support the belief of Hay-MSL's Garry Long that the latest recruitment boom is over, I still insist on hoping that it isn't.

My hopefulness, however, has not been enough to save me from numerous accusations of being an old gloomy gus if not a right Jeremiah.

The burden of the complaints is that the consultancy's counts leave out of the reckoning the job-filling activities of executive searchers who, instead of advertising a post on the open market, quietly track down a few evidently well qualified people working elsewhere and ask them individually if they would like to be candidates.

Consequently a decline in Hay-MSL's count need not mean that fewer jobs for managers and key specialists are coming on to the UK market. The fall

in advertised demand may be more than compensated by an increase in the posts being filled by the individual approach method. And that is what most of the question-bursters like to think has been happening.

Indeed, the fact that I did not raise the question of search last week has led some of them to conclude that I haven't heard of the alternative recruitment method. Which has left me somewhat miffed as well. For while I could not go as far as saying that some of my best friends are executive searchers, over my 12 years of writing this column I have come to know a fair number and know of a good many more—although not as many as are known to Robert Baird, publisher of Executive Grapevine.

He estimates that about 700 executive search consultancies are now operating in the UK and that their combined fee incomes in 1984 totalled roughly £150m. Some of them also recruit by advertising, but Mr Baird's impression is that in recent years search has accounted for a steadily increasing share of the overall business.

The same faith in the continuing growth of the hidden part of the recruitment trade is shared by the bulk of the other people who have commented, several of whom say that many

search consultancies have lately been increasing their staff.

While tempted to share their faith, I am troubled by a certain trait commonly shown by such consultancies. Just as you never meet a farmer who is doing well, you don't ever seem to come across an executive searcher who is doing badly.

So the only reply I feel it safe to make to the question whether the boom in search outweighs the decline in advertised demand, is that I do not know. Nor, almost certainly, does anybody else.

But although the overwhelming majority of the optimists base their charges of over-optimism against the Jobs Column on the unknowable state of the search market, one has distinguished himself by being brave enough to make a testable claim. He is David Duncan, managing director of Team (Management Appointments).

Mr Duncan argues that the recovery in the UK economy has taken the pattern of sharp improvements followed by smaller declines. Taking the Hay-MSL counts as a particular instance, he points out that since 1980 there has been a marked increase in the number of executive-type posts advertised between the October-December quarter of one year and the January-March quarter of the next.

The count of 4,077 for the

last three months of 1980 was followed by a 14 per cent increase to 4,638 in the first three of 1981. The corresponding increase between the end of 1981 and the start of 1982 was from 4,986 to 6,617 or 33 per cent, for 1982-83 from 6,488 to 9,100 or 41 per cent, and for 1983-84 from 8,560 to 10,637 or 24 per cent.

Accordingly he predicts that the count for January-March this year will be a minimum of 35 per cent up on the 8,593 posts advertised in the last quarter of 1984, with at least 11,828 jobs openly on offer.

Once again I hope he's right, although I would not take any bets one way or the other.

## Coming trend

CONSULTANT Christopher Kiddy has come up with an opening of a kind he expects to take a rapidly growing share of the employment market.

He foresees an end to the days when companies of all size almost automatically employed in-house specialists to provide the services they needed. From now on, regular payrolls are likely to be restricted more and more to types of staff whose constant attendance is directly essential to the running of the business. Less central services will increasingly be farmed out to self-employed specialists.

That approach has been chosen by one of his clients—a big insurance-based financial services group in London—to equip itself with a group management development consultant.

Since he may not identify the employer, he promises to abide by any applicant's request not to be named to his client at this stage.

The need is demonstrable success in management development work as an in-house employee of at least one energetic company and possibly also as an external consultant. Key activities are the identification and assessment of senior management potential, cultivating a top management attitude which concentrates firmly on getting results and helping high-rankers in different parts of the group to work together effectively in teams.

But the group has decided against taking the newcomer on to its normal payroll, not least because it thinks management development activity is likely to be more effective in the hands of someone relatively free from constraints of company politics.

Instead there will be a contract for 200 days work in each of the first three years, 190 days in the fourth year, and 180 in the fifth. Mr Kiddy says the group expects that in the meantime the consultant will build

up work for other clients, for although it may want to continue the contract beyond five years it may equally well decide not to.

The flat fee in mind for the first year is £32,000.

Inquiries to C. Kiddy and Partners, 43, Queen Square, Bristol BS1 4QR; telephone 0272 215275.

## Pay consultants

RECRUITER Christopher West of Courtenay Personnel (11 Maddox St, London W1R 9LE; tel. 01-491 4014, telex CSI 268312) seeks about four people for the new UK branch of the U.S. Sibson/J and H personnel consultancy, due to open in London tomorrow. So hurry along, please.

One recruit will be entitled "head of remuneration." The need here is for success both in practically applying expertise in pay systems and in developing new business. Salary from £35,000 plus bonus on results and car.

The others will be consultants demonstrably up to date on matters of incentive schemes and other benefits as well as pay, and practised at negotiating with top-level executives. Salaries from £20,000 upwards, again plus bonus and car. All candidates, by the way, must be able and willing to refrain from smoking while in the office.

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The person appointed will be aged between 26-35 with two or three years' experience in the corporate finance department of a bank or other financial institution or a management consultancy team. Essential qualifications are an ability to analyse financial problems, design solutions, to negotiate their implementation and to direct the monitoring of results.

Salary will be in the range of £22,000 plus performance bonus, a car and subsidised house loan.

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S.W. Berkshire Salary Negotiable

Blue Circle Industries, the British based international building products group, wishes to strengthen the management team responsible for developing and administering its activities in the United States and Latin America, where the Company already has substantial business interests.

A Regional Co-ordinator is to be appointed who will monitor the current performance of existing companies, evaluate business opportunities, and conduct negotiations at a senior level. The appointee will be expected to progress from this post to a senior general management appointment overseas.

Candidates must be self-motivated graduates who are capable of dealing with a rapidly changing

business environment. Preferably they will have an accountancy or business qualification, and several years broad management experience in a manufacturing industry. Ideally, they will have had experience of working in the Americas, and be aged between 35 and 45 years.

Successful candidates will be expected to travel to the Americas at short notice, both for visits and for short term attachments, and a working knowledge of Spanish will be a distinct advantage. This position is based at the Company's headquarters which is moving to Aldermaston in September.

Please write with a full CV and salary details to Peter Pearson, Management Development and Training Manager, Blue Circle Industries PLC, Portland House, Stag Place, London SW1E 5BJ.

**Blue Circle Industries PLC**

## Business Analyst

c £16K

### Are your future plans as good as ours?

Information and the speed with which it can be obtained are vital elements in the success enjoyed by our client, a major Re-insurance Broker based in the City. To maintain and increase their lead in this field their Systems Services function is being enlarged.

To bring balance to the team they now seek a Business Analyst to act as a link between the user groups who conduct the business and Systems Services, who provide information and systems.

Your initial task will be to analyse and fully understand the business and assist in the production and maintenance of a business process model against which new business systems can be evaluated. As our business is continually evolving you will need to identify new business trends and their systems implications through close liaison with the user groups as well as looking for opportunities to make improvements within existing business areas. You will be responsible on a project by project basis for producing viable business plans and liaising closely with the Applications Planner to identify the system developments required to obtain, present and use the necessary business data.

A graduate in your late twenties to early thirties and possibly an MBA your experience must include at least two years' as a Business Analyst. Articulate, numerate and persuasive you will be used to presenting your ideas to senior management and capable of taking a broad business approach to problems. Insurance or Re-insurance experience would be helpful but is not essential, you should however be a computer user with some experience of modelling.

This is an opportunity for an ambitious man or woman to make a significant impact on the performance of the Company and one which will lead to greater opportunities within this successful and expanding group.

The benefits are excellent and include a negotiable salary around £16K, free life assurance, pension scheme, free restaurant and relocation expenses if necessary.

Please write, with full career details to David Konrath the advising consultant. No details will be released to our client without prior agreement.

## Otterridge & Co.

Recruitment Consultants  
199 Knightsbridge, London SW7.

## EUROBOND SETTLEMENTS

Age 20-28

£8,000-£10,000

+ First-class benefits package

If you are looking to develop your career in Eurobonds and have at least two to three years' relevant settlements' experience, please write with full curriculum vitae to:

Operations Manager  
SUMITOMO FINANCE INTERNATIONAL  
107 Cheapside, London EC2V 6HA

## AN EXCELLENT OPPORTUNITY

for you to join a large national public company which is expanding into new and exciting areas. If you have the qualities to run your own business with full support and backing and live in London and home countries, ring Robert Harris on 01-491 0736 during office hours.

## UNIVERSITY OF DUNDEE

Centre for Petroleum and Mineral Law Studies

Applications are invited for the post of LECTURER IN PETROLEUM LAW in the Centre for Petroleum and Mineral Law Studies, University of Dundee. Applicants should be law graduates or should have professional legal qualifications, preferably both. The post is for teaching and research in at least one of the following: UK Petroleum Law; International and Comparative Petroleum Law and the International Law of Marine Resources. Salary scale currently £7,520 to £14,000 but due for review from April 1985 with placing dependent upon qualifications and experience. Further particulars are available from the Personnel Officer, The University, Dundee DD1 4HN, with whom applications (5 copies containing full career details and three references of 2 references should be lodged by 4 April 1985. Please quote reference EST/4/85/17).

## INTERNATIONAL INVESTMENT ANALYST

An international investment bank is looking to recruit an individual to join a small but expanding London-based team working exclusively on advice to a key client, which is aiming to become an internationally diversified investment holding company. The advisory team is responsible for seeking and identifying opportunities, assessing and recommending investments, and providing monitoring services on behalf of the client.

The opportunity which has now developed is for an individual with drive and ambition to assist the team and, primarily, to provide analysis and research skills. The successful candidate will probably be a young qualified accountant or MBA. He/she will have at least 3 to 4 years experience in the research department of a stockbroking firm or merchant bank or in consultancy, and will have first-hand knowledge of business deals and investment decision taking, preferably in Europe or U.S.A. as well as U.K. Language skills will be an advantage, as some overseas travel is likely.

An attractive remuneration package, including non-contributory pension and medical insurance, is available.

Apply in confidence to: Box A8915, Financial Times, 10 Cannon Street, London EC4A 3DF.

## FISONS UK Pensions Manager

Ipswich

c. £25,000

Fisons plc is a major international group with extensive interests in pharmaceuticals, scientific equipment and horticulture. The company has achieved record growth and profits in recent years.

The group is planning to strengthen its Pensions Department based at Ipswich by recruiting an experienced professional, responsible for the supervision of substantial funds under city-based management. Additionally, the job holder is responsible for the administration of all aspects of the UK pensions operation in respect of members and pensioners.

Reporting to the Director of Group Pensions, the successful candidate will have gained a minimum of five years of progressive responsibility with a UK pension scheme. Ideally, applicants should be aged 32 to 40 and seeking broader scope than currently available to them.

Salary will be commensurate with the considerable importance which the company attaches to this role. Fisons offers a competitive package of employee benefits and a comprehensive relocation scheme.

Please write—in confidence—enclosing a detailed curriculum vitae indicating how you meet the requirements of this position to C.V. Jackson ref. B.6004.

This appointment is open to men and women

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MANAGEMENT SELECTION



**EUROBOND SUPERVISOR****£15,000**

This well known International Bank have an outstanding opportunity for an ambitious administrator to set up their Eurobond operations. The candidate should be between 25/34 with approx 5 years Eurobond Settlements experience and have the ability to implement new systems.

**ACCOUNT OFFICER****£14,000**

Expanding Merchant Bank requires an ambitious graduate who has at least 18 months experience of Corporate Credit and economic analysis. Working on international portfolios you will be expected to research and assess new business and market to multi-national clients.

FOR FURTHER DETAILS PLEASE CALL MIKE BLUNDELL JONES on 01-236 1113 (24 Hours) PORTMAN RECRUITMENT SERVICES

**Pension Fund Management****Circa £30,000****Scotland**

This is a key development role within a significant Scottish-based institution which has a worldwide reputation in the field of investment and fund management.

The main thrust of the role is to prepare and present the institution's policies and record of investment performance to a range of clients within the UK pensions market. There will be a close working relationship with a successful investment team.

The requirement is for a sound background of fund management

experience, either UK or overseas, backed by the personal qualities needed to communicate that knowledge effectively to sophisticated pension trustees and professional advisers. Success will bring further personal and career development within the investment field.

Age: 25-35. Location: Scotland.

Please write in complete confidence to Peter Craigie as adviser to the institution.

Arthur Young Management Consultants, 17 Abercromby Place, Edinburgh EH3 6LT.

**Arthur Young Executive Selection**

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**Assistant to Chief Sterling Money Dealer****UK Merchant Bank £20,000-£30,000**

Our client, a leading merchant bank, requires an Assistant to the Chief Sterling Money Dealer. The post occurs within a very active department and offers a substantial challenge to a person with initiative.

Applications are sought from people in the 25-35 age range with at least 3-5 years' experience on an active Sterling Money Desk, who possess a complete understanding of sterling activities including trading in Swaps, FRAs, Gills, Euro-storings, CDs, futures, etc. Whilst it is not a stipulation, a degree or professional qualification could be an advantage, particularly as the individual will be expected to contribute ideas to the development of the department. It is likely

that the person appointed will have had experience in the Discount Market, a merchant bank, or similar institution.

A salary of £20,000-£30,000 will be paid, depending on experience, which will be enhanced by a profit-sharing scheme, housing allowance and other banking benefits.

Please apply with full personal and career details to the address below, quoting ref: S3489/FT on the envelope. Your application will be forwarded directly to our client unopened unless marked for the attention of our Security Manager with a note of companies to which it should not be sent. All interviews will be conducted by our client. Strict confidentiality will be observed.

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Hyde Park House, 60a Knightsbridge, London SW1X 7LE.  
Tel: 01-235 0090 - Telex: 27874

**Market Makers****to £50,000**

Our client, a leading financial Institution, seeks several high calibre individuals for key roles within the dealing/market-making area.

Candidates must have at least five years' experience, ideally gained within a jobbing environment, and will be expected to play a major role in establishing the firm's market making capabilities. The rewards for these demanding positions will be made attractive for the right individuals.

Please contact **Stephen Embleton**, Investment Division, 23 Southampton Place, London WC1A 2BP, telephone 01-404 5751. All replies will be treated in the strictest confidence.



**Michael Page Partnership**  
International Recruitment Consultants  
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Birmingham Manchester Leeds Glasgow

**Senior Trust Administrator**

Our client is a leading US international bank with a long established presence in London. The recent expansion of the Trustee business of one of the Bank's wholly owned subsidiaries (an English Trust Corporation), has led to the creation of this position.

Applications are invited for the position of Senior Trust Administrator who will be responsible for the administration of the Company's Trustee appointments, and who will report directly to the Managing Director of the Trust Corporation.

Experience and a detailed knowledge of all aspects of Trust administration, particularly in the area of Eurobonds, Debentures and Loan Stocks is essential. It is expected that the successful candidate will currently have a responsible position in the Trust Department of a major bank or insurance company.

A competitive salary will be offered commensurate with qualifications and experience, plus an excellent package of fringe benefits. Those interested should write, enclosing a detailed c.v., to Chris Smith at the Banking and Finance Division, 23 Southampton Place, London WC1A 2BP, quoting ref 3471. You should indicate any banks to which you would not wish your details to be forwarded.



**Michael Page Partnership**  
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**Marketing Services Manager Design Your Future**

Are you experienced in literature design and direct mail? Have you proven copywriting skills and a good understanding of investment? If so help attract investment to this highly successful and fast expanding unit trust company by taking responsibility for the planning and design of the whole range of their marketing services.

As a result of expansion our client, already highly respected for the quality and professionalism of their marketing material, is creating a new position for a marketing services manager. As a key member of the marketing team you will plan and coordinate all the company's promotional and corporate literature, develop their direct mail activities and provide support for the professional adviser and public marketing thrust. This will involve liaising with investment managers and marketing personnel in the

UK and overseas, organising the company's print activities, writing and creative design. Aged 26-34 you are probably working in the marketing department of a unit trust group, insurance company, building society or related financial institution. You should have good communication and organisational skills, initiative and the ability to achieve deadlines. Working in an informal and dynamic environment you will very much create your own opportunities and prospects for promotion in this expanding area are excellent. Remuneration will include a competitive salary in the range £20,000 to £30,000, bonus, company car, WPA and non-contributory pension scheme. To apply telephone or write to Barbara Lord, Senior Consultant, Cripps, Sears and Associates Limited, 86/88 High Holborn, London WC1V 6LE. Telephone 01-404 5701.

**Cripps, Sears****STOCKBROKING SETTLEMENT STAFF**

Leading firm of City Stockbrokers require experienced person in Dividends (Foreign and UK), Rights, Allotment Letters, Stock Situations.

The successful applicant should have at least 5 years Stockbroking experience, preferably in all Settlement aspects, be in their mid 20's and be prepared to organise varying work loads and take responsibility for staff.

Due to the forthcoming changes in the City, applicants must have a flexible attitude.

An attractive remuneration package will be offered.

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A sound knowledge of UK corporate taxation, an immediate grasp of complex transactions and commercial problems together with clear concise communication skills are essential. Salaries negotiable around £20,000 will be enhanced by valuable benefits. These are key positions within a thriving company operating out of superb offices in a very convenient location. Excellent career prospects for those who achieve results. Apply in writing with full CV to Dennis Jopson, Chairman, Chiffen Financial Services Limited, 90 Tottenham Court Road, London W1P 0AA. Telephone 01-631 4866.

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**Senior Internal Communications Advisor**

Major International Bank  
City, substantial remuneration package

This is a new senior appointment within a division of a major international bank. The purpose of the job is to direct and lead the active development of internal communications to achieve significantly higher levels of awareness and understanding of the division's business, objectives and strategy. The need is for an experienced communications professional, probably with a P.R., radio/TV, or journalistic background, and essentially someone who understands business/marketing. Candidates will be aged early 30's+, highly experienced in oral and written communications, used to dealing at senior level and with public media connections. A suitable remuneration package will be arranged to suit individual needs.

J.R. Featherstone, Ref: 12326/FT. Male or female candidates should telephone in confidence for a Personal History Form 0532-448661, 7 Lisbon Square, LEEDS, LS1 4LZ.

**Partnership Secretary**

Partner Status  
City

Solicitors  
To £35K

Our client is a substantial firm of solicitors with an established City presence, overseas offices and a total staffing of around 250 people. They require an exceptional person to take charge of all financial and administrative affairs of the business and act as its partnership secretary.

Reporting to the Executive Partner, the successful candidate will be building upon an established and respected role at a time of rapid change and development.

Candidates aged around 35-45 will be qualified accountants who can demonstrate success at a senior level in a service environment, preferably within a partnership.

For an immediate and totally confidential discussion, please telephone Peter T. Willingham on 01-283 3070 today, or better still send him under strictly personal cover a comprehensive curriculum vitae, (reference 33) at Spicer and Pegler Associates, Executive Selection, St Mary Axe House, London EC3A 8BJ.



**Spicer and Pegler Associates**  
Management Services

**British Steel Corporation Pension Fund****Investment Analyst - UK Equities**

The British Steel Corporation Pension Fund has an opportunity for an Investment Analyst in its small team based in Victoria. The funds invested in UK equities exceed \$1,000 million.

Reporting to the Senior Investment Analyst, the successful candidate would have considerable responsibility, covering all the UK equity market, and will need to possess flair as well as thorough analytical ability.

Applicants should have a degree or professional qualification and have 3 years experience gained in a stockbroker or investment institution.

Please write, enclosing a CV summarising your career, and detailing your current reward package, to:

Investment Manager,  
BSC Pension Fund,  
Redstock House,  
6 Eccleston Street,  
London SW1W 9LX.

**LIFE AND PENSIONS**

We are a leading firm of stockbrokers who are seeking a senior person to run our life and pensions business.

The ideal candidate will be well versed in all areas of capital transfer tax mitigation, the application of life insurance in the widest sense and all aspects of pension planning. A working knowledge of tax is essential. Ideally he will be in his thirties or early forties, having a proven record in the above areas, and will be lucid in communicating his ideas, both verbally and through the written word.

The post is at partner/director level, and this will be reflected in the remuneration package.

In the first instance, please write to:-

Ian Maxwell Scott,  
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# CHEMICAL BANK FOREIGN EXCHANGE

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The task will involve:

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It follows that you should be:

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national company. Excel-  
lent prospects and terms.

Write Box A8925,  
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EC4P 4BY

## Sterling Dealer

Kleinwort, Benson Limited requires an experienced STERLING DEALER in his/her mid-twenties. Applicants must have a proven track record in Sterling Inter-Bank Dealing, CDs and other Money Market Instruments. A working knowledge of the Financial Futures Market is preferred but not essential.

The remuneration package will be highly competitive and include mortgage subsidy, BUPA, non-contributory pension and free life assurance.

Please write in confidence enclosing personal and career details to: Gareth Hughes, Personnel Officer, Kleinwort, Benson Limited, 20 Fenchurch Street, London EC3P 3DB.

**Kleinwort  
Benson** *The International Merchant Bank*

## Financial Analyst

NW London

£16,000 + Car

Our Client is a highly successful UK chemical company and part of a major international group with world wide, diversified interests.

An attractive opportunity has been created for a recently qualified graduate Accountant or MBA for the position of Financial Analyst. Reporting to the Financial Director, the post calls for complete responsibility for financial analysis. This will include detailed investigation of capital expenditure proposals and business planning.

Personal qualities are most important - good written and verbal communication skills, together

with self-motivation are all essential ingredients. It is expected that the person appointed will be aged between 25 and 27.

Together with a progressive salary and company car, good prospects exist for an effective contributor.

Please write with full c.v., quoting ref. 827, and listing any companies to whom your application should not be forwarded, to: R.I. Atkins, Managing Director, Riley Advertising (Southern) Limited, Old Court House, Old Court Place, Kensington, London W8 4PD.

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UP TO £17,000 PA + CAR CITY

We are a successful British company in the container shipping industry with substantial international business interests. Our Corporate Treasurer is retiring and we are looking for an experienced successor of proven ability.

The Corporate Treasurer reports directly to the Finance Director and is responsible for our UK based treasury management which includes day-to-day foreign exchange and money market transactions and worldwide control and forecasting of cash and working capital balances.

Candidates should be experienced in Corporate Treasury management and should preferably have the professional (ACA, ACCA or AIB) and academic background to support this work experience. They will also need the personal skills necessary to control and develop a department of 11 people and influence line management in the efficient control of working capital.

Please apply in writing with full career details to: The Organisation and Management Development Manager, Ellerman Lines plc, Ellerman House, 12-20 Cannon Street, London EC3A 7EX.

**Ellerman**  
The right line to take

## Project Manager London

Look forward to a worthwhile career with a company which is experiencing rapid growth and aiming to become the world leader in its field.

Our client needs a computer professional to manage a team engaged in providing on line fund management services to a wide variety of institutional investors.

Your brief would be to apply your business acumen in the development of their products and to ensure a commercial success of the projects under your management and control.

To achieve this you must have knowledge of the 'City' and some relevant experience in the investment or fund management fields. It is expected that you will be educated to degree level and have sound project management and systems design experience.

Salary will not be a barrier for the calibre of person we seek, and included is a company car along with significant fringe benefits.

If you feel you can fill this challenging role we would be pleased to hear from you.

Please write with full CV to Barrie A. Whitaker, Executive Selection Division, Price Waterhouse Associates, Southwark Towers, 32 London Bridge Street, London SE1 9SY, quoting reference MCS/5031.

**Price Waterhouse**  
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## Group Chief Executive

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ROBERT BRETT & SONS LTD: is an established private company which has developed into an expanding group. Its main interests are sand and gravel, ready-mixed concrete, asphalt, transport, civil engineering and allied activities. The company is centred in Canterbury with depots throughout Kent and Essex and with a granite quarry in Jersey.

The forthcoming retirement of our Chief Executive will present a unique opportunity for someone within approximately fifteen years of retirement to take full executive control of the Group. The managers of the companies in the Group will report directly to the Chief Executive who will be responsible to the main Board for all matters concerning overall administration, production, sales, distribution, land and future development.

The successful candidate will have a knowledge of business finance and economics and essential requirements are: executive experience in the sand and gravel, or allied industry; proven record of success in top level general management; and the ability to give an enthusiastic lead to the existing management team.

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## SJ Berwin & Co

### Prospective Partnership Secretary

This rapidly expanding firm of solicitors with a city practice seeks a professionally qualified finance and administration manager who will be promoted to partnership secretary, with the status of a salaried partner, upon completion of a probationary period. The successful applicant will be responsible for the administrative and financial activities of the firm and will enable the partners to devote their time to professional practice.

Applicants will be aged 30-45, will need to be skilful in developing good working relationships with partners and staff; experienced in financial management and administration as well as with computerised systems, preferably within a professional environment. A very competitive salary will be offered.

Applications, which will be treated in confidence, should be made in writing enclosing a full c.v. to:

Mrs Pat Pledger  
Personnel Manager  
S J Berwin & Co.  
Capital House, 42 Weston Street  
London SE1 3QN

## Eurobond Sales Join the Leaders

A leading international bank with a demonstrated commitment to the International Capital Markets is currently recruiting experienced sales executives to strengthen a dynamic team covering world-wide sales of straight, convertibles and FRNs. Our client already enjoys a high profile in the league tables and will become even more active during this year.

We look for high calibre executives with experience in euro-bond sales. Educated and presentable and with a positive and disciplined attitude, you will

have demonstrated the ability to build a sound client base.

Opportunities to develop your career further are excellent with a powerful organisation committed to expansion. A competitive remuneration package with the usual banking benefits will be offered to the right people. If you are interested please telephone or write to Derek Cox of Cripps, Sears and Associates Limited, Personnel Management Consultants, 88/89 High Holborn, London WC1V 6LH. Telephone 01-404 8701.

**Cripps, Sears**

### After Big Bang - where will you be going?

Excellent opportunities exist for three enthusiastic and enterprising individuals who want to express their skills in an exciting environment. Our client is an old established London Stockbroker who intends to remain independent in the face of the forthcoming City changes.

Applicants between 25 and 40 must currently be conducting substantial business in the Stock Exchange and wish to take an active role in the partnership within 3 to 5 years.

Don't YOU be left behind.

Call Phil Staveley on 01-4813188.

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SHARE EXCHANGE MANAGER	£13,000 PA
FINANCIAL FUTURES TRADER	£12,000 PA
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PART/QUALIFIED ACCOUNTANT	£10,000 + BONUS
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RESEARCH CLERKS (ANY EXP)	£9,000 + BONUS
CO-ORDINATOR CLERK	£8,500 + BONUS
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FOR FURTHER DETAILS OF THE ABOVE PLEASE RING  
623 0101 CAMBRIDGE APPOINTMENTS

## CREDIT ANALYSTS £12,000-£17,000

We have a number of quality vacancies for experienced Credit Analysts. Our clients range from International and Merchant Banks to large Commercial Banks, and the positions cover major Corporates, Banks, and Country appraisals. Applicants should be of a good educational level, possibly Degree/ACA/AIB, or have had the benefit of a formal U.S. Bank credit training programme. An in-depth experience of major account balance sheet appraisal, gained within the Banking sector, is sought. An additional European language could be advantageous. The vacancies have excellent potential for career development. The age range envisaged is 25-35 years.

## SPOT DEALERS £22,000 + Bonus + Benefits

A major International Bank with a highly active and rapidly expanding Dealing Room seeks two additional Spot Dealers. The successful candidates will be in their mid 20's and have at least three years experience in a substantial bank, dealing spot in Dollars, Yen and all major European currencies, particularly Deutsche Marks.

In the first instance please telephone or send detailed CV's to:  
Richard Meredith or David Williams  
All applications will be treated in strict confidence.

Jonathan Wren & Co. Ltd, 170 Bishopsgate, London, EC2M 4LX.

01-623 1266

**Jonathan  
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## Research Analysts

### CITY

A pre-eminent firm of stockbrokers seeks two intelligent and articulate people to assist in developing its business with Corporate and Institutional investors.

These career opportunities are in the following sectors:

- **Oils** — A background in the industry, and familiarity with its business practices and accounting conditions, are essential.
- **Overseas Trading and Shipping Companies** — An accountancy qualification is essential, preferably followed by about two years' experience, not necessarily related to these sectors.

The requirement in each case is for energy, self motivation, and outstanding personal qualities which will enable the individual to forge successful relationships at top level.

Age 25-30. Remuneration about £20,000.

Write in complete confidence  
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SEARCH & SELECTION  
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## Manager — Strategic Planning Unit

Based West London up to £30,000 + car

Our client is a £ multi-million subsidiary of a major UK company, involved in processing and supplying a range of branded products to the retail and wholesale trade.

Reporting to the Managing Director, the role demands a conceptual thinker with financial and profit awareness who can manage and lead a small team of professional analysts and provide a major strategic contribution at board level. Prime responsibilities include:

- creating and maintaining a strategic planning management framework incorporating the means for measuring operation performance in pursuit of strategic objectives;
- identifying for the Managing Director competitive, financial and legislative issues critical to the development of the business.

Aged around 35, a good business degree, MBA or equivalent, with at least 3 to 5 years' involvement in strategic or corporate planning is essential. Marketing or financial related experience gained with a major blue chip consumer company is highly desirable.

The large company salary and benefit package includes relocation assistance if appropriate.

Please write — in confidence — with full career and salary details to John Woodger ref. B.44030.

This appointment is open to men and women.

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MANAGEMENT SELECTION

## GROUP PENSIONS MANAGER

Manufacturing Industry — N.W. based c. £15K  
Dobson Park is a specialised engineering group of companies employing 6,000 in the U.K. and overseas, with a turnover nearing £200m. Operating activities in the U.K. are located in the North of England, East Midlands and London.

The Pensions Department is shortly to be re-located at Group Headquarters in Wigan. The U.K. Pension Schemes are contracted-out and are self-administered. There are approximately 4,500 members and 900 pensioners.

The successful candidate will be responsible for all aspects of pension administration throughout the Group in the U.K. and for co-ordination of the Group's overseas pension schemes and will provide a comprehensive advisory service to management, assisted by a small specialist department.

Applicants, preferably in their thirties, should hold an appropriate professional qualification and have significant relevant experience gained in industry or with a firm of pensions consultants.

Salary will be by negotiation but dependent upon age, experience and qualifications.

Applications, including brief C.V., quoting current salary, should be sent to—

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GRADUATES with min. 2 years in banking/finance to join international audit team in prime American bank. 40% travel to Europe and M.E. Exc. training and prospects. 23/27 years. to £11,000

CREDIT ANALYSTS with fluency in spoken and written German. £14,000

SNR. LENDING OFFICER for consortium bank. Mid 30s. Should be currently in Marketing role and have experience of trade finance, syndications, sound risk assessment. A degree and/or AIB is required. £20,000

Junior Loans Administration Clerk £8,000

Documentary Credits Clerk £9,000

Accountant for international bank £13,000

JUNIOR PROGRAMMERS with banking experience urgently required.

**ASB RECRUITMENT** 52/54 Carter Lane, EC4V 5AS.  
01-248 0620 SHELAGH ARNEIL

## Appointments Wanted

### JAPANESE (52)

SEEKING EUROPEAN CO.  
wishing to start own sales Japan (trading, house, office, travel, etc.) Main sales: medium engineering, heavy machinery, parts, & terminals. Also, Dutch & Swedish cos. Any 2nd-hand goods & services. Tel: 01-497-2000. Write Box A.8910, Financial Times, 10, Cannon Street, London EC4A 3DF.

## Need a Marketeer with Corporate Planning Experience?

• Corporate strategy, marketing UK and export  
• New business and product development  
• Market analysis and research  
• Corporate planning  
• Financial forecasting  
• Development and new product introduction  
• International trade  
• Based in London or Northern Home Counties  
Write Box A.8920, Financial Times, 10 Cannon Street, London EC4A 3DF.

## Young Graduates

## Succeed in Marketing

This fast expanding and highly successful unit trust group with £300 million under management is renowned for its innovative and highly professional approach to marketing. With exciting plans for the development of new services, it now needs to recruit high calibre graduates who will be closely involved in developing these marketing ideas and demonstrate a real flair to succeed.

### Marketing Executive £13-£15,000

Aged 22-28 with several years' marketing experience in an investment related area, you will be involved with all aspects of marketing, including liaison with investment managers in the UK and abroad, initiating and designing investment and promotional material, advertising, and special project assignments. This is an extremely challenging role requiring first class organisation, creative and personal skills.

Energetic and ambitious, the environment is demanding and as our client believes in creating roles around people, you will be given scope to define and build your job and realise your full potential. Remuneration will include a competitive salary, bonus, WPA and contributory pension scheme.

Apply in writing, enclosing a CV to Barbara Lord, Senior Consultant, Cripps, Sears and Associates Limited, 82-88 High Holborn, London WC1V 6HL. Telephone: 01-404 5811 (24 hours).

### Assistant Marketing Executive c£8,500

In your early twenties you will either be a recent graduate or have up to 1 year's investment experience. Dealing exclusively with private clients you will be part of a small team providing a new exciting service. This will provide an excellent grounding in investment and marketing from which to launch your career.

**Cripps, Sears**

## MANAGING DIRECTOR

### Economic Consultancy London W1

National Economic Research Associates, a Marsh & McLennan company, is a leading international firm of consultants specialising in the application of economics to a wide range of commercial issues, including: pricing policy, competition law, energy, telecommunications, environmental studies and international law. NERA consultants for over twenty years have assisted government agencies, private corporations and their lawyers and merchant bankers in interpreting and presenting complex economic data. Our recently established London office serves as headquarters for U.K. and European operations. The person we seek will be responsible for the management of the London office and for directing and expanding consulting operations in the U.K. and on the Continent. He/she will assume responsibility for business development and management of economic research, directing studies in pricing and marketing, efficiency and productivity measurement, planning and forecasting, mergers and employment and competition policy. The person selected will be required to make articulate and clear presentations in writing and orally. We emphatically do not restrict our search to any age range, although the breadth of experience required for success in this position limits our search to senior members of consulting, merchant banking and accounting firms. The envisaged salary will be between £40,000 and £50,000, plus an appropriate benefits package.

Please reply to I. M. Stelzer, President, in strictest confidence at:  
National Economic Research Associates, Inc.  
18 Park Street  
London W1Y 3WD  
England

## Eurobond Traders

We are seeking a number of Eurobond Traders for our expanding Non-U.S.\$ fixed-income trading group.

Candidates, in their mid-twenties, should have some experience of Risk Trading, an ability to use their own initiative and, ideally, an understanding of the foreign exchange markets.

Remuneration will be competitive and related primarily to experience. Initial salary will be reviewable at year-end.

Applications, which will be treated in the strictest confidence and should be accompanied by a full c.v., should be made to David Packham at:



## Swiss Bank Corporation International Limited

Three Keys House, 130 Wood Street, London EC2V 6AQ.

## SALES EXECUTIVE

The Financial Times is the market leader for financial recruitment advertising and is looking for an additional sales executive to join a small but energetic sales team.

The ideal candidate will be aged 20-26 with previous experience of marketing, a recruitment medium to advertising agencies and recruitment consultants.

The person appointed will have a flair for creative selling, self motivation, drive and whilst not essential the ability to write effective sales literature.

If you want to be part of the FT's very successful Appointments pages and believe you possess the necessary qualifications/experience call: Ken Lathane on the number below quoting Ref. FT001.

## FennoScandia Limited

## UK MARKETING OFFICER

The expanding marketing team at FennoScandia Ltd., the Licensed Deposit Taker jointly owned by Skopbank, Finland and SwedBank, Sweden, requires the addition of a Senior Marketing Officer to be responsible for developing banking business primarily with UK corporate customers. Further duties could include marketing FennoScandia's services internationally and will also entail certain credit administration responsibilities.

Several years experience in UK and/or international marketing of banking services as well as experience in credit analysis and credit administration is required.

An attractive salary and benefits package is available to the right candidate.

Written applications including full career details should be sent to:

The Managing Director  
FennoScandia Limited  
The Old Deanery, Dean's Court, London EC4V 5AA  
Tel: 01-236 4060

## CHIEF EXECUTIVE

### with wide experience in HOTEL INDUSTRY

required to head up (and form) team to establish from scratch a chain of 10/15 three-star hotels (average 100 rooms per hotel) throughout the U.K. in the next three years; reporting to Chairman of a multi-national group. Salary/benefits by negotiation.

Apply in confidence in first instance to:

Mr. Harvey M. Soning  
James Andrew & Partners  
62 Pall Mall  
London SW1Y 5HZ

**James Andrew & Partners**

## HEAD DEALER INVESTMENT MANAGEMENT

A dynamic investment management company with head offices in Canterbury is looking for a Head Dealer to run its securities department.

A sound knowledge of equities, gilts, commodities and currency dealing is essential. Responsibilities will include client contact as well as administration.

A generous package will be offered which includes salary, comprehensive benefits and profit share.

Please apply in confidence to I. H. Willis:

**IAN WILLIS ASSOCIATES LTD.**  
Executive Selection Consultants

16 Regency Street, London SW1P 4DD.  
Tel: 01-821 6543 or 01-821 6229.

## FINANCIAL DIRECTOR DESIGNATE

### COMPUTER BUREAU/SOFTWARE HOUSE

£20,000+ p/a + Car + Share Option

Quantime Ltd is a world leader in the use of computers for market research. With a main office in London and three operating offices in North America, the rapidly growing turnover of about 2.5 million pounds is evenly split between home and overseas.

We require a Financial Director to organise and control our growth and take responsibility for all aspects of financial affairs worldwide. The successful applicant must be able to implement and control management systems and also to make a significant board level contribution to the company's strategic planning.

We are looking for a forceful qualified accountant with proven achievement in small/medium size companies and an understanding of technology and the business environment of a high technology high growth company. Travel to the US and Canada will be required.

An attractive remuneration package of at least £20,000 p/a, company car and possible share options will be offered.

Please apply, including full career and salary history to:

Ed Ross  
Chairman  
Quantime Ltd  
17 Bedford Square  
London WC1

## CITY OF BIRMINGHAM POLYTECHNIC

### AN EQUAL OPPORTUNITIES EMPLOYER

Applications are invited for the post of:

## BURSAR

To head the Finance and Estates Division of the Polytechnic administrative, professional and technical services.

Candidates must be professionally qualified in at least one of the major areas of responsibility and have proven managerial experience at senior level.

Salary Grade P.O. 2b  
£13,668 — £14,682  
(grade under review)

Further particulars and application form available from the Polytechnic Personnel Officer, City of Birmingham Polytechnic, 'F' Block, Perry Barr, Birmingham B42 2SU. Tel: 021-356 9193; Ext 215/216.

CLOSING DATE: 15th MARCH, 1985.



# Accountancy Appointments

## CHIEF ACCOUNTANT

LICENSED DEALERS IN SECURITIES

Exceptional opportunity for enterprising accountant to assume financial and administrative control of City-based Licensed Dealers. Starting salary £16,000 to £23,000 with prospects of advancement in a successful and rapidly expanding company.

Apply with full c.v. in strictest confidence to Box A8924, Financial Times, 10 Cannon Street, London, EC4A 3DF.

**accountemps**  
01-638 8171  
THE TEMPORARY SOLUTION

## Financial Controller

S.W. London

£18-20,000 + Car

A successful distribution company which has recently obtained a quotation on the USM is seeking to strengthen its accounting function with the appointment of a Financial Controller. Reporting to the Group Finance Director, this newly created post has arisen as a result of substantial expansion through organic growth and acquisition.

The group has a sound customer base which includes major retailers and holds exclusive distributorships for a number of well-known brand names. Its marketing effort is supported by widespread television and press advertising.

The successful candidate will be a Chartered Accountant, aged 28-35, currently with either a major professional firm or a service company. He or she will

possess sound technical expertise and an ability to work to tight deadlines together with strong commercial awareness.

This is an exciting opportunity to join a youthful and dynamic management team within a group committed to further growth through the development of its existing business and additional acquisitions. Benefits will include an attractive share option scheme.

Please reply in confidence, enclosing career details and quoting reference F2534/L to Valerie Fairbank, Executive Selection Division, Peat, Marwick, Mitchell & Co., 165 Queen Victoria Street, London EC4V 3PD.

PEAT  
MARWICK

## Finance Director Designate

East Anglia

to £25,000 + car

Our client is a fast expanding British group engaged in the manufacture of sophisticated precision electronic instrumentation. Currently the company is growing at a rate of 50% per annum and has an international client portfolio.

A financial executive is currently sought to assume responsibility for the main operating subsidiary in the UK although the job will require some international travel. This high profile role will encompass broad based financial and management accounting with particular emphasis on DF systems development and implementation.

Candidates will be graduate qualified accountants (preferably ACMA's) with previous exposure to standard costing in a manufacturing environment. Experience of personnel management would be a distinct advantage as would knowledge of international documentation. Probably aged 32-40, you will be able to demonstrate maturity with proven man-management skills and the capacity to operate at board level.

The attractive salary package will be enhanced by a fully expensed company car, profit share scheme and other generous fringe benefits. Relocation assistance will be available where appropriate.

Interested candidates should write to Nigel Bares FCA, Executive Division, enclosing a comprehensive c.v., quoting ref Z18, at 31 Southampton Row, London WC1B 5HY.



**Michael Page Partnership**  
International Recruitment Consultants  
London New York Bristol  
Birmingham Manchester Leeds Glasgow

## Group Accountant

circa £25,000 plus car

Applications are invited for the newly created post of Group Accountant in our Southampton studios. A well developed financial information system incorporating main frame and micro computers is in use, providing on-line data to each principal location.

Reporting to the Financial Director, the role of Group Accountant carries responsibility for Group level published and management reports, budgets, forecasts etc., as well as Group taxation estimates. The addition of procedural control over mainframe accounting software and Group Internal Audit makes this a challenging post.

It is likely that the successful candidate will be a Chartered Accountant aged late 20's or early 30's who has high technical standards, energy, common sense and team building qualities.

Candidates should apply, in writing, quoting reference number 8/S/85 to:

The Personnel Manager

**TVS**

Television Centre, Southampton SO9 5HZ

TVS is an equal opportunity employer.

ITV for the South & South-East

## Young Graduate Accountants

View your career in an international context with BP

- ★ Age 24 to 28
- ★ a good honours degree
- ★ an accountancy qualification
- ★ commercial awareness
- ★ the ambition to make a successful career in international business

These are the key criteria we are looking for in our search for talented young accountants. Fluency in another major European language would be an advantage.

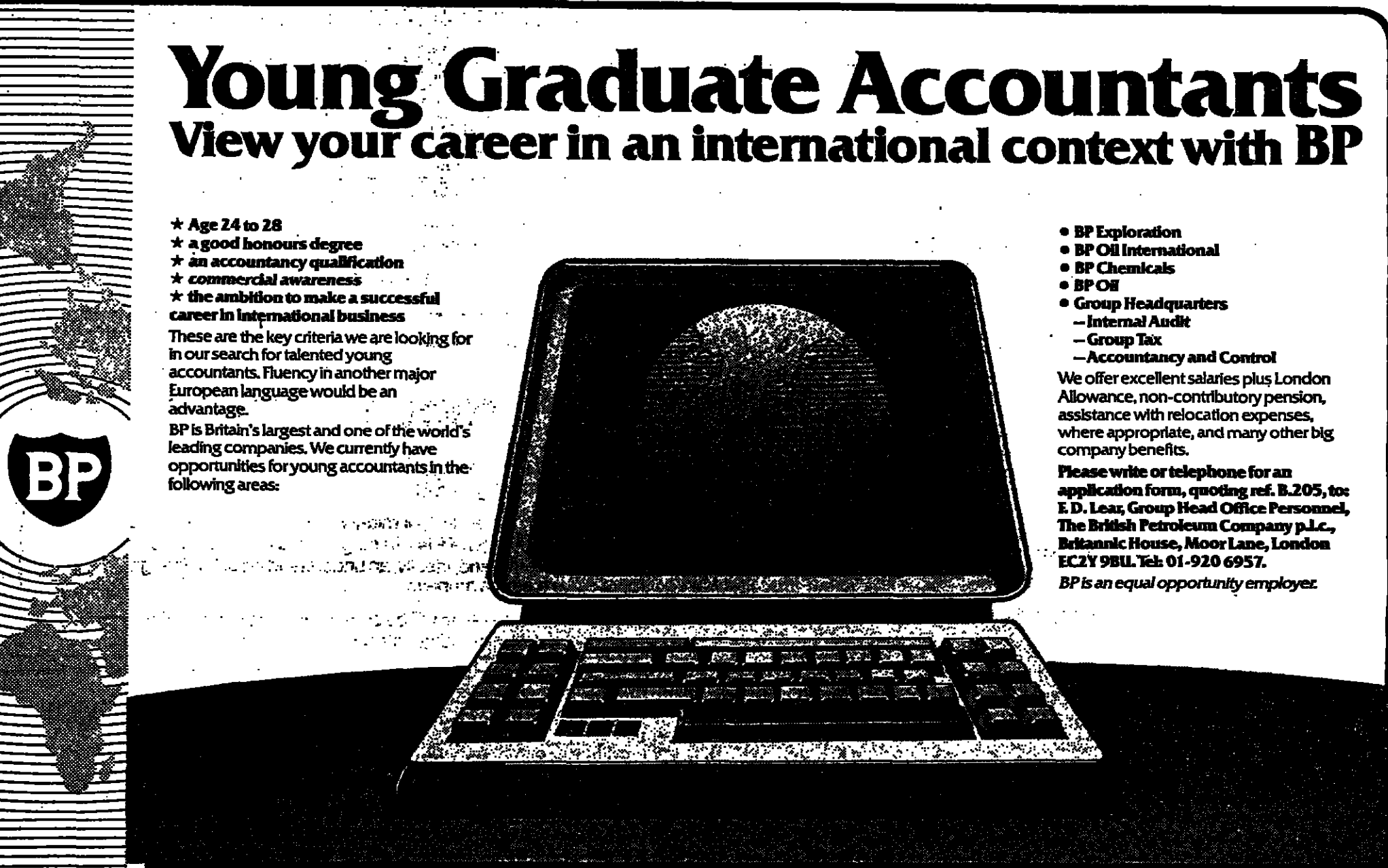
BP is Britain's largest and one of the world's leading companies. We currently have opportunities for young accountants in the following areas:

- BP Exploration
- BP Oil International
- BP Chemicals
- BP Oil
- Group Headquarters
  - Internal Audit
  - Group Tax
  - Accountancy and Control

We offer excellent salaries plus London Allowance, non-contributory pension, assistance with relocation expenses, where appropriate, and many other big company benefits.

Please write or telephone for an application form, quoting ref. B.205, to: E.D. Leas, Group Head Office Personnel, The British Petroleum Company p.l.c., Britannic House, Moor Lane, London EC2Y 9BU. Tel: 01-920 6957.

BP is an equal opportunity employer.



The British Petroleum Company p.l.c.

## Management Accountant

IC Gas is a major British company with diversified energy interests. The small head office team is based in the City of London, and due to internal promotion we now require a Management Accountant for our central finance function.

The responsibilities of this position focus on the analysis and consolidation of management accounts and reports together with involvement in corporate consolidation and other accounting matters. Some overseas travel will be necessary, particularly to Belgium.

Candidates should be chartered accountants with around two years' experience outside the profession. A sound working knowledge of French would also be an advantage.

We offer a good salary and an excellent range of benefits which include mortgage subsidy (after qualifying period), bonus scheme and non-contributory pension.

Please send a detailed career history to: M. A. Pimman, Personnel Manager, Imperial Continental Gas Association, 14 Moorfields Highway, London EC2Y 9BS. Tel: 01-628 3272.

**ICGas**

## Assistant Controller

S. Middx

c.£18,000 + car

Our clients are an E8m T/O company, marketing sophisticated products and "know-how" to industry and are part of a substantial multi-national organisation. The company is enjoying a period of rising profitability, largely attributable to a professional management which relies heavily on the provision and interpretation of financial data. As no.2 in the Finance Department, the Assistant Controller will occupy the focal point of this process by analysing and presenting information to the Controller and other members of management, particularly the M.D. A key role will be to develop further the M.I.S. and so contribute directly to the company's continuing success. Applicants must be qualified accountants, aged around 30 with experience of computerised integrated systems, but most importantly with a business-minded rather than just technical approach. Ref: 1601/FT. Send c.v. (with telephone numbers) or write or phone for an application form to R.A. Phillips, ACIS, FCII, 2-5, Old Bond Street, London W1X 3TB. Tel: 01-493 0156 (24 hours).

**Phillips & Carpenter**  
Selection Consultants

## FINANCIAL DIRECTOR DESIGNATE

LONDON, WEST END

Chartered Accountant 30-45 c.£20,000 p.a.

The Company is a leading specialist contractor in the field of protective finishes to large structures, concrete repair and waterproofing with a current turnover of £4 million.

The present financial director is due for retirement during the next 3-5 years and therefore an opportunity exists to join a small accounts team and eventually accept total responsibility for that department. An ICL DR550 computer system is in use.

The preferred applicant will be a Chartered Accountant with at least 10 years' post-qualification experience, be or she will have a commercial perspective as well as the energy and ability to make a substantial contribution to the profitable development of the business.

Interested applicants please write, with full details of their career to date, to:

The Financial Director, Box A8917  
Financial Times, 10 Cannon Street, London EC4A 4BY

## BOARD POTENTIAL?

Growing Light Engineering Company, Surrey, needs

## MANAGEMENT ACCOUNTANT

This is a new post and you can fit it to your talents. Work includes supervision and control of stock, production and cost records. We have a good financial accountant; you would work with her to produce management information for the board. We need your help to computerise present systems. Preferably qualified ACMA or ACCA. Salary negotiable; active profit-sharing scheme. The right candidate should have the potential to join the board in due course.

Send cv to Box A.8913, Financial Times  
10 Cannon Street, London EC4A 4BY

## STONHAM HOUSING ASSOCIATION Financial Controller/Association Secretary

Salary and benefits circa £20,000

Stonham provides support for over 2000 single homeless people in small accommodation projects throughout the country. A vacancy exists at our London Head Office for a qualified and experienced accountant and financial manager to head our Finance Department and act as Secretary to the Association. The Association has a budgeted annual turnover of £6m and a staff of 450. Much of the day-to-day accounting work is at present done by voluntary local treasurers, but the Association is seeking to centralise and computerise this. The prime responsibility for seeing through this reorganisation will rest with the Financial Controller.

The appointed person will be a member of the Senior Management Team and will deputise for the Director in her absence.

Further details and application form from:  
Stonham Housing Association,  
Octavia House, 54 Ayres Street,  
London SE1 1BU. Tel: 01-403 1144  
Closing date 15th March 1985.  
Stonham is an equal opportunities employer.



## FINANCE AND ADMINISTRATION MANAGER

London

Up to £15,000 p.a.

A new post of Finance and Administration Manager has been created to strengthen the London headquarters team of the National Childbirth Trust. The Trust is a voluntary organisation which exists to promote education for parenthood and is widely recognised as an authority in this area.

Success in the job will depend on the provision of timely financial planning advice to the Council of the Trust enabling the NCT to use its income efficiently. Experience of budgeting, cost flow control, the preparation of annual accounts, management information and reports are essential. Knowledge of computers would be useful. You will manage a small team of people and be responsible for the administration and personnel procedures of the headquarters office.

A self-starter with good communication skills you should have empathy with the aims of the Trust as well as the necessary financial and management experience. Some flexibility in working hours may be possible.

Please apply in writing giving full personal, career and salary details to:  
Mrs Jacky Hughes  
The National Childbirth Trust  
9 Queensborough Terrace, London W2 3TB  
Tel: 01-221 3833

Closing date for applications is Wednesday 13th March 1985

ELECTRICITY SUPPLY PENSION SCHEME

## MANAGEMENT ACCOUNTANT

£17,041 to £20,367 pa inc

The Electricity Supply Pension Scheme is seeking a self-motivated qualified accountant to fill this new post at a senior level. The growth of the Scheme's investments, currently with a market value of £4,000 million, has created the need for this position. The successful applicant must have experience of management accounting in the fields of corporate appraisals, management reports, investment accounting, budgeting and company accounts. Knowledge of UK taxation and the ability to absorb the principles of taxation regimes in those overseas countries where the Scheme has investments will be of considerable benefit.

In addition the Management Accountant will assist in the preparation of the Scheme's consolidated annual accounts and in the absence of the senior officer will oversee the finance function.

Please write in confidence, with CV and current salary quoting ref 25/FT to: David Webb, Recruitment Officer, The Electricity Council, 30 Millbank, London SW1P 4RD

The Council has an Equal Opportunity Policy and welcomes applications from disabled people.

**ELECTRICITY COUNCIL**



# Accountancy Appointments

## Profit by your Success

West London c.£15k plus 2 litre car

Unique opportunities for two newly qualified Chartered Accountants at the corporate centre of a £700m. turnover operation.

Our client, a market leader in consumer products, is a major division of one of the UK's largest and most successful companies. They now require two exceptional individuals aged early/mid twenties who will make a major contribution to business planning and control. The team has a very high profile at board level and direct access to the trading operations.

These are new appointments and successful candidates will expect and be expected to make an immediate contribution. You will need to combine acquired technical skills with insight and innovation. Responsibilities

include all aspects of financial reporting and analysis, the enhancement of financial management and the development of accounting and control systems. You will be an ambitious self starter seeking direct entry to the trading companies within 12-24 months.

Candidates must be graduate Chartered Accountants of high intellectual calibre. Personality and professionalism are key qualities. Remuneration is geared only to the most able and will include a fully expensed 2 litre car. Salaries are pitched competitively at around £15K and can include assistance with relocation.

For full job description telephone or write in confidence to Mark Lockett at Mark Lockett Recruitment, Selection Consultants, 104 Marylebone Lane, London W1M 5FL (01-935 9011) quoting ref. 9087/FT. Both men and women may apply.

**MLR**

in association with

John Courtis and Partners

## GROUP ACCOUNTANT

Age: 28-35

Up to £20,000 + car

London E.C.1.

A £4 million turnover manufacturing company seeks a Group Accountant.

The Group Accountant will report to the Managing Director and will have responsibility for the complete financial function, including:

- The operation and development of a partly computerised modern accounting system
- Production of monthly management accounts and annual accounts
- Long term financial forecasting
- Cash management
- Corporate Finance
- Operation and development of budgetary control systems
- Tax Planning
- Investigation work in connection with potential acquisitions

Candidates must be qualified accountants in the age range 28-35, with sound commercial or industrial experience preferably in a small or medium sized company. A knowledge of European languages would be an advantage.

Please send a comprehensive career resume, including salary history and day-time telephone number, quoting ref. 2252 to W.L.Tait, Executive Selection Division.

**Touche Ross & Co.**

Hill House 1 Little New Street London EC4A 3TR Tel: 01-353 8011

Expanding Licensed Deposit Taker  
seeks

**ASSISTANT**

**FINANCIAL CONTROLLER**

to be responsible to the Financial Controller for accounting, regulatory returns, financial and management reporting.

The job also carries responsibility for the data processing function (MIDAS installed).

Candidates will be A.C.A. or A.C.C.A. (or FEH time-barred), aged 25-30, with sound experience of international bank accounting. Exposure to mini and micro-computer desirable.

The position offers the opportunity to participate in the development of a small but growing organisation and will be remunerated accordingly.

Please send curriculum vitae in confidence to:

Box FT/896, St. James's House,  
4/7 Red Lion Court, Fleet Street  
London EC4A 3SE

If there should be any companies to which you do not wish your reply to be forwarded, please list them in a covering letter to the Box Number Manager.

## Financial Analysts Kingston

GEISCO is the information services division of General Electric (USA)\*. Its computer service operations span 25 countries all interconnected via the world's largest commercial teleprocessing network. This enables GEISCO to bring a unique international dimension to its business systems consultancy either on a free-standing basis or integrated with the clients' in-house systems.

The highly complex process of financial consolidation, analysis and planning requires an outstanding team of financial experts. Opportunities have currently arisen for 2 graduate qualified accountants (or MBA's), one to join the group's headquarters and one, the UK company. Initial responsibilities will include revenue, cost of revenue and contribution margin analyses. These positions are heavily systems orientated and demand a working knowledge of US accounting techniques. Both roles offer maximum exposure to senior management, and early promotion is anticipated in 2 years.

Newly Qualified £15,000

Financial Analyst £18,000+ car

Candidates in their mid 20's, should be self-motivated with a bias towards financial planning and analysis.

At least 2 years commercial p.q.e. in planning and analysis is required for this role. Age indicator: 27-30.

Interested applicants should write to Nigel Bates FCA, Executive Division, enclosing a comprehensive c.v., quoting ref 219, at 31 Southampton Row, London WC1B 5HY. \*Not connected with the General Electric Company PLC of England.

**MP**

**Michael Page Partnership**  
International Recruitment Consultants  
London New York Bristol  
Birmingham Manchester Leeds Glasgow

## Deputy Finance Executive

Berkshire

to £21,000+ car

Our client is a major British firm's retailing company with a profitable record and an annual turnover of around £250 million. Continued growth and a re-organisation of the accounting function has necessitated the appointment of a Deputy Finance Executive.

This newly created management position will carry responsibility for some 70 staff, encompassing the following main areas:

- ★ Financial Accounting
- ★ Head Office Accounting
- ★ Accounts Payable

The successful candidate will be a qualified accountant, probably aged 35-40, with proven team management experience in a highly computerised accounting environment. Strong technical skills and the ability to communicate effectively at all levels are essential for this demanding role.

An attractive salary package including a company car will be offered and for the individual who is able to demonstrate a high standard of personal performance, prospects for promotion are promising. Generous relocation assistance will be available where appropriate.

Applicants should write to Nigel Bates FCA, Executive Division, enclosing a comprehensive c.v., quoting ref. 217, at 31 Southampton Row, London WC1B 5HY.

**MP**

**Michael Page Partnership**  
International Recruitment Consultants  
London New York Bristol  
Birmingham Manchester Leeds Glasgow

## Internal Auditor

Sussex

£ Negotiable  
+ Banking Benefits

Brown Shipley and Co. Limited, Merchant Bankers, are seeking a recently qualified Chartered Accountant to join their internal Audit Team and take an active role in systems review and management appraisal.

Based in Haywards Heath, the position offers occasional travel to the Bank's offices in London, South East England, the Channel Islands and Dublin which are engaged in banking, investment management, hire purchase, leasing and factoring. Practical experience in the

financial sector is highly desirable; but the prerequisite qualities are energy and self-motivation coupled with a strong reasoned approach to problem solving. The ambition to further your career in an influential environment is essential as there are outstanding prospects for promotion in the medium term.

Please write in confidence enclosing a detailed Curriculum Vitae to Norman Perry, Brown Shipley and Co. Limited, Rockwood House, 9-17 Perry Mount Road, Haywards Heath, West Sussex.

**Lloyd Chapman**  
Associates

**International Search and Selection**  
160 New Bond Street, London W1Y 0HR  
Telephone: 01-408 1670

## Financial Accounting Manager

EAST CAMBRIDGESHIRE

c.£15,000 + car

Our client is the recently formed European subsidiary of a successful US Corporation who are leaders in the design and manufacture of specialist Capital equipment. Projected turnover in 1985 is around £20m.

Reporting to the Head of the Finance Function you will be responsible for all aspects of financial accounting for the various companies within the group. Key tasks will include the preparation of a monthly accounts package together with draft commentary for local and parent company management, and treasury activities. You will be fully involved in the further development of computerised systems based on both mainframe and micros and in particular the implementation of a sophisticated on-line general ledger system.

The role calls for a qualified Chartered or Certified Accountant in his mid to late 20's or early 30's whose post qualifying experience has been ideally gained in an engineering/manufacturing environment. This is an opportunity for someone seeking a broad scope financial accounting appointment in an ambitious growth minded company and the kind of career challenge that will demand a high level of commitment.

Our client offers an attractive range of fringe benefits including relocation assistance, if required, to an attractive area on the borders of Cambridgeshire, Norfolk and Suffolk.

Applicants of either sex should apply in confidence to Michael Johnson on (0962) 53319 (24 hour service) or write to Johnson Wilson & Partners, Clarendon House, Hyde Street, Winchester, Hampshire SO23 7DX quoting ref. 571.



**Johnson Wilson & Partners**  
Management Recruitment Consultants

## GENERAL AUDIT MANAGER

£14,000-£16,000 PLUS CAR

The Royal Automobile Club encompasses a national motoring organisation, two private clubs and an insurance broking subsidiary.

The R.A.C. Internal Audit Department performs a group audit function, and we are seeking a General Audit Manager who will be a graduate A.C.A. with an international firm background and possess extensive experience of financial systems and operational audit. Suitable candidates, male or female, will be able to demonstrate analytical ability and command excellent communication skills, in order to present their case effectively to all levels of management.

The position, which offers good prospects of progression within the R.A.C., is based at Croydon and will entail some limited U.K. travel. Remuneration will be within the range of £14 - £16,000 depending upon age and experience; benefits include a fully expensed company car, life assurance and non-contributory pension scheme. Provision is made for the job holder to attend relevant courses and seminars.

Applicants for this challenging position, should apply with a full C.V. to the Chief Internal Auditor, The Royal Automobile Club, RAC House, Lansdowne Road, Croydon, Surrey CR9 2JA.

**RAC**

## Financial Controller — Director Designate

c.£18K + Car

North London

Reporting to the Managing Director, this position calls for a commercially aware person, able to become actively involved in the wider aspects of marketing and business development, as well as controlling the financial, company secretarial and administrative functions. The company is an established and expanding importer of high class stationery products.

Eligible candidates will be qualified accountants, aged around 30, with previous commercial experience at management level. They must be able to lead and motivate a small staff and have a good knowledge of the development of computerised accounting systems, including hardware selection.

Applications in confidence to Brian G. Luxton, Director, quoting reference 6764.

**Mervyn Hughes**  
**Alexandre Tlc**  
(International) Ltd.  
Management Recruitment Consultants



37 Golden Square,  
London W1R 4AN.  
Tel: 01-434 4091

## Financial Controller Insurance

Essex

c.£22,000 + car

Our client is a small UK subsidiary of a substantial international group which is in the process of increasing its market share. This process is likely to be accelerated by means of acquisitions within the near future.

Owing to promotion, a financial controller is sought to head up a small, lively and enthusiastic team. Broad-ranging duties include the management of the accounting function, establishing budgets, analysing and interpreting results as well as assisting in the development of the business.

Aged 28-35, applicants will be qualified accountants with supervisory experience in an insurance company, in addition to which company secretarial experience would be advantageous.

Benefits include a subsidised mortgage, and Private Health care.

Please write, in confidence, to M J B Ping, enclosing a detailed CV quoting reference F/1751P, at Ernst & Whinney Management Consultants, Becket House, 1 Lambeth Palace Road, London SE1 7EU.

**EW Ernst & Whinney**

## FINANCIAL ACCOUNTANT

Global Engineering Ltd is part of a highly successful worldwide group of consulting engineers dealing primarily with the design and construction of offshore oil and gas installations. The accounting function is playing an increasingly important role in the company's expansion and we are looking for a qualified Accountant to manage a small team, preparing accounts within tight monthly deadlines. A new computerised system is about to be installed and the successful applicant would be closely involved in its development.

WE ARE ALSO LOOKING FOR AN

## ASSISTANT FINANCIAL ACCOUNTANT

to join the same team to assist in the preparation of cash forecasts, monthly management and annual statutory accounts. Our terms, career opportunities and the remuneration packages should be attractive to the right candidates.

Please either telephone or send your resume to:

B. P. Furlong, Global Engineering Ltd,  
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Tel: 01-882 8345

## FINANCIAL ACCOUNTANT £16,000 p.a.

Rapidly expanding south west London based petro-chem. engineering company seek qualified person 25-30 to manage financial accounts department.

## CHARTERED ACCT. £12,000-£18,000 p.a.

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# Accountancy Appointments

## Executive Selection

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Established in 1976, Michael Page Partnership has achieved a unique growth record. We are now an internationally respected market leader in the field of financial recruitment employing over 75 consultants and 40 support staff. The continued expansion of our activities in the Midlands has resulted in the need for a senior consultant to join our already well established team in Birmingham.

Candidates, in their early to mid 30s, must be able to demonstrate the following:

- ★ A formal accounting qualification.
- ★ A high degree of self motivation.
- ★ The ability to work under pressure in a highly competitive and strongly marketing-orientated environment.
- ★ Imagination, initiative, tact and diplomacy.
- ★ The maturity and interpersonal skills required to develop long term relationships at the highest level.

In return, we offer a first class career opportunity within a group of companies pledged to further growth and committed to the highest standards of professional service.

Interested applicants should write, enclosing a comprehensive curriculum vitae, to Terry Benson at Michael Page Partnership, Bennetts Court, 6 Bennetts Hill, Birmingham B2 5ST, quoting ref. B6178.

**MP**  
Michael Page Partnership  
International Recruitment Consultants  
London New York Bristol  
Birmingham Manchester Leeds Glasgow

## Management Accountant

*Data Communications*

**London**

**c.£18,000+ car & benefits**

The Company, a subsidiary of a major U.S. media group, has rapidly expanding international operations in some thirty countries. It provides clients with real-time financial data via a worldwide communication network.

Reporting to the Financial Controller, the wide-ranging responsibilities will include the coordination of international reporting, and the management and further development of computerised information systems. Career prospects within this growing company are excellent.

The successful candidate will be an ambitious qualified accountant, probably aged around 28, with a background of working to tight deadlines in a well-controlled organisation.

Previous involvement with computerised systems is essential, and experience of micro computer modelling techniques is highly desirable.

Personal skills must include a positive approach, determination, initiative, and the ability to communicate at all levels.

Please reply to Stephen Ogilvie in strict confidence with details of age, career and salary progression, education and qualifications, quoting reference H35/FT on both envelope and letter.

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appear every  
Thursday

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CONTRACTS

## Young, dynamic Financial Accountant with abilities to match his/her ambitions

**c.£14,000 + car**

Wang UK, part of a \$2 billion US corporation, has enjoyed dramatic growth with sales rapidly approaching £100 million this fiscal year.

We want to hear from an accountant to whom problems are simply opportunities. This is a newly-created role, part of an expanding financial team, reporting directly to the Financial Accounting Manager. The prime responsibilities are the control and development of financial accounting systems, management of the company's cash and fiscal activities and extensive involvement in the monthly

accounting package. Company accounts, VAT and Corporation Tax are also included in the job specification.

To be successful - and we want someone who has been successful to date - you will need to be a qualified accountant, preferably ACA/ACCA with 1-3 years' post-qualification experience, technically sound with the ability to develop and manage staff, and a good communicator capable of leading projects where planning is important. We will expect you to move upwards fairly quickly but this will depend on your ability to achieve results. A background in a large growing American company would be useful but is not essential.

If you respond to this ad, you have the confidence we need. If your abilities justify your confidence, we shall be delighted to meet you.

Please send full career details to:  
Clare Taylor, Wang (UK) Limited, Wang House, 661 London Road, Isleworth, Middlesex. Or telephone 01-847 1954 (24-hour answering service) for an application form.



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## Financial Analyst

**East Anglia**

**£18,000 + car**

The increasing availability of up-to-the-minute management information within a major industrial organisation, with its headquarters in East Anglia has created an opportunity for a highly motivated young financial executive to monitor and report on incoming data.

Reporting to the Group Financial Controller, the primary role of this new position will be to analyse management information with the object of identifying trends or deficiencies which should be brought to the attention of management. In addition, the successful candidate will become involved in investment and acquisition proposals, assisting

in the formulation of divisional financial targets, capital and revenue budgets, and strategic planning.

Candidates, in their late 20s or early 30s, should ideally be chartered accountants with 3 or 4 years' post-qualification experience in industry, whose degree is in a mathematical discipline, who can make extensive use of microcomputers, and whose management interests lie in a staff role contributing to the broad overview of a corporation's activities.

Please send full cv indicating current remuneration, in confidence, to:  
PAB Wenay, Ref: AA2/918/FT.

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## Financial Controller

**Thames Valley**

**c£20,000 Package  
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The group, which obtained a USM quote in 1984, is involved in the maintenance, servicing, marketing and distribution of specialised equipment. Turnover and profit have increased dramatically through both organic growth and acquisition, a trend which is projected to continue.

Reporting to the Managing Director you will act as Financial Controller for the key distribution division. One of your first tasks will be to introduce a computerised stock control system. As part of the

management team, you will produce budgets and monthly reports to the main board.

Aged 28/35 and a qualified ACA/ACCA, you will have a number of years commercial experience, including corporate taxation, and will now be looking to join a company in whose future you will have a real stake. A board appointment is possible for the right candidate.

To apply, please telephone or write to Brian Burgess quoting Ref: BB 9123

**Lloyd Chapman Associates**

**International Search and Selection**  
160 New Bond Street, London W1Y 0HR.  
Telephone: 01-408 1670.

## Financial Controller

**Middlesex based  
negotiable to £16,000 + car**

Our client, an expanding division of a large public company, seeks to appoint a Financial Controller to be responsible for ensuring the highest levels of accounting procedures.

Essentially a coordinating role involving the gathering of information for presentation to the Board via the Financial Director, the position carries wide-ranging responsibilities - including, specifically, the preparation of statutory accounts within defined timeframes; ensuring that timely and constructive information is available for management consideration; and that approved recommendations are implemented, thereby contributing to profitability. To apply for this senior position, you must be a fully qualified accountant, with a commercial orientation ideally in the leisure industry. You will be highly articulate, persuasive in a liaison capacity with good management skills, and at your best under pressure.

Benefits and prospects for career advancement are excellent - in line with those you can expect from a progressive public company. Confidential Reply Service: Please write with full CV quoting reference 1932/RS on your envelope, listing separately any company to whom you do not wish your details to be sent. CV's will be forwarded directly to our client who will conduct the interviews. Charles Barker Recruitment Limited, 30 Farringdon Street, London EC4A 4EA.

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## EUROPEAN SYSTEMS DEVELOPMENT - major U.S. multinational -

**Reading based**

**c £18,000 package + relocation**

A challenging role for a young accountant (27-35) who has experience of financial and operational systems development gained in a progressive, larger company environment, and who has the personal qualities to achieve success through influence rather than direct control.

You will join the European HQ staff of this leading US group as a member of a specialist team and take responsibility for the review, enhancement and further development of the financial aspects of existing and future integrated operational systems, which are used throughout their European subsidiaries.

Travel within Europe developing close contacts with user-functions and development staff is a key feature of this important new appointment, and the successful candidate will enjoy a high degree of autonomy and exposure to senior management with excellent career prospects for moves into commercial or management roles.

Call Neil Wix on 01-387 5400 (24 hrs) or 0923 43033 (out-of-hours) or write to:

**FINANCIAL SELECTION SERVICES**  
DRAYTON HOUSE, GORDON STREET, BLOOMSBURY, LONDON WC1H 0AN  
TELEPHONE: 01-387 5400

## FINANCIAL MANAGER

**Leicestershire**

**not less than £17,000 + car**

Our client is a major international marketing led company in the distribution of FMCG/fashion related products. The company is experiencing a period of rapid growth, turnover passing through the £40m mark.

This new position will be challenging to a candidate possessing the ability to grow with the company where cash management, systems review and tax are becoming increasingly important. The company has recently installed an IBM 38 Computer and is implementing the integration of a complete business system. The successful candidate will play an important part in the on-going development of the program.

The candidate appointed will be a Chartered Accountant aged less than 35. He/she will have sound systems and tax experience with the ability and mental agility to contribute to an expanding and exciting style of business.

The rewards for this position will be a salary in excess of £17,000 per annum, company car and generous benefits package.

Interested candidates should write in strict confidence, giving career details to date and salary to Nicholas C Jenkins quoting reference 0805 at:

**QMS Recruitment**  
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Leicester LE1 6TP

## ACCOUNTANT CAPITAL MARKETS

**£18,000 neg.**

Leading American Bank requires a Qualified Accountant with imagination and flair for this innovative Corporate Service. You will be involved in bringing together both lenders and borrowers, risk evaluation and tax planning in the American and Far East Markets. Candidates will be in their mid to late 20s with 1/2 years' post-qualification corporate tax experience.

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MIKE BLUNDELL JONES on  
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Working with very senior management you will gain a unique overview of the central financial reporting of a £500m. t/o business at a watershed in its history. You will want to apply top quality practice accounting experience as your key to industry. At the forefront of developments in computer based accounting and information systems you will play a significant part in evolving new control procedures for the group.

Candidates must possess a record of achievement to date. Essential qualities for success in this role are abundant energy and the intellect to tackle a wide variety of tasks. Knowledge of and exposure to computerised systems is mandatory. Salary is highly negotiable and additionally the group offers outstanding prospects of career development in demanding and stimulating environments.

For full job description telephone or write in confidence to Mark Lockett at JC&P, Selection Consultants, 104 Marylebone Lane, London W1M 5FU (01-486 6849) quoting ref: 9090/FT. Both men and women may apply.

**JC&P**

John Courtis and Partners



# Accountancy Appointments

## Financial Controller

London to £22,000 + car

Our client is a well established property investment and development company with assets in the region of £250 million. Committed to the highest professional standards, its substantial UK presence is enhanced by subsidiary companies in Europe, Australia and the U.S.A.

A Financial Controller is currently required to assume responsibility for the group accounting function and initiate proposals for improvements therein. Reporting to and working closely with the Finance Director, the role will encompass operational controls, staff management, budgeting and forecasting etc.

Candidates, aged 28-32, must be ACA's with a successful track record to date in a highly computerised environment. A bright outgoing personality, proven man management skills and the ability to communicate effectively with financial/non financial management in all disciplines, are essential qualities.

This position represents a challenging career opportunity for a progressive, forward thinking individual and the salary package, including a company car, non contributory pension plan and profit sharing scheme, will be negotiable according to personal performance and capability.

Interested applicants should write to Philip Carrwright ACMA, Executive Division, enclosing a comprehensive c.v., quoting ref. 221 at 31 Southampton Row, London WC1B 5HY.

**Michael Page Partnership**  
International Recruitment Consultants  
London New York Bristol  
Birmingham Manchester Leeds Glasgow

## Assistant Financial Controller

Mid to late 20s Central London Package to £20,000

The finance and accounting department of this £40m-turnover UK company, the major subsidiary of a well-known international group, seeks an ambitious, commercially-minded chartered accountant who has strong computer systems experience. Responsible, initially, for a major review of existing systems and implementing improvements, the person appointed will assume increasing responsibility for managing the department. Career prospects are first class for someone who has at least two years' post-qualifying experience, ideally in a commercial organisation. The remuneration package and benefits are excellent. Please send brief cv, in confidence, to Peter Greenaway, Ref: AAS/283/FT.

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## Recently Qualified Accountant

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City up to £15,000

... as Chief Financial Accountant of the international bulk shipping subsidiary of Canadian Pacific. This opportunity has arisen because of internal promotion.

Reporting to and deputising for the Financial Controller, you will supervise an accounting team who produce revenue accounts, accounts payable and vessel expense accounts. Other responsibilities include the preparation of regular financial reports, tax returns and statutory accounts.

You will be a recently qualified accountant, probably ACA, and ideally have a year's experience in financial accounting. Demonstrable investigative and management skills are essential.

Starting salary depends on experience. Benefits include private medical insurance, season ticket loan and contributory pension scheme.

Please write - in confidence - with full career and salary details to Peter Evans ref. B.49284.

This appointment is open to men and women.

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MANAGEMENT SELECTION



## PERGAMON PRESS GROUP SENIOR FINANCIAL STAFF OPPORTUNITIES

The Pergamon Group, one of Europe's leaders in the communications and information industry, and which includes The British Printing & Communication Corporation plc, Mirror Group Newspapers Ltd, Rediffusion Cable Services and Hollis Bros. & E.S.A. plc, has vacancies for qualified accountants with relevant experience to fill the following central staff positions based in Oxford:

### Internal Auditor

whose duties will include carrying out operational and financial reviews throughout the Group to ensure that adequate controls are maintained and resources are used efficiently and effectively. In addition, opportunities will arise for involvement in special projects which span the entire range of the Group's commercial activities, reporting to the Controller of Internal Consultancy and Audit Services.

### Chief Accountant

whose duties will include the preparation of statutory accounts, group budgets and performance reports for board presentation. In addition, he or she will provide guidance on all new relevant legislation, and ensure that all subsidiaries comply with head office requirements, reporting to the Deputy Financial Director.

### Assistant Treasurer

whose duties will include all aspects of cash management including group cash budgets, forecasts and the measurement of performance, reporting to the Financial Director.

Successful applicants will have a recognised accountancy qualification, with a relevant level of practical experience in commerce and industry

or professional office and possess the drive, ambition and interpersonal skills necessary to succeed within a dynamic environment.

Career prospects are excellent and the competitive salaries offered will be accompanied by a company car. The Company operates a profit-sharing bonus scheme, health and life insurance, and offers financial assistance towards removal expenses.

Apply with comprehensive C.V., including current salary, quoting reference number R263, to:

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Executive Selection Division  
Fleetway House  
25 Farringdon Street  
London EC4A 4AQ

## UK Financial Controller

Middlesex c.£17,000

Our client is a progressive international company specialising in research, design and construction for the offshore oil industry.

A Financial Controller is currently sought to take responsibility for the three autonomous UK subsidiaries, specialising in oil services and engineering.

Reporting to the Managing Director and functionally to the European Group Financial Controller, the role will include the supervision of the UK financial activities, with particular emphasis on the implementation and establishment of reporting systems and procedures.

A qualified Chartered Accountant, ideally aged 26-28, you should have gained relevant post qualification experience in either the profession or industry. A high level of personal performance and initiative are essential in order to meet the demands of this challenging career opportunity within the oil services sector.

Interested applicants should contact Tony Martin on 01-242 0965, or write to him, enclosing a comprehensive c.v., quoting ref SV1002, at 31 Southampton Row, London WC1B 5HY.

**Michael Page Partnership**  
International Recruitment Consultants  
London New York Bristol  
Birmingham Manchester Leeds Glasgow

## SENIOR TAX ACCOUNTANT

International Oil Company

Due to expansion, the opportunity has arisen for a Senior Tax Accountant to work as part of a small dynamic team within our London based taxation department on both UK and some European taxation compliance requirements particularly but not wholly within the oil taxation area.

The successful applicant, man or woman, will be a qualified accountant with at least three years UK and European corporate tax experience. ATII or EX-HMIT with good accounting background and equivalent experience will also be considered.

A highly competitive salary plus the normal progressive benefits package expected of an international company will apply.

If you are interested in this career opportunity please telephone or write to: Miss Jane Cornelius, Occidental International Oil Inc, 16 Palace Street, London, SW1E 5BQ. Tel: 01-828 5600.



## Financial Controller

City c.£20,000 + Car

Our client, a well established subsidiary of a large American insurance group, is a respected, innovative market leader for many specialist areas of business underwritten in London. The company offers an excellent career opportunity to a young, high calibre accountant.

Reporting directly to a Main Board Director, the Financial Controller will be responsible for all company financial services. This broad and highly visible role offers involvement in all areas of a financial, investment and actuarial nature.

Candidates, aged around 30, should be Chartered Accountants currently working in a City-type environment. In addition to possessing both excellent communication skills and commercial awareness, candidates should be investigative in outlook, self-motivated and demonstrate a proven record of career success.

An excellent benefits package includes company car, non-contributory pension and free life cover.

Please apply directly to Jeff Grout at Robert Half Personnel.

**ROBERT HALF**  
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FINANCIAL CONTROLLER

## Chief Accountant

Retail Industry  
N.W. London

This is an exciting career opportunity to join the major retail division of a British "Times Top 100" group.

The Division operates over 1400 units throughout the UK.

The successful candidate will assume immediate responsibility for the key areas of financial and management accounting. Additional accountability includes full involvement in the financial planning and direction of the division as part of the senior management team with considerable contact at Board level.

Candidates, aged 25-35, must be qualified, self-starters, with a proven record of managing staff in a £50m+ turnover business which has computerised management systems including micro based applications. Experience ideally will include appraisal and evaluation of capital expenditure and acquisitions in the retail industry.

The remuneration package includes car, private medical cover, share options, contributory pension scheme, salary negotiable c.£18K and relocation assistance if necessary.

Please write enclosing a brief career history to date stating on a separate sheet those companies that you do not wish your application forwarded to.

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## ACCOUNTANTS WITH INSURANCE EXPERIENCE.

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Successful candidates will be attached to our audit or management consultancy departments in London and will provide a comprehensive financial service to our insurance clients.

Opportunities exist for men and women of 26 to 35, who are qualified accountants and who have strong practical experience in the insurance industry.

We offer a challenging professional environment and the opportunity to work overseas. Excellent financial and career prospects, including progression to partnership, are available.

Please write in confidence to: T J A Curry, Ernst & Whinney, Becker House, 1 Lambeth Palace Road, London SE1 7EU. Tel: 01-928 2000.

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# International Appointments

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Capacity 50-5000 tons.

The job will involve the development of contacts and general sales with the aim of procuring genuine inquiries. The candidate should be able to provide potential clients with a technical initiation and specific product advice.

This attractive position has potential for development and is suitable for an imaginative person with sales ability and initiative plus a thorough knowledge of general engineering and heavy-duty crane construction.

In the light of international business connections, the ability to negotiate successfully in English, preferably as a main language, is essential. Some ability to communicate in German would be an advantage.

The position involves considerable travel and residence need not be in Cologne or Germany.

We are offering a high salary with excellent fringe benefits and a satisfying degree of authority.

Potential applicants should in the first instance send a fully detailed C.V. with copies of qualification and a photograph to:

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The company is in the process of reorganising the complete accounting area to meet future increased needs.

Candidates should have an accountancy qualification and one to three years' post-qualifying industrial experience or the equivalent. Must be able to use and interpret financial information. Experience in systems development and the use of current accounting techniques would be considered advantageous.

Candidates should send full curriculum vitae to:

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The General, P.O. Box 10569  
Sanaa, Yemen Arab Republic  
Telex: 2676 JAHRA YR

## PRODUCTION & MARKETING MANAGER BAHRAIN

Al-Khamis Block Factory, Bahrain, urgently requires a qualified and well-experienced Manager for its New Ready Mixed Concrete Plant. Position carries attractive salary and usual Gulf perks.

Minimum 5 years experience in the Middle East in similar capacity preferred. Application will be treated in strict confidence. Apply to:

Chief Accountant  
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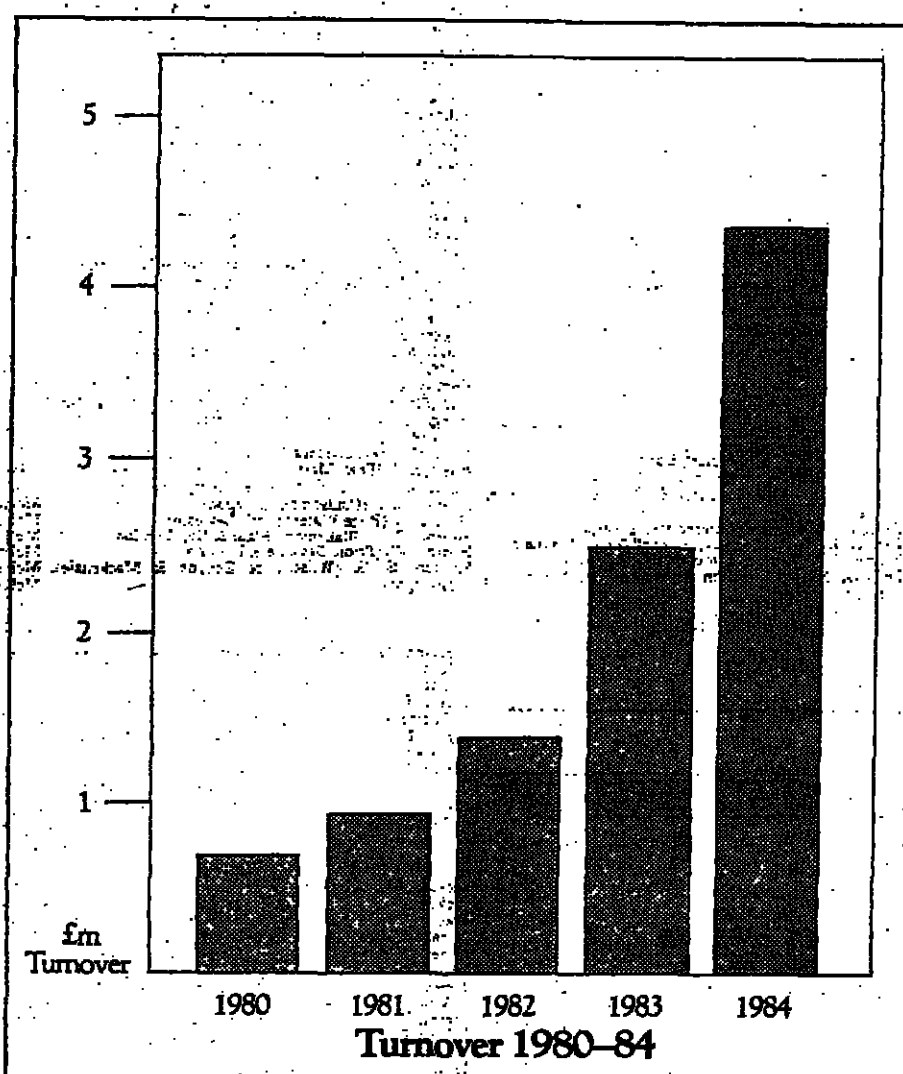




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**1982**

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**1983**

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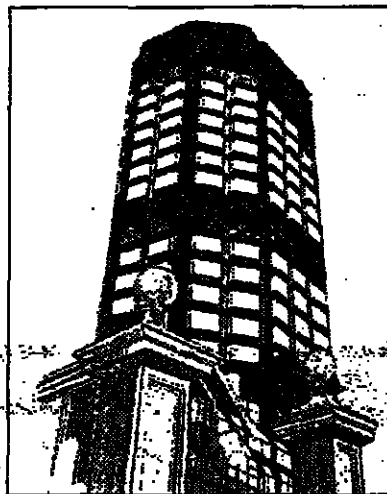
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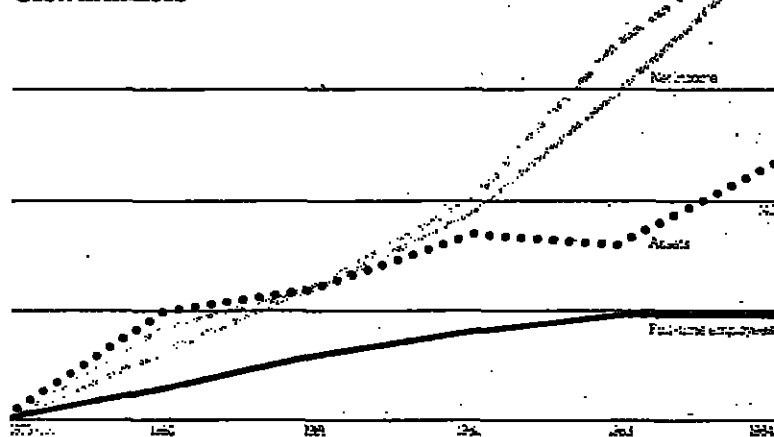
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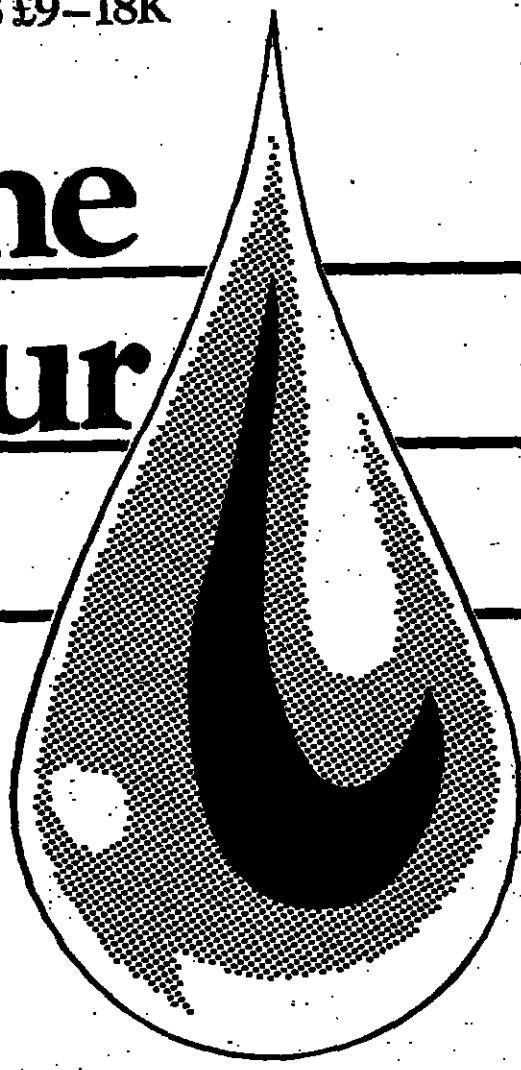
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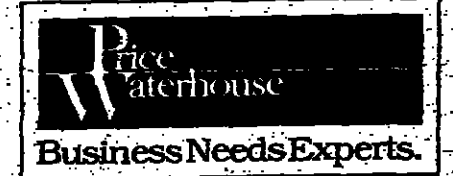
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Thursday February 28 1985

## Falling for a sucker punch

BOXING enthusiasts should have appreciated yesterday's events in the currency markets: for the week as a whole has offered a classic demonstration of the noble art. Felt with right, get him to lead with his chin, and... One round, and not before time, to the central banks.

It would be entertaining to imagine that President Reagan himself was in the plot for his unhelpful remarks. As Mrs Thatcher was returning from her Washington visit started the recent dollar surge; but nobody will really suppose that he had any idea of what might follow. Mr Paul Volcker, on the other hand, is far from naive. If he chooses to talk stern monetary restraint in one Congressional appearance, still further enflaming the dollar bulls, and then to unsettle them with talk of intervention in his next appearance, he should not be supposed innocent.

By yesterday morning, then, the European central banks had a perfect opportunity for the kind of destabilising intervention which Mrs Thatcher has discussed in recent speeches and television appearances, and they seized it. The concentration of speculative interest on the DM made their task simpler, since other central banks will no doubt have seized their opportunity to do some simple reserve swapping. Buying DMs with dollars will have moved the market price of dollars, at no expense to their reserves; and this means, of course, that they could as readily do it again. The air of self-congratulation among the central banks last night was as palpable as the shock in the markets.

## Excitement

However, central banks are not in business to provide excitement for market spectators; most of their activities have just the opposite aim. It is worth considering, then, what ought to be the underlying objective of this kind of activity, apart from any profits that may or may not accrue. Why, for example, should the central banks regard it as any kind of triumph to impose a value of the dollar which would have

been regarded as very high as little as three weeks ago?

The answer is, as Bank of England is very ready to explain, that concerted exercises such as yesterday's are not in any sense based on a target of what exchange rates should be; they are intended to attack a particular market disorder. This is not "disorderly trading"—a question begging the term which certainly describes the results of heavy intervention pretty aptly—but the development of speculative bubbles, and the indefinite extension of existing trends.

## Fundamentals

Intervention should be effective enough and unpredictable enough to create general uncertainty about the direction of future movements of trading sentiment. Only in these circumstances can the economic fundamentals exert a sensible influence on market terms, it might be said that the central banks are the heavy assault troops of the fundamentalists against the chartists.

This is necessary because long-established, self-sustaining trends can cause serious economic distortions. U.S. banks and corporations have been drawing funds back to the U.S. partly because of U.S. credit demand—which will continue to support an "over-valued" dollar—but partly because their company accountants and the foreign fund cables tell them that foreign investment has performed badly. The currency trend has swamped such important facts as the squeeze on U.S. profits and the rapid recovery elsewhere.

When attention turns back to these underlying facts, a new dollar problem may well appear—a self-sustaining downward trend. A correction would be welcome in the cause of commonsense and liberal trade; but market momentum will in due course give the central banks cause to intervene the other way—and at much more favourable rates. This profit-making will be the real justification for self-satisfaction and proof that what looks like disruption is really stabilisation in fighting disguise.

## Europe and the U.S. Farm Bill

AN IRRESISTIBLE force in American agriculture is heading fast towards an immovable object and the shock waves from the collision will be felt across the world—especially in Europe.

The force is the growing tide of bankruptcies among U.S. farmers. The object is the Reagan Administration's need to cut farm spending—identified as one of the key areas for savings in order to curb the budget deficit in coming years. The conflict between the two is being watched with close interest and a measure of apprehension on the opposite side of the Atlantic, for cuts in U.S. farm support would pose a clear threat to similar arrangements under the EEC's Common Agricultural Policy.

There can be no understating U.S. farming's problems. Rural America is going through its worst crisis since the Great Depression. Tens of thousands of farmers have failed since 1981 and at least 120,000 more—about 5 per cent of the total—are officially expected to follow them this year.

Nor, of course, do the difficulties stop at the farm gate. A substantial number of predominantly agricultural banks have failed and many more are reported to be in shaky financial condition.

These concerns are already making a big mark on Congress. The corridors of Capitol Hill are thick with lobbyists from the farm belt and legislators are urgently considering proposals for a \$1.85bn farm bailout.

But although it has announced its own \$650m emergency credit package for farmers, the Administration's charted course remains essentially unaltered. Far from riding to the rescue with yet another expensive support programme, it wants to cut federal spending on farmers by between a quarter and a half between next year and 1991, and eventually to phase out official involvement in agriculture almost completely.

The 1985 Farm Bill before Congress proposes dropping price supports and subsidies, ending acreage reduction schemes and limiting government handouts to individual farmers.

While they accept that such a plan would lead to a further collapse in land values and still more farm bankruptcies in the short term, Mr Reagan's men believe that a leaner and fitter agriculture would emerge—better able to compete in export markets.

As such, the scheme has considerable theoretical merits. At home, it would spell the end of an extremely expensive string of unsuccessful government farm programmes. Abroad, it ought in principle to enable the U.S. to restore balance and export farm products without inhibitions about unfair use of subsidies. And the administration's laudable intention is to use its more market-oriented policy to roll back agricultural protectionism elsewhere.

For the EEC, the bill is important on two fronts. First, it could transform trade relations with the U.S. Up to now, there has been an uneasy transatlantic truce over farm subsidies. U.S. criticism of the Common Agricultural Policy, although intense, has been kept within bounds by the awareness that both the Americans and the Europeans prop up agriculture in strikingly similar ways. A radical move to scrap subsidies would tip the balance, and exacerbate existing trade frictions. Secondly, and more importantly, any reduction in price support in the U.S.—the dominant force in the international grain market—would have an automatic depressive effect on world agricultural prices, especially in today's surplus-ridden market.

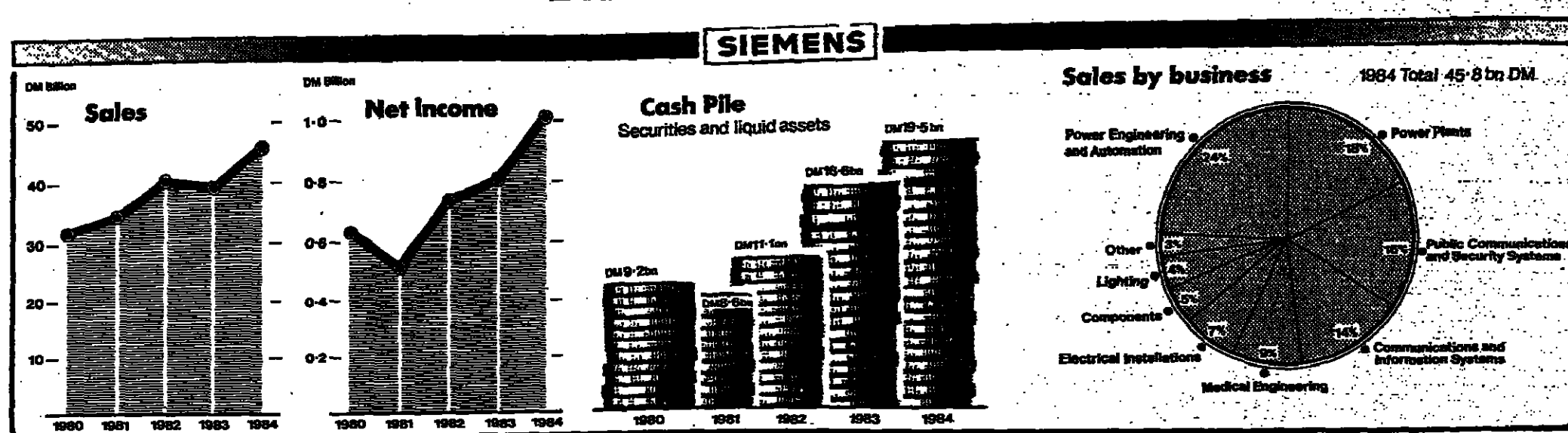
## World market

A sharp drop in the world market would lead to immediate strains on the EEC's own price supports, inflating the export subsidies it pays to bridge the gap between internal and international prices. Such pressure would be salutary, because recent history shows that the Common Market takes radical decisions about its farm policy only if insolvency is staring it in the face.

There is an important weak link in this argument: namely the strength of the dollar, which is simultaneously inflicting enormous damage on U.S. farm produce sales and sheltering the EEC from the need to pay heavy subsidies on its dollar-dominated agricultural exports.

By throwing his full weight behind the proposals, Mr Reagan has taken a vital first step on the road towards dismantling the paraphernalia of world agricultural protectionism. But the administration's proposed export-oriented farm policy stands only the remotest chance of acceptance if the dollar comes back to a level which really permits U.S. farmers to become the formidable competitors on the world market, that they undoubtedly could be.

## EUROPEAN ELECTRONICS



## The 'elephant' that wants to catch up

By Guy de Jonquieres

DM 2.3bn on Megaproject over the next five years, DM 250m of which will be provided by the German Government.

Some observers view this offensive as a test of whether Europe's electronics industry stands any chance of drawing even with the U.S. and Japan. "Siemens is a thoroughbred company with all the resources needed to make a go of high technology," says Mr Malcolm Ross of management consultants Arthur D. Little. "If it can't succeed, it will bode badly for the rest of Europe."

Senior managers admit that, for all its size, Siemens has been handicapped by a legacy of cautious policies which have left it trailing in growth business such as mass-produced "standard" microchips and office automation, and heavily dependent on sluggish European markets.

Last year, almost three quarters of the company's DM 45.8bn world-wide sales were in Europe. Future investment strategy will lay much heavier emphasis on the U.S., which provided almost 10 per cent of sales.

Financially, Siemens can well afford its new ambitions. With liquid assets of more than DM 19bn, it has been called "the biggest bank in the electronics industry," and for several years has posted more profits from its cash pile than from its industrial operations. Interest income last year was DM 2.4bn gross and DM 1.4bn net—well ahead of operating income of DM 1.1bn.

As well as mopping up surplus cash, Siemens' quest for high-technology growth will pose management challenges. For a conservatively-run company which has always seemed most comfortable dealing with traditional capital goods markets, many of its latest ventures present an unusually large element of risk. They include:

• Megaproject, a joint development programme with Philips of the Netherlands which aims to leapfrog into the next generation of microchip technology. Siemens expects to spend

half this year's research and development budget, which has been increased 50 per cent to about DM 4bn, will be spent on the "priority" areas, compared with a quarter only two years ago.

Siemens' sales last year were roughly twice those of GEC in Britain and Compagnie Generale d'Electricite in France and about the same as Toshiba in Japan. It is about two-thirds the size of Hitachi and half the size of General Electric of the U.S. In the European electronics industry, only Philips has larger annual sales. It is also about a quarter the size of IBM and 1/40 times bigger than Acorn, though neither of these companies makes nuclear power stations or pop-up toasters.

Siemens' research and development staff of 30,000 is one of the largest in the world—larger even than Bell Laboratories of the U.S. But the company has often seemed hesitant to capitalise commercially on this technological firepower.

In the past five years, sales divisions operating in electronics markets have scarcely risen faster than its more traditional businesses.

In electronic components, Siemens is renowned for high quality and numbers IBM among its major customers. But its product range is heavily biased towards military devices such as power transistors—microchips are only a third of total output. Last year, when the world semiconductor market rose 45 per cent, Siemens components division managed only a 24 per cent sales increase.

It plans to start making the latest generation of 256-K memory chips this year. "But the Japanese are quite clearly ahead of us—that's why we need the Megaproject," says management board member Dr Hermann Franz, who heads its equipment division. He wants to double microchips' share of Siemens' components output by 1985.

In computers, the company has a mere 20 per cent of its

home market, about half the share of IBM of the U.S., and its belatedly launched personal computer has made little impact.

Siemens has a much more solid position in medical electronics, a highly profitable business, and factory automation equipment. It is Europe's largest supplier of computerised programmable control systems, with about 12 per cent of the world market and is stepping up its production of robots.

Probably Siemens' most valuable asset in information technology is its communications business. Its privileges role as leading supplier to the powerful Bundespost, its German Post Office, has provided a strong home base from which to attack foreign markets.

A third of the world's 1.6m telex terminals were made by Siemens, and it claims to be the largest non-North American supplier of private branch exchanges (PBXs) in the U.S. Though late to switch over to modern digital technology, its EWS-D public exchange has won orders estimated at more than \$1bn in 17 countries. It is also a leader in optical fibre production through a joint venture with Corning Glass of the U.S.

However, conditions are getting tougher on its home market, where public exchange orders have the level of a decade ago. Hopes for future growth are pinned heavily on a shift

to woo the former AT&T telephone companies. "Making a real breakthrough in the U.S. is very important to our long-term survival as an independent business," says Dr Hans Raur, executive vice-president in charge of Siemens' public telecommunications division.

If Siemens has any doubts about the need to plunge boldly into new markets, the consequences of its own highly conservative financial policies have given an added incentive to step up spending sharply.

After years of ploughing money into reserves and providing generously for its employee pension fund, by the early 1980s the company was

starting to run out of safe repositories for its surplus cash. Unless it began to invest more heavily, it faced a higher federal tax bill.

Shareholders, which include some of Germany's largest banks, were also growing impatient with Siemens' modest dividend growth and its practice of paying a third or more of the dividend in the form of a deeply-discounted rights issue. This tax-avoidance device is being ended this year, and the dividend payment has been sharply increased. Future dividends will be paid entirely in cash and linked to profits.

According to Dr Baumann, however, even the planned 24

## Orthodoxy may prove a handicap

per cent increase in Siemens' total investments to DM 9bn this year will barely dent its cash mountain, which is continuing to benefit from a cost-cutting programme put into effect after Dr Kaske became chairman four years ago.

Tighter stock control has trimmed overheads, a hiring freeze lowered staff levels by 9 per cent between 1980 and 1983, and a 1984 cost-cutting programme has been either pruned back or turned around.

Siemens has also disposed of some financially sound investments which it considered marginal to its mainstream businesses.

Senior managers insist that Siemens will remain committed to its high-technology plans, even if these require it to forego assured financial returns by diverting more of its liquid assets into high-risk industrial investments.

"We would be ready to give up short-term interest income for long-term growth prospects," says Dr Baumann. "We are fully aware of the risks, and of how costly it is to enter high-

technology markets late. We are definitely prepared to make mistakes."

The degree of risk differs between the four priority high-technology businesses. In factory automation and public telecommunications, Siemens can build on sizeable existing customer bases and extensive knowledge of how the two industries operate.

In microchips and office automation, the company is on less firm ground. In both cases, success seems likely to demand an entrepreneurial flair and agile response to rapidly-changing markets—qualities for which Siemens has not been noted in the past.

Dr Claus Kessler, executive vice-president in charge of the recently-formed communication and information systems division, acknowledges that the company's traditional management style needs to change. He says his top priority is to speed up product innovation.

In an effort to simplify decision-making, he has organised his division into several decentralised groups and is seeking to give marketing more weight than in the past in the formulation of product strategy. Executives also point out that the decision to launch the Megaproject was taken by the management board in a matter of weeks—unheard-of speed by Siemens' standards.

Siemens is also dabbling in venture capital and has begun to give encouragement and support to staff who want to pursue promising product ideas by going into business on their own.

However, there are no signs yet in the heart of the company of any radical shake-up in management methods, organisation or working patterns of the kind instigated by large U.S. electronics companies such as IBM and Analogic Packard to stimulate innovation and "corporate entrepreneurship."

Many of Siemens' corporate values, which appear deeply rooted in traditions of lifetime employment, security and steady career progression up an internal hierarchy dominated by engineers.

Some believe this orthodoxy may prove a serious handicap as the company's exposure to fast-moving markets increases and wonder how quickly the Siemens engine room will respond to the more energetic manipulation of controls from the bridge.

"There's no doubt that the people at the top really want change," says one outsider who knows the company well. "But to get it, they're going to have to overcome some tremendous inertia. Further down the organisation."

## East End office

Evidence that Wall Street believes it is in the European markets to stay is that the New York Stock Exchange has appointed the veteran British businessman Sir David Nicolson as its consultant on the European side of the Atlantic.

I expect official confirmation shortly of Sir David's new job. He is 63, and well-fitted for the role as a business manager, former member of the European Parliament, and founder and chairman of the American-European Community Association, which seeks to develop closer political and industrial relations between the U.S. and European officials.

In addition to his new job for the New York Stock Exchange, Nicolson has been appointed chairman of Wertheim and Co (UK), the London subsidiary of the New York Securities house, as part of the bank's plans to expand in Europe.

Nicolson's interest in promoting Euro-American relations and being active in European industrial development was one of the reasons why he decided not

to stand for re-election to the European Parliament last year. He has been chairman of BTR and Rothmans International, and remains president of the Association of British Chambers of Commerce, and a director of BTR, GKN, and Ciba-Geigy (UK) as well as the Todd Shipyard Corporation in the U.S., and Confederation Life in Canada.

When he gets time off from that impressive workload, he likes to go sailing.

**Duty free**

Hong Kong citizens have been "doing their duty" over the past year—but not quite in the way you would imagine.

Dodges to avoid increased duties levied on tobacco and spirits a year ago have cost Hong Kong's taxman about HK\$450m (£56m)—30 per cent of the expected yield—Sir John Brembridge, the territory's financial secretary, disclosed in his budget speech yesterday.

Duty paid on tobacco fell by about 50 per cent, while revenue from brandy sales dwindled to less than a third of the duty earned in 1983. One in four bottles of brandy sold in Hong Kong escaped tax.

## Men and Matters

back through the border. Those who start early enough manage four journeys a day. Brembridge now abolished duty-free allowances on spirits for Hong Kong residents travelling to the territory. But consumer resistance has hardened so much that some entrepreneur will surely soon find another way of "doing his duty."

**Aerobatics**

Management high-fliers at Boeing (the world's biggest jet aircraft builder) are circling each other warily as changes take place at the top.

Frank Schronz, aged 53, a lawyer and management and administration expert, president of Boeing Commercial Airplane Company, has been elevated to be president of Boeing. He replaces Malcolm Stamper, aged 59, who has been given the newly-created office of vice-chairman, a post that is widely interpreted in the U.S. aerospace industry as narrowing Stamper's scope of action.

Schronz has been with Boeing since 1958 apart from a period in government as assistant secretary of the Air Force and of Defense in the early 1970s. He is essentially a management man.

In his new job he will be responsible for the day-to-day affairs of the commercial aircraft division, the military aircraft, missiles, and space sectors and other rapidly-expanding activities of the company.

His place at the top of the airliner subsidiary is being taken by another quietly-spoken but no less tough aviation man, Dean Thornton, aged 56, hitherto a senior vice-president of the company, who has built an envied reputation among the world airlines for his under-

standing of the industry and his capacity for long-term planning. Thornton Wilson, chairman of Boeing, is credited with saying these changes are part of an orderly progression designed to ensure that, when he comes to retire, the succession to the chairmanship will be a logical one.

Among outside observers of Boeing the smart money is on Schronz as the best bet for the eventual chairmanship. But there is no immediate prospect of Wilson quitting.

**Herd instinct**

John Hutchinson, former senior partner at Wedd Durbin, has not had long to wait for a new job in the market.

Last September, Hutchinson announced that he would be leaving Wedd after a "difference of philosophy over the way to proceed in the future."

Now he is to lead Merrill Lynch's foray into the British gilt market, a field long dominated by Wedd, Durbin and Akroyd & Smithers but in which the U.S. securities firm has big ambitions as a primary dealer after the system is restructured.

"We could think of no one who could provide us with greater expertise in that area," says Don Roth, Merrill's chairman.

Merrill has been looking for top practitioners in the British securities market for some time, and has been much embarrassed by the loss of the huge salaries it was offering. A discreet silence hung yesterday over the sort of money that has secured Hutchinson's abilities.

**Initial fault**

One perceptive defence observer, at least, is not surprised by the delayed introduction and soaring costs of the Nimrod early-warning aircraft.

Nimrod, he points out, is an acronym for Not Intended (for) Maritime Reconnaissance or Deployment.

**Observer**

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Observer



ABOUT A year ago, there was also a spate of worry about the high dollar in central banking circles. The sophisticated fear was that the dollar was now so high that an excessive collapse was a real danger.

Instead, the dollar rose to new and giddy heights. The resulting extreme state of nerves of the dollar market was indicated by the fresh surge around last weekend—following some off-the-cuff remarks by President Reagan that it was up to other countries to get their house in order—only to plunge back on Tuesday when Paul Volcker hinted that central bank intervention might be increased.

The gyrations are taking place around a trade-weighted index for the dollar some 40 to 70 per cent above its 1980 average (depending on the precise base and weighting method). The real dollar exchange rate, allowing for international inflation differences, is up by nearly as much—at least as much as the real sterling appreciation which nearly provoked an industrialists' march on Downing Street in 1981.

Despite this week's setback, the dollar is still above the highest possible points predicted by every one of the rival theories which were supposed to explain its strength. The high dollar has bestowed benefits as well as disadvantages on the rest of the world. In conjunction with the long-running U.S. boom it has provided a large and growing U.S. market in which other countries have been increasingly competitive.

Indeed one reason for the improvement in the overseas debt problem is the opportunities which the U.S. has provided for less developed country exports.

Part of this market has physically crossed the Atlantic as can be seen in the floods of U.S. visitors and the near impossibility of obtaining a hotel room in London. The balance of evidence is that the stimulating effects on Europe of a high dollar on overseas trade outweigh the depressing effects of high interest rates.

The spectacular U.S. boom has itself taken place against a background of high real interest rates, which much Wall Street opinion and many White House and Fed officials feared would strangle recovery. In Europe each successive growth forecast for 1985 has been revised upwards.

German equities have soared to a level 70 per cent above two years ago. In Britain, export volume—excluding completely oil and gas—has risen by 10 per cent in the quarter up to January compared with a year before, well exceeding a 6 per cent rise in imports. Export orders are reported by the CBI to be the

## Economic Viewpoint

# The serpent in the dollar paradise

By Samuel Brittan

highest since 1977.

As for the supposed inflationary impact of a high dollar, this is largely an illusion caused by the habit of denoting many commodity prices in dollars. It is no accident that when the dollar rises, the dollar price of so many commodities tends to weaken.

As a demonstration of the near-irrelevance of the dollar exchange rate to a country that is pursuing sound domestic policies we only have to look at Germany. The mark has fallen by some 50 per cent against the dollar in the last five years, but the German rate of

## Wall Street, White House and Fed expressed fears

inflation, at around 2 per cent, is half the U.S. one.

If there is anyone who ought to be concerned about the high dollar it ought to be the U.S. authorities—as one industry after another has come under intense competitive pressure; and Paul Volcker has clearly been worried sick about the protectionist and other implications of the dollar's dizzy height.

So far, however, rising U.S. domestic demand, and expansion in the less trade-sensitive sectors, has allowed U.S. growth to surpass all expectations. The fourth quarter slowdown is being revised away, and after two years of 7 per cent real growth, a U.S. growth rate of

"only" 4 per cent is being predicted for 1985.

Indeed it was not many weeks ago that the fashionably progressive view was that concerted deflation was needed in Europe to offset the depressive effects of a cut in the U.S. Budget deficit, a U.S. recession and a more competitive dollar; and I can remember even the most market-orientated of Social Democrats getting a little restive when I warned that these plans should be on a contingency basis only.

So far in 1985, we have not had either the cuts in the Budget deficit or the U.S. recession which these concerted European expansion plans were supposed to offset. Indeed there is very little incentive for either the President or the Congress or the Fed to take restrictive fiscal or monetary action when the U.S. is, at this moment, achieving the much-sought goal of rapid growth and minimal inflation.

While inflation is being restrained in Europe by tight fiscal and monetary policy, it has been held back in the U.S. despite buoyant domestic demand, by the high dollar. This is at first glance almost an ideal division of functions. The U.S. economy, which is in a better position to absorb them, is stimulated by expansionary domestic policies, while the European economies are benefiting from an external stimulus.

The snag is that this paradise is unlikely to last indefinitely. But it would be very sad, if we like Adam and Eve, we did not even realise we have been in

the Garden of Eden before the serpent.

If we examine the most reasonable statements of concern it is clear that they relate not to the recent strength of the dollar, but to the possibility of a future drastic fall in the U.S. currency.

Fred Bergsten of the Washington Institute for International Economics has estimated that even if the dollar were to fall back to fourth quarter 1984 levels, and on other very favourable assumptions, the U.S. current account deficit would reach \$300bn per annum by 1990 or 5 per cent of GNP. By then, U.S. net foreign debt, at over one trillion dollars, would exceed that of all developing countries combined, and according to Bergsten, there would be all the makings of a "second debt crisis." (The first took nearly a decade to explode.)

The "external constraint," which could burst the dollar bubble, is described by Bergsten as "the eventual saturation of dollar holdings in global investment portfolios and the resultant likelihood that, at some point, foreign investors will simply go on strike and be unwilling to buy enough dollars to finance the huge and growing American current account deficits without a rise in U.S. interest rates and a decline in the dollar exchange rate."

But unlike many other prophets, Bergsten concedes that the external constraint may take many years to bite; and he believes that the important crisis trigger is "the internal

constraint: the impact of dollar overvaluation on the structure of the American economy and the resultant pressure for protectionist trade policies, which could destroy the international trading system and reignite the LDC debt crisis."

Despite the Reagan Administration's genuine commitment to free trade, it has in Bergsten's view, adopted more import controls than any of its predecessors since the 1920s. Nevertheless, Bergsten does not expect a major protectionist outbreak—such as the enacting of a 20 per cent import sur-

## Next U.S. recession a likely flashpoint

charge in 1985, so long as domestic demand keeps rising. The flashpoint will be the next U.S. recession; and even if he is wrong in expecting it in 1986, no economy since the Industrial Revolution has grown on a smooth line without occasional setbacks; so recession there will be.

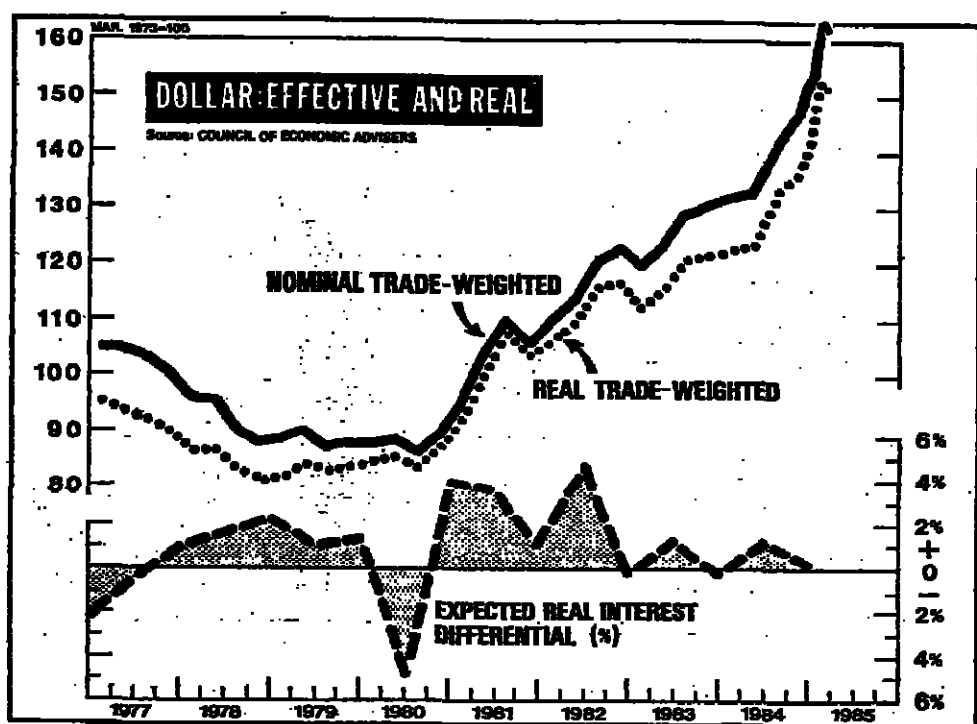
The best hope is that at the onset of the next U.S. recession, whenever that is, the Fed will stimulate the domestic economy and let interest rates fall where they will, to ward off protectionist pressures. The Fed may, however, be deterred by the fear that a really sharp fall in U.S. interest rates could at last

trigger that famous free-fall of the dollar—a changeover that could add several percentage points to the U.S. price level, apart from some of the other consequences graphically described by Mr C. Dillaway in yesterday's Letters to the Editor.

Thus either Mr Volcker or his successor will fear to be bold enough against recession and give the protectionists a chance, or he may reignite the inflationary psychology so painfully eradicated in his early tenure of office.

The choice between a new round of inflation and a trade collapse is far removed from the paradise with which we started. So the old boring view that the U.S. should reduce its Budget deficit as the best long-run hope of bringing about a soft landing for the dollar remains valid.

The U.S. Fed and Treasury may already be scared enough to try intervention on a quite large scale. But more fundamental action from President and Congress to change the balance between fiscal and monetary policy—which in plain English means raising taxes or cutting expenditure at the expense of some sacred cow—is more distant. It will hardly be taken on the basis of conjectural economic reasoning or "national balance sheet" statistics that bear no relation to individual experience. But then we knew that our stay in paradise would not last, while the case for enjoying it while it does.



## Lombard

# War on waste, U.S. style

By Robin Pauley

THE poor old public sector: cut, squeezed, starved, bruised to the point where any more attacks will bleed it dry. After years of attempts by governments to decapitate the Topsy of public expenditure, many critics think that nothing more can be done—the health service is groaning, the housing stock creaking, the roads cracking and so on.

That picture might or might not be right within the present context of doing things. But what about doing the same things in a different way, which saves money not by cutting manpower or services but by cutting waste?

There is obviously more than enough waste in the private sector but that ultimately becomes a problem between the business and its shareholders whose interest in avoiding bankruptcy is at least some motivation to demand reasonable management.

In the public sector this discipline is lacking. Wastefulness in the public sector is an unnecessary drain on the pockets of taxpayers who have no possibility to sell their shares in disgust and invest elsewhere.

Much has been done in Britain. Baroness Young banged on about waste in the last parliament until she got some limited action; Lord Rayner's scrutineers yielded up millions of pounds; ministers were finally bullied into copying Michael Heseltine and introducing management systems; a Financial Management Initiative is supposed to be checking good budgetary and housekeeping practice.

But unless new stimuli are injected all the time, the impetus can easily be lost.

Like most problems this one is not peculiar to Britain. From the United States, which never does anything by halves, comes a remarkable document in 1984 stating that however far programmes to eliminate waste appear to have gone they probably haven't even started yet.

The President's Private Sector Survey on Cost Control in the public sector is a grandiose title for a grandiose work of nearly 600 pages bulging with alarming facts. The 2,500 recommendations for cost cutting would save \$42bn in three years rising to \$1,900bn over the year 2000.

Of the \$429bn, about \$160bn would be saved by cutting pro-

gramme waste, \$151bn by rectifying system failures, \$91bn by correcting identified personnel mismanagement.

The message which shines crystal clear from this inquiry is that you don't find waste unless you go looking for it and once you start looking you can't miss it.

No doubt things are different in the U.S. Nevertheless the following PPSS comments should cause an anxious pause for thought elsewhere:

"One-third of all U.S. taxes is consumed by waste and inefficiency in the federal government. A sum equivalent to a third of all taxes collected escapes collection as the underground or black economy blossoms. With these two-thirds of all personal income taxes wasted or not collected 100 per cent of what is collected is absorbed solely by interest on the federal debt and by federal government contributions to transfer payments."

"In other words all individual tax revenues are gone before one nickel is spent on services which taxpayers expect from their Government."

The PPSS inquiry looked at small as well as large items and found some examples of the ills arising from the failure to tender competitively: competitive bidding on the movement of U.S. military personnel household goods to and from Alaska and Hawaii is forbidden in spite of a Defense Department analysis showing it would cost by 26 per cent. This would save \$69.5m in three years—equivalent to the three-year income taxes of 10,400 median income families.

It has all gone very quiet on the public-sector waste front in Britain, which probably means that, as in the U.S., millions of pounds are going down the drain. The National Audit Office recently reported the NHS could save a quarter of its energy bill by using proper conservation methods; the Energy Department itself has stockpiled enough ballpoint pens to last 15 years; the Defense Ministry has 120 years' supply of cardboard map-holders and 1m tons of Vim. The waste rate of income tax is 30p in the pound.

\* War on Waste: President's Private Sector Survey on Cost Control; Macmillan, New York.

## Some causes of unemployment

From the National Office, General, Municipal, Boilermakers and Allied Trades Union.

SIR—It is being claimed in various quarters that there is a rate of unemployment at which inflation will stabilise. The assumption seems to be that some kind of equilibrium will eventually be reached between on the one hand pressure from the unemployed, and on the other hand the desire for increases in wages of those at work. Indeed, some quarters appear to be saying that the current rate of unemployment is simply due to the present and past growth of trade unionists and that any future increases in unemployment are dependent upon a fundamental change in attitudes among the employed.

I would like to cast some doubt upon this curious theory by recounting an interesting experience which I believe is probably not unique in the trade union world. While recently bargaining over an annual pay increase I was surprised to hear management offer to increase bonus payments dramatically provided that a number of jobs were lost with a consequent increase in productivity. Upon consulting with my colleagues I was amazed to learn that this is not an uncommon management response.

It would seem that far from the ranks of trade unionists deliberately "constricting" supply by pressing for moderate wage increases thereby increasing unemployment, it is management who are forcing trade unionists into a situation in which pay is traded-off against jobs. Perhaps, therefore, proponents of the "natural rate of unemployment theory" could find the answer to the question "When will unemployment reach this equilibrium?" by asking managers rather than trade unionists.

A Scott.  
Thorne House, Ruxley Ridge, Claygate, Esher, Surrey.

## The Stansted poll

From Mr J. Wogener.  
SIR—I am glad to hear from Mr Sanguinetti (February 23) that British Airports Authority corrected its original press release although this did not receive the publicity given to the first version which appeared on the eve of the Commons debate.

I am well aware that two polls were involved and indeed quoted from both myself. Are BAA and the MORI organisation satisfied that a small subsample of 180 people from the

## Letters to the Editor

East Herts, Epping Forest, Uttlesford and Harlow districts is representative of opinion in this area? Given the evident lack of understanding of the inspector's recommendations among those polled and the ample scope for differing interpretations of the term "limited expansion," I simply do not believe BAA can draw the conclusions it wishes from this poll. J. R. S. Wogener.  
Stansted Mountfitchet, Essex.

## Social security policy

From Mr N. Bosanquet

SIR—In pursuit of the Holy Grail of rationality John Kay (February 23) and the Institute of Fiscal Studies may end up by contributing to a very bad decision on state pensions. The key general question is whether government should take a prime responsibility for organising the pensions system. In a world of economic change there are very strong arguments for this. Only government has the continuity and the coverage to overcome problems raised by job mobility and differential survival. Only government can deal with the difficult problems of how to ensure an equitable pattern of pensions in a world of unequal incomes.

The private sector just has not begun to offer a solution to the problem of widows pensions—for the very elderly two thirds of pensions are paid to women. The private occupational pension can offer choice—but only to those in secure and stable employment with the kind of income levels which make for a wide range of options in switching consumption between now and the future. The experience of the last five years has further reinforced the case against heavy reliance on occupational pensions as many schemes and the companies behind them have been carried away by the recession. In practice the past pattern of state provision has been a modest success in bringing about some improvements in the real incomes of the elderly, in a wide coverage, low administrative costs and high take-up.

Once the general issue has been resolved then the question becomes one of the particular type of plan; and the state earnings related pensions scheme represents a reasonably fair attempt to reconcile the problems of income replacement for those with higher earnings and

fair pensions for those in retirement, who have had low incomes in work. It gives especially good terms to widows—not just the very poor but to all widows. John Kay thinks that the scheme will lead to a large increase in taxes—but most of this takes place, even on IFS calculations, after 2011. We certainly have to be careful about committing the next generation—but we also need to be careful about giving too much credibility to the efforts of economists to predict 25 years ahead. Social security policy is about dealing with inconsistency and in an imperfect world we could win and lose with a far worse alternative both in equity and in efficiency than SERPS.

Nick Bosanquet,  
Centre for Health Economics,  
University of York,  
York.

## Higher payroll costs

From the Secretary-General, Life Offices' Association

SIR—Clive Wolman's analysis (February 20) of the effect which taxation of pension funds' investment returns would have for the UK financial markets was excellent. I would, however, take issue with his comment that claims made by inter alia, this association of the increases in contributions which would be necessary as a result of tax being imposed are "based on extreme and unrealistic assumptions about the maturity of pension schemes, the level of taxation and the rate of nominal returns."

We have estimated that a rate of tax of 10 per cent on pension schemes' investment returns (investment income and capital gains), would increase the costs of a typical pension scheme by the order of 5 per cent of payroll. This calculation is based on the same assumptions as to investment returns and earnings-inflation as were made by the Government Actuary in calculating the national insurance contribution rebates for contracted-out schemes; assumed that the average period to retirement of current members is 15 years; and that at the time a tax was imposed a scheme was funded in respect of 15 years service to date, with its assets matching exactly its liabilities in respect of that period.

By no stretch of the imagination could these assumptions

be regarded as "extreme" or "unrealistic." Indeed, 10 of the largest employers in the country have calculated the effect of a 10 per cent rate of tax on the investment returns and find that they would be faced with an increase in costs of almost exactly the amount estimated by us.

Incidentally, Clive Wolman's remark that actuaries currently assume that pension funds can achieve a long-term real return of about 3 per cent applies only to the relationship between investment returns and price inflation. A lower real return is assumed for the relationship between investment returns and earnings-inflation, which is the key relationship for pension scheme financing.

T. H. M. Oppé,  
Aldermay House,  
Queen Street, EC4.

## The cautious imperialists

From Sir Thomas Bazley

SIR—As a landowner, farming partner and "concerned citizen," I question the basis of Mr Amery's letter of February 23. Suppose there were a workable, non-interference treaty between the U.S. and the USSR, what could the Soviet Union gain from any westward expansion? Some raw materials—but with an unacceptable loss of security. The Soviet Union contains 15 federated republics and 38 associated republics with more independence. Many of these peoples are fiercely nationalistic; 95 different languages are spoken. The satellite countries, from Bulgaria to Poland, are nationalistic in varying degrees. To govern such a far-flung empire (the largest in the world) must be problematic enough without seeking to conquer, for example, the extremely antagonistic West Germans. Any new westward expansion could be suicidal folly.

The Russian leaders are ruthless, but also realistic and cautious. Security is all important. In a country that's been attacked by western powers five times within 130 years—on average more than once in a generation—that's to be expected. The result is a strong element of paranoia. President Reagan's aggressive anti-Soviet rhetoric can only have increased this, while his violent verbal attacks will surely have helped to hold that unruly empire together. His attitude has been doubly counter-productive.

The worst policy towards paranoia is one of threats, and to the Russians, Trident is extremely threatening. Such weapons can't make anyone more secure.

(Sir) Thomas Bazley,  
Eastleach Folly,  
Hatherop,  
Cirencester, Glos.

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You might think of the Sahara Desert as the most unlikely place to find a company like John Brown.

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## Paris and Bonn seek Community integration initiative

By David Housego in Paris

FRANCE and West Germany appear to be co-ordinating moves to give new impetus to closer political integration within the EEC.

President Francois Mitterrand announced yesterday that he would take a "surprise" initiative "in the months to come" which would contribute to "transforming European institutions".

His announcement on the eve of the French-German summit in Paris today was linked by French officials to a recent statement by Chancellor Helmut Kohl of West Germany that he would be taking a "major decision" on Europe this year.

French officials declined to elaborate on the President's deliberately vague remarks, but an important element of the reforms that Mitterrand has in mind is a stronger shift to majority voting within the EEC than Britain or some other members would like.

The emphasis in Paris on the importance of the relationship between France and Germany to the future development of the Community is the less common in advance of a summit meeting likely to be dominated by the differences that have arisen between the two countries.

The most immediate is French anxiety that West Germany should drop its opposition to any increase in the Community budget before enlargement. Community foreign ministers meeting in Brussels are looking to President Mitterrand to win concessions on this point from Chancellor Kohl.

Other immediate sources of discord in German pressure to advance Community deadlines for installing anti-pollution curbs on cars. The French are strongly opposed to West Germany taking unilateral action should no Community decision be forthcoming and are equally insistent that West Germany should bring in compulsory speed limits. Today's discussions will be in advance of the forthcoming meeting of EEC environment ministers on the issue.

Other differences are on the level of aid to the steel industry, the use of the European Currency unit (Ecu) in official transactions between European central banks, and the extension of the French high-speed train network (TGV) through Belgium and West Germany.

Reports in Paris suggest, however, that France and West Germany now agree that majority voting should be enforced in Community decision-making except on two issues: the enlargement of the EEC and the definition of the powers of the proposed European Union.

## \$ goes into reverse after banks move

Continued from Page 1

must be "complementary and subsidiary to more basic measures to have a lasting impact."

"At times," said Mr Volcker, "for official intervention in exchange markets could have a useful role to play."

Mr Baker, questioned by a reporter after giving testimony on tax reform on Capitol Hill, was quoted as agreeing that prevailing U.S. policies allowed scope for "forceful intervention" activity on the part of the Fed.

It was unclear yesterday, however, whether the U.S. authorities had participated in the vigorous efforts of the central bankers to capitalise on the nervousness of foreign exchange traders in the wake of wild swings in exchange rates in the past few days.

Mr Volcker told the Senate foreign relations committee that the "recent situation" justified intervention by central banks and said that "some intervention" had taken place.

## Brussels agrees 2.5% rise in steel prices

By Paul Cheseright in Brussels

THE EUROPEAN Commission, bowing to pressure from major steelmakers and their governments, has agreed to raise its minimum prices on the most widely traded steel products by about 2.5 per cent from April 1.

The move indicates Brussels' recognition that the EEC steel industry is still a long way from being able to stand on its own feet, and that various support measures will probably have to remain in force after their scheduled withdrawal at the end of this year.

The increases were resisted by steel consumers on the grounds that markets were not strong enough to absorb them. They also argued that steelmakers should set their own prices rather than continue to lean on the Commission for support.

The Commission, however, accepted the producers' arguments that they needed more revenue to carry out their costly restructuring projects so that they could at least be free of government subsidies by the end of 1985. As one producer said: "If we don't get rid of subsidies by the end of the year, there will be a tremendous battle in Europe."

The only way to make sure price

EEC MINIMUM PRICES (Ecu per tonne)			
	Now	From April 1	% change
Hot-rolled coil	353	362	2.54
Hot-rolled strip	367	376	2.45
Strip from hot-rolled coil	358	367	2.51
Sheets from hot-rolled coil	358	367	2.51
Hot-rolled sheet	338	347	2.51
Cold-rolled sheet	452	469	3.76
Heavy sections, beams			
Category 1	300	309	3.0
2a	344	353	2.61
2b	374	383	2.41
3	417	426	2.16

increases were achieved was to increase the minimum levels. The Commission's controls on steelmakers' output and on steel imports into the Community are to be kept tight in the second quarter, which will help producers achieve the increases.

Prices for most products will rise by between Ecu 7-Ecu 9 (\$4.50-\$5.80) per tonne. The increases are slightly lower than the Ecu 13.5 sought by the EEC's informal association of the Community's integrated steel producers.

A Commission spokesman maintained that consumers would be

able to absorb a rise, but he also conceded that some products were still being sold at prices below the existing minimum levels.

This is the third rise in minimum steel prices since the system was introduced in January 1984 following a collapse of prices in the second half of 1983.

● The EEC and the U.S. yesterday started two days of steel trade talks. They are working on the final details of an agreement restraining EEC pipe and tube sales on the U.S. market and having consultations about the sale of EEC semi-finished products in the U.S.

source of advanced technology, and with Cocom, the Paris-based export-vetting organisation which groups Nato countries and Japan.

An outright decision to join Cocom would have been interpreted as a victory for the factions in the Government most favourable to full integration in Nato.

Spain joined Nato in 1982 - against opposition from the Socialist Party - but is not part of the military command. It is the only Nato country apart from Iceland not to take part in Cocom. Most other Western countries have bilateral arrangements with the U.S.

Both Mr Miguel Boyer, the Finance Minister, and Mr Narcis Serra, the Defence Minister, are believed to have argued in favour of joining Cocom. Sr. Fernando Moran, the Foreign Minister, has maintained, however, that Spain would have more to gain in a bilateral agreement.

## Spain compromises over U.S. demands on hi-tech exports

By David White in Madrid

THE SPANISH Government, split over how to respond to U.S. pressure for tighter controls on technology sales to the East bloc, yesterday decided on a compromise approach designed to satisfy Washington while leaving its options open.

The Cabinet at its weekly meeting - at least the fifth in which the issue has been debated - decided on a three-pronged response involving a strengthening of Spain's own legislation on exports of items susceptible to military use, and both bilateral and multilateral negotiations on the subject.

This Solomonic verdict, which reconciles different postures which Sr. Felipe Gonzalez's Socialist Cabinet, is designed to clear the way for U.S. approval of a \$200m microchip production venture by American Telephone and Telegraph (AT&T) and other advanced-technology investments.

The AT&T deal, which is due to

be finalised next month, is awaiting a U.S. export licence. The U.S. has made clear that the microchip technology involved is regarded as highly sensitive and could be put to military use if exported to the Soviet bloc.

Other pending projects in Spain which could face similar objections are a fibre optics plant planned by Comins Glass Works and a Hewlett-Packard electronics venture.

Spain's legal framework is to be revised to step up controls on exports of "dual use" products and know-how. This proposal, which uses the Austrian example as a model, was put forward as an alternative to avoid increasing Spain's involvement with Nato before next year's referendum on Spain's continued membership.

At the same time, an inter-ministerial committee is to be put in charge of two series of negotiations, with the U.S., Spain's chief

source of advanced technology, and with Cocom, the Paris-based export-vetting organisation which groups Nato countries and Japan.

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## Goodyear buys Toyo Giant stake

By Terry Dodsworth in New York

GOODYEAR, of the U.S., the largest tyre manufacturer in the world, yesterday announced its first acquisition in Japan. The deal will eventually give it a 50 per cent stake in Toyo Giant Tyre, a producer of tyres for the earthmoving equipment market.

The main significance of the agreement lies in the foothold it should give Goodyear in a rapidly expanding part of the world market.

Mr Robert Mercer, chairman of the Ohio-based company, stressed yesterday that the dollar's strength was making it impossible for the group to compete with direct exports to the Far East.

The U.S. company is also aiming to continue to serve its international customers from the overseas base.

Goodyear refused to put a figure on the purchase, but Toyo Tyre and Rubber, the parent of Toyo Giant, is only the fourth largest tyre company in Japan. Mitsubishi, the Japanese conglomerate, has a 30 per cent interest in Toyo Giant.

Initially Goodyear will take a stake of only 30 per cent in Toyo Giant. This will be increased to 50 per cent when it introduces technology for radial tyre production. Both the Japanese partners will then reduce their shareholdings.

## Bibby rights issue to save London listing

By Charles Batchelor in London

J. BIBBY, the British agricultural and industrial products group, acquired last year by Barlow Rand of South Africa, yesterday announced a £28m (\$30.5m) rights issue intended to maintain its London Stock Exchange listing.

Bibby, which will issue one new share at 25p for every eight held, was bought last October by Barlow Rand, South Africa's largest industrial concern, for £274m.

The Barlow takeover bid was accepted by the owners of 97 per cent of Bibby's shares, a percentage which would have led to Bibby forfeiting its stock market status if efforts were not made to reduce the Barlow holding.

Bibby's share quote was an important element in the Bibby acquisition, which Barlow saw as a springboard for expanding its interest outside South Africa.

Yesterday, Barlow placed all of the 12.5m shares to which it was entitled under rights issue with 150 institutions, reducing its own holding in Bibby to 86 per cent and achieving a wider spread of shareholders in the company.

The Barlow holding is still above the 75 per cent level normally set by the stock exchange, but to have reduced its holding to that level in one step would have created problems in placing all the new shares.

Bibby has, however, given the London Stock Exchange an infor-

mal undertaking to reduce its stake to 75 per cent as soon as it can.

Some of the new finance may be used to acquire Princeton Packaging, a paper and plastics converting company based in Greenwich, Connecticut, which is part of the Barlow Rand group.

Bibby envisages paying \$24m cash for Princeton, but the price would be settled on an "earnings length" basis and would require the approval of Bibby's minority shareholders, the company said. There is no other part of Barlow's overseas empire which is destined to be put under the Bibby umbrella.

Barlow bought the paper and plastics business from St Regis, the U.S. paper group, last October and renamed it Princeton. The company had sales of \$207m last year, gross assets of \$78m and shareholders' funds of \$21m.

Bibby also announced yesterday that pre-tax profits rose 16 per cent in 1984 on turnover which was 4 per cent higher at £289m. It proposes paying a final dividend of 3.5p a share to make a total of 5.25p for the year, an increase of 35 per cent on the adjusted 1983 payment.

Bibby's shares fell 15p yesterday to 250p.

Mr Bastiaan Kardol, a director of Barlow Rand, is to become chairman of Bibby in May on the retirement of Sir Leslie Young.

See Lex Details, Page 36

## Craxi calls talks on threat to economic strategy

By James Buxton in Rome

SIG BETTINO Craxi, the Italian Prime Minister, has summoned an urgent meeting of his inner cabinet for today to discuss the mounting threat to the Government's economic strategy.

The Government's budget deficit will be even higher than originally forecast, and there are signs that inflation, which last year reached its lowest level since the early 1970s, is on the way up again.

Though the dollar fell sharply against the lira yesterday its rise in the past few weeks has already added to inflationary pressure.

In addition, little progress has been made on averting the potentially damaging referendum on last year's temporary limitation of wage indexation, which is set to go ahead in the spring and could further push up wage costs.

The Italian economy grew last year by about 3 per cent faster than any European country except Denmark - and growth of about 2.5 per cent is widely predicted for this year. The authorities have grave fears, however, that competitiveness will be lost and the balance of payments will deteriorate if nothing is done to hold down wage costs and if the cost of living rises again.

Sig Giovanni Goria, the Treasury Minister, said on Tuesday the Government expected a budget deficit of L9,800,000 (\$48.5bn) this year, instead of the original figure of L9,800,000.

Preliminary indications on consumer prices from the major Italian cities in the north suggest that the retail price index might again be on an upward path, having been 8.5 per cent in January.

Wages are already set to increase by about 10 per cent this year according to most estimates. If the referendum on wage indexation proposed by the Communist Party goes ahead, and if the electorate votes to cancel last year's subtraction from the Scala Mobile (wage indexation) of four points, wages will rise by a further 1.5 per cent this year.

## Greek threat to EEC enlargement

Continued from Page 1

ment on the Community enlargement, and budget financing. If either deal is to be ratified by national parliaments before the end of the year, Spain and Portugal have been promised accession on January 1, 1986.

The most immediate threat comes from Greek doubts over the new package of Mediterranean programmes, which officials say represents a substantial reduction from the Ecu 6.5bn over six years proposed by the former EEC Commission.

The Greek position is that the only real new money in the package is Ecu 2bn, while additional payments from existing funds for regional, social and agricultural investment are uncertain.

They object to the lack of any formula to divide up the cash with the Mediterranean regions of Italy and France, fearing that their larger neighbours will take a disproportionate share because they are in a better position to draw up appropriate spending schemes.

The Commission has proposed a further Ecu 2.5bn in loans, with interest rates being subsidised from the Ecu 2bn in grants. A proposal has also been circulated for an additional Ecu 900m to be made available from the structural fund to finance agricultural investment and training schemes, with an undefined amount from the regional and social funds.

Greek calculations say the effective new money from such proposals would probably not total more than Ecu 120m for Greece, in addition to money which the country could have expected to get anyway.

Today's foreign ministers' meeting is unlikely to have time for more than a first hearing of criticism of the plan, with officials hoping instead to make some progress on the questions both of enlargement and the budget.

Terms for Spain and Portugal on fisheries, agriculture and social affairs have to be finalised by a marathon negotiating session from March 17-20, although disagreements remain between the Ten, particularly on fishing.

On the question of budget finance, the majority of members are hoping that West Germany will soften its refusal to consider any increase in long-term contributions before 1986, possibly as a result of the talks in Paris in the morning between President Francois Mitterrand and Chancellor Helmut Kohl.

## THE LEX COLUMN

# More flaws in JM's jewels

Yesterday's enquete cordiale between the governors of Western Europe's central banks showed that intervention can have a real effect, even if short-lived. So long as it is substantial and concerted, intervention must not only be done, however, it must be seen to be done, and while the Federal Reserve was probably lending a little assistance yesterday, its activity was too discreet to have much effect.

## Johnson Matthey

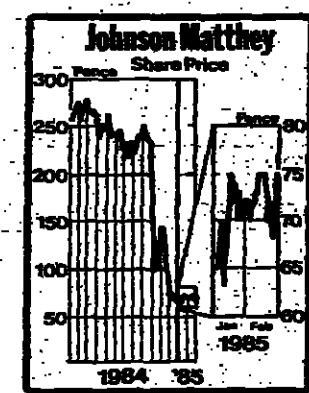
One of the curiosities of yesterday's UK equity market was a 7p rise in the Johnson Matthey share price. Admittedly, the three-month trading figures to the end of December were not the sort of thing to hurt JM shareholders who by now must have fairly thick skins. Margins, for what they are worth, deteriorated, but there were no sizeable provisions above the line, and those people who were more or less obliged to take up preference shares may take comfort that JM, even at 7p, is still trading at a substantial discount to net asset value.

But from yesterday's rather coded statement, it is clear that BP has given up trying to wrest information on JM's platinum refining contract and has a plausible excuse - if any were needed - for not buying more shares. It is good news that JM had reduced its drawings on the special bank facility to £29m as of Tuesday, but the company is still hounded by a monstrous debt: if the metal account is treated as debt, as JM itself is happy to do, the company is still showing borrowings of around £450m, which is double shareholders' funds at a conservative estimate. And the bulk of the money borrowings are denominated in U.S. dollars.

Even without warnings of further provisions - covering, presumably, part of the \$17m in unsold stock from Johnson Matthey Jewellery - there is no possibility that JM could trade its way out of its difficulties. The bold person who takes over as chief executive - and the auditors now stalling the property - has a daunting task in finding businesses for disposal other than those, such as platinum or autocatalysts, which are providing some return. But even this may be more rewarding than pressing the Bank of England for information on Johnson Matthey Bankers which JM could have known itself last year.

STC

Yesterday's preliminary statement from STC was almost a carbon copy of the profit estimate in



the ill-fated rights issue document. The paragraphs have been reshuffled, to give extra prominence to the ICI merger, and profits have come in fractionally above the estimated £140m pre-tax, but there was precious little in the statement itself to lever the share price above the underwriting price of 190p.

Nor could the press be relied on for help. Sir Kenneth Corfield, STC's chairman, is apparently of the opinion that journalists are not sympathetic enough to understand such a complicated company. Not a hit, but Sir Kenneth called in the stockpiling analysts to explain precisely what he meant by his earlier forecast that 1985 would be a year of consolidation.

The analysts came away rather confused. A year of consolidation seems to be one in which the operating divisions improve but the group as a whole stands still owing to higher raw material costs.

The shares finished the day unchanged and the rights issue's sponsors still have a job on their hands.

## TSB

The harsher climate of retail banking has already begun to tell on Britain's Trustee Savings Bank (TSB), well before its flotation. Yesterday it showed earnings just below the target for the year to last November - stripping out investment provisions - and exceptional items, pre-tax profits were up 9.4 per cent to £144.4m.

Retail depositors, which account for most of the TSB's funding base, are demanding more return on their money. The TSB has also been spending heavily to win market share, costs have risen by more than twice the rate of inflation. With the introduction of composite rate tax on bank deposits in April, the margin squeeze will tighten - the traditional loyalty of TSB cus-

tomers will be tested to its limit unless the bank brings its rates more in line with building societies. Non-banking activities like credit cards, insurance and unit trusts are producing handsome returns, and it is in this area of personal financial services that the TSB would do well to expand.

It is still hugely undercapitalised compared with its competitors and will be even more so once its flotation proceeds are added to reserves, leaving it with the rather embarrassing problem of what to do with its money. An acquisition or two would not go amiss, and an expansion of mortgage lending would seem the obvious way to build up its balance sheet.

## Bibby

There was never the slightest chance that Bibby would be allowed to retain its London Stock Exchange listing while 97 per cent of the shares were held by Barlow Rand. The arrival of something like yesterday's one-for-eight rights issue was built in to the Bibby share price almost from the moment that Barlow assumed control. Having paid a fairly full price for the old shareholders in Bibby - 800p per share in cash - Barlow is now giving up all its rights in the issue at a rather attractive discount, enticing UK institutions to occupy the minority position in Bibby.

There is no explicit connection between the net £274m being raised, at 220p per share, and the U.S. packaging business which Bibby is being asked to consider buying from Barlow for \$24m. It has been admitted from the start, however, that Bibby would be used as the principal overseas investment arm of Barlow, and for Barlow to appear in the guise of vendor only echoes the transfer of its UK business to Bibby which formed part of the takeover arrangements last year.

The operation left Bibby with a less attractive balance sheet than before, leaving it with an additional £150m short-term debt and a £374m "dangling debt" reserve which largely reflects the goodwill element in the acquisition.

That the damage was mostly confined to appearances is indicated by Bibby's still rising profits, up 16 per cent to £21.5m before tax. Since Bibby had shed out £23m in cash for the Barlow businesses, the balance sheet changes suggest that Bibby's cash producing remains healthy enough.

## NOTICE OF REDEMPTION

To the Holders of

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(now Investors in Industry International B.V.)

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NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Paying Agents Agreement dated 31st March, 1981 and the Terms and Conditions of the Notes, Morgan Guaranty Trust Company of New York, as Principal Paying Agent, has selected by lot U.S. \$10,000,000 principal amount of the above described Notes for redemption on 1st April, 1985, through operation of the Annual Redemption, at the principal amount thereof, together with accrued interest thereon, as follows:

Outstanding Notes of \$5,000 Each Bearing Serial Numbers Ending in the Following Two Digits:

13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99
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Also Notes Bearing the Following Serial Numbers:

13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99
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On April 1, 1985, the Notes designated above will become due and payable in full in cash or currency of the United States of America as at the time of payment shall be legal tender for the payment of public and private debts. Said Notes will be paid, upon presentation and surrender thereof with all coupons appertaining thereto maturing after the redemption date, at the option of the holder either (a) at the corporate trust office of Morgan Guaranty Trust Company of New York, 1166 Avenue of the Americas, New York, New York 10020, or (b) at the main office of Morgan Guaranty Trust Company of New York in London, Brussels and Frankfurt am Main or Banque Internationale a Luxembourg S.A. in Luxembourg. Payments at the office of any paying agent outside of the United States will be made by check drawn on, or transfer to a United States dollar account with a bank in the Borough of Manhattan, City and State of New York. Any payment made by transfer to an account maintained by the payee with a bank in the United States may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding at a rate of 20% if payee not recognized as exempt recipient for purposes of the Federal Tax Reform Act of 1984. Payee must furnish to the United States Internal Revenue Service Form W-9, certifying under penalties of perjury that the payee is not a United States person or an executed IRS Form W-9, certifying under penalties of perjury that the payee's taxpayer identification number, (employer identification number or social security number, as appropriate). Those holders who are required to provide their correct taxpayer identification number on Internal Revenue Service Form W-9 and who fail to do so may also be subject to a penalty of \$50. Please therefore provide the appropriate certification when presenting your securities for payment. Payments at the offices referred to in (b) above will be made by check drawn on a dollar account, or by transfer to a dollar account maintained by the payee with a bank in New York City.

Notes surrendered for redemption should have attached all unmatured coupons appertaining thereto. Coupons due 1st April, 1985 should be detached and collected in the usual manner.



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## SECTION II - INTERNATIONAL COMPANIES

# FINANCIAL TIMES

Thursday February 28 1985

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NEW ENTRANTS MAY LIVEN UP DOMESTIC COMPETITION

## Australia grants licences to foreign banks

BY MICHAEL THOMPSON-NOEL IN SYDNEY

ITS IMAGE tarnished in recent weeks by vicissitudes of the first order, Mr Bob Hawke's Australian Labor Party Government was able yesterday to dispense some good news. It released the list of 16 new banks that are being invited to open up shop so as to produce a whiff of genuine competition into Australia's cosseted and highly profitable banking market.

Last night, the champagne was flowing in Sydney and Melbourne, with good reason. The Government said that, given the impressive number of potential new entrants into Australian banking, it did not envisage issuing further invitations to foreign interests to establish banking operations.

Mr Paul Keating, the Australian Treasury Minister, said that each of the 16 new banks - representing some of the biggest names in world banking - would hold further discussions with the Reserve Bank and the Treasury so as to develop their proposals to the point where they could be given a banking licence.

After that, it should be relatively plain sailing, with a number of the new banks completing the paperwork within three months, and setting up in business by mid-year.

The list breaks down into two main groups. Half have proposed setting up fully-owned subsidiaries, in most cases building on the base of an existing merchant bank or other financial operation. This group includes National Westminster of Britain, Citibank of the U.S., Bank of Tokyo, Deutsche Bank and National Bank of New Zealand, a 100 per cent-owned subsidiary of Britain's Lloyds.

The other eight have produced proposals much closer to the spirit of the Government's original aims

by teaming up with local partners in joint ventures that envisage Australian equity ranging from 20 to 50 per cent.

Three others, however, have indicated their readiness to introduce Australian equity into the new banks once they are firmly established.

For example, Barclays Bank Australia is at present a wholly owned subsidiary of Barclays of Britain, and is Australia's second largest merchant bank. Once it gets a full banking licence, it says, it intends to float itself in Sydney within two years, although the degree of Australian equity involvement has yet to be decided.

Among the second group is Bank of America, whose local partner (25 per cent) will be G. J. Coles, Australia's biggest retailer. By the end of its second year, BA Coles hopes to be operating 25 retail banking

outlets in Coles stores, while BA's existing wholesale activities are further expanded.

Similarly, Chase Manhattan is linking with the AMP Society, Australia's largest life assurance office; Royal Bank of Canada is joining with National Mutual, another large local life office; Industrial Bank of Japan is combining with three Western Australian institutions; and Hong Kong and Shanghai Banking Corporation is teaming up with the Victorian Economic Development Corporation.

Citibank, which is going it alone, says it will have a network of about 50 branches within about five years, and will offer corporate banking services immediately after it is granted a licence.

Mr Keating has no doubts that Australia will gain handsomely from what he says will be the biggest infusion of capital and exper-

tise into Australia's financial system yet seen. He adds that the mere prospect of stiff competition has already "livened up" Australia's own domestic trading banks, which number only four.

Mr Keating says the arrival of the new banks might mean a thinning down of margins, from which consumers can only gain.

Australia's biggest existing domestically owned trading bank is Westpac Banking Corporation, the world's 60th largest bank in total assets (approximately \$28bn), but ranked 30th by profits.

Westpac has 1,492 branches, operates Australia's largest finance business (AGC), and handles approximately 24 per cent of the country's total banking business.

For Westpac, as for its three main domestic rivals, things will become a little harder quite soon.

## Profits up 22% at Saab Scania

By Our Stockholm Correspondent

SAAB-SCANIA, the Swedish motor and aerospace group, reports that pre-tax profits climbed by 22 per cent to SKr 2,355m (\$282m) in 1984 despite start-up costs for its new car model and a short-haul civil aircraft launched this year.

Sales advanced 25 per cent to SKr 25,850m, two thirds of which was generated outside Sweden. Mr Georg Karnsund, managing director, said he was "very satisfied" with the overall result. Saab has not asked, however, for a dispensation from the Government's ban on higher 1984 dividends and the yield remains SKr 10 per share.

The bulk of the improvement was generated by the Scania truck division, where profits climbed by 39 per cent to SKr 362m to SKr 1,340m. The division sold about 24,000 units during the year, a 25 per cent increase which was generated almost entirely outside Sweden.

Earnings in the Saab car division climbed at a slower pace of 7 per cent to SKr 879m, despite a 21 per cent increase in sales to SKr 9,430m, with margins held back by the introduction of the new 9000 series. Delivery times failed to keep pace with demand, and the management expects no significant improvement in the short term. Saab has already announced plans to expand car production to 150,000 units from the present 102,500 over the next three years at a cost of some SKr 360m.

Profits fell by more than 50 per cent to SKr 70m in the aircraft division on sales of SKr 1,920m. It began deliveries of the SF 340 commuter aircraft in the second half but remains well below the break-even point in its joint venture with Fairchild Industries of the U.S.

In the last four months of 1984, sales recovered sharply to SKr 9,787m, and earnings doubled to SKr 1,080m. Compared with the same period in 1983, the result was ahead by 19 per cent. Full-year operating income after depreciation climbed 19 per cent to SKr 2,470m.

## Ottawa refuses to aid Domtar paper mill expansion

BY ROBERT GIBBENS IN MONTREAL

THE CANADIAN Government has thrown a spanner into the country's largest industrial project, Domtar's C\$1.2bn (\$857m) modernisation and expansion of a fine paper mill near Montreal.

After nine months of delay, Mr Sinclair Stevens, federal regional industrial expansion minister, told Domtar that Ottawa would not advance C\$100m in aid for the project because it could cause excessive capacity and invite retaliation from Washington. Total subsidies, including one from Quebec, would have been C\$183m.

U.S. lumber lobbies are now trying to get quotas on imports of softwood construction lumber from Canada, partly because they say Canadian production is subsidised

by the government and is forcing U.S. prices down to uneconomic levels.

Canadian softwood lumber producers met their U.S. counterparts in Ottawa yesterday while officials from both countries tried to defuse tensions. U.S. lumber interests failed to get countervailing duties imposed on Canadian lumber in 1984.

Domtar planned to reconstruct and expand its Windsor fine paper mill in a five-year programme, increasing capacity from 100,000 tons to 350,000 tons by 1988. The Canadian market is growing by 3 per cent a year. About 150,000 tons yearly would have been available for export from Windsor from 1988, less than 2 per cent of the U.S. market.

## Icahn claims victory amid signs that Phillips lost crucial vote

BY WILLIAM HALL IN NEW YORK

PHILLIPS Petroleum, the embattled U.S. oil company, is believed to have lost the key shareholder vote on its controversial recapitalisation plan, which is designed to insulate it from unwelcome takeovers.

The company, which had extended the voting deadline twice in a bid to win extra support for its

plan, closed the polls yesterday afternoon. It needs to win the support of about 78m of its 154.8m outstanding shares and said yesterday that a preliminary count would not be announced until Sunday or Monday.

Wall Street analysts said yesterday that they believed the company had failed to win enough votes to carry the plan and this was reflected in the company's share price, which drifted lower in early trading yesterday. By lunchtime it was standing at \$48, which compares with the \$53 per share that Phillips believes its own recapitalisation package is worth.

Mr T. Boone Pickens, whose unlast December precipitated the adoption of the recapitalisation plan, said on Tuesday that he guessed that the vote had gone against the management. Mr Alan

Edgar, of Dallas broker Schneider, Bernet & Hickman, said he believed that Phillips did not have the votes.

Mr Carl Icahn, the Wall Street financier, who has said that he will proceed with a \$4.2bn tender offer for majority control of Phillips if the recapitalisation plan is defeated, claimed victory yesterday. He was one of several parties in the Phillips' takeover battle who testified before a congressional committee in Washington.

Wall Street was rife with speculation yesterday about the next step in the battle for control of Phillips after the defeat of the recapitalisation plan, which would have made it virtually impossible to takeover the company. There were suggestions that the company might try and do a deal with Mr Icahn, or "sweeten" the recapitalisation offer.

## Sord loss prompted Toshiba negotiations

BY JUREK MARTIN, FAR EAST EDITOR, IN TOKYO

MR TAKAYOSHI SHIINA, president and founder of Sord Computer, the troubled Japanese personal computer company, has confirmed that his group was operating at a loss in its latest fiscal year and that rumours of its difficulties had prompted negotiations with Toshiba, the prominent electronics company.

Details of what now looks like a Toshiba takeover of a majority interest in the privately-owned Sord may not be divulged until next week. But in an interview with Yihon Keizai, the Japanese newspaper, Mr Shiina left little doubt that only the fine points remained to be agreed.

Sord, he said, began to run into trouble in September, when orders for personal computers started turning "dull." Matters became worse in October on rumours that Sord had defaulted on a payment, which resulted in order cancella-

tions and returned goods, and by the start of this year virtually no new business was coming in.

Mr Shiina also conceded that unreliable supplies of semiconductors earlier in the year had been a problem, saying that Sord had Y12bn (a little less than \$50m) in orders but could only meet Y10bn of them, thus damaging the company's reputation as a reliable supplier.

The net result, he said, was that Sord incurred an operating loss of an unspecified amount in the fiscal year which ended on February 20. Sales amounted to Y21bn, less than the Y23bn of 1983.

Mr Shiina confirmed he had been looking for another partner (believed to be Sanyo) before Toshiba expressed interest at the end of last year. He said he was impressed by Toshiba's philosophy, which was designed to encourage independence within the Toshiba group.

## Fivefold earnings rise for Actinor

BY FAY GJESTER IN OSLO

ACTINOR, formerly Norgas, the Norwegian industrial group with pharmaceutical and offshore petroleum interests, has announced 1984 profits after financial items of Nkr 158m (\$13.9m) about a fivefold increase on the Nkr 32m of 1983. This year's profit target, also after financial items, is Nkr 300m.

The 1983 and 1984 figures are before extraordinary income and outgoings, in order to be comparable, because the group recorded exceptionally high extraordinary income in 1983 when it sold its gas division. Despite the disposal of this division, which had annual sales of about Nkr 200m, 1984 turnover was Nkr 1.6bn, only Nkr 114m down on a year earlier.

The group recorded about Nkr 80m of extraordinary income, most of it from the sale of property acquired by the buyers of the gas division. Extraordinary outgoings

totalled Nkr 99m, much of it in write-offs connected with the reorganisation of Unitor, the group's marine services division.

Elkem, the Norwegian metals, mining and manufacturing firm, is seeking to increase to as much as 50 per cent its present 12.5 per cent stake in a successful offshore engineering partnership, Norwegian Petroleum Consultants (NPC).

At present Elkem is one of eight equal partners in the group, which it values at Nkr 200m. The other seven are, however, "positive" towards the idea of reorganising ownership stakes.

Reports said at least three of the partners were considering withdrawal - mainly because their own offshore engineering activities to some extent rival NPC's. These three are Dyno Industrier, E. U. Consultants, and Kongsberg Vapenfabrikk.

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- (i) £102,058,675 nominal of Deferred Stock;
- (ii) £56,781,778 nominal of 6.3 per cent. (net) Convertible Redeemable Preferred Stock; and
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Particulars of the above securities, which are being issued in connection with the merger with Sterling Guarantee Trust PLC, are available in the statistical services of Exel Statistical Services Limited. Copies of the Listing Particulars dated 1st February, 1985 may be obtained from the Company Announcements Office, The Stock Exchange, Throgmorton Street, London EC2, for 2 business days from the date of this notice and, during normal business hours on any weekday (Saturdays excepted), for 14 days from the date of this notice from:-

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28th February, 1985.

## INTERNATIONAL COMPANIES and FINANCE

### Gibraltar set for offshore revival

PARADOXICAL as it may seem, the end of the "island economy" which prevailed in Gibraltar for 15 years while Spain kept communications shut looks like marking the beginning of a new era for the British colony in offshore financial activities.

When the Spanish authorities finally restored normal border conditions on February 5, they opened Gibraltar's access as a tax haven to its natural market among the large expatriate community living in southern Spain and Portugal.

"We are making the transition from a tax avoidance centre to a financial centre," says Mr. Moses Garson, a Gibraltar financial consultant. "Up to now the colony's authorities have been discreet about its tax-haven role, but there is a substantial offshore sector already in place and bankers are bullish about the future."

Gibraltar made a start as an offshore base in the 1960s, before the Franco regime tried to strangle its economy by cutting off the frontier. It is now looking forward to a boom not only in banking but also in insurance, accounting, legal and property services.

Although Gibraltar residents pay income tax, the colony has no capital gains or capital transfer taxes, no VAT or sales tax, no surtax, and no investment income surcharge. As part of the reduced sterling area it is currently exempt from exchange controls. Since it has no double tax agreements with other countries, investors worried about information being passed on by the revenue authorities can feel secure. Banking secrecy is guaranteed by law.

Companies can set up bases on the Rock tax-free except for an annual flat fee of £225 (£237) as long as they are not trading with Gibraltarians. Alternatively, they can opt for a special "qualifying status" which gives them medium tax rates so they can show to the U.S. authorities, for instance, that they have paid tax abroad.

The number of companies using these facilities—private holding companies, investment companies, offshore subsidiaries

—is already running into several thousands. Nameplate suppliers have had quite a turnover.

The biggest force in offshore banking is Hambros, which was the first merchant bank to set up on the Rock with a fully-owned offshoot three years ago. It was followed by Bank of America, which soon, however, got cold feet and pulled out, and by Hongkong and Shanghai Banking Corporation.

These are in addition to the colony's cosmopolitan handful of banks with onshore operations—Barclays, Algemene Bank Nederland, Banque Indosuez and two Arab-owned institutions, Bank of Credit and

Normal relations between Spain and Gibraltar have restored the Rock's status as a tax haven within the peninsula. This has been rapidly appreciated by the expatriate community living in southern Spain and Portugal. David White reports

Commerce International and Gibraltar and Iberian Bank. Another major British bank, and a French bank are now understood to be close to setting up, along with others from Scandinavia, Israel and possibly Switzerland. Several Spanish commercial and savings banks have also been fishing around.

"Before the inquiries came from major ones," says Mr. Garson. He sees the Rock establishing itself as "the strongest financial centre in southern Europe."

Business from outside Gibraltar has already begun to dominate the banking scene. Banks and investment funds are now aiming to exploit the huge foreign community, mostly retired or semi-retired, in the Costa Del Sol and the Algarve. The British population alone in southern Spain is more than 100,000.

Although telephone communications between Gibraltar and its Spanish hinterland have still to reach the stage of direct dialling, the opening of the frontier means that expatriates can now go from Spain to Gibraltar without making a detour via Lisbon or Tangier. This is seen as making Gibraltar

significantly more competitive in a number of areas. In insurance, for instance, Commercial Union is marketing Gibraltar policies designed to comply with Spanish law.

Eagle Star, the first major insurance group to set up a subsidiary in Gibraltar specifically to tackle the Spanish market, launched a specially-packaged scheme to coincide with the border opening. To show that, in a rather moody colony, some people are happy about the future, it is called "alegría" (joyfulness). The scheme, the first of its kind, provides retired people living in Spain and Portugal with a life guarantee and facilities for boosting

income levels during the course of the policy.

Hambros has, meanwhile, beefed up its Gibraltar operation and moved into new premises to prepare for a surge in business. The clientele up to now has been principally British, but is expected to become more diversified.

The targets are not only sun-seeking expatriates—including the Costa Del Sol's wealthy Arab contingent—but also the Spanish market. Some see Gibraltar becoming for Spain what the Channel Islands are for Britain. But the Rock's bankers are justifiably wary about inviting trouble from the Madrid authorities, particularly in view of the illegal peseta funds already being laundered through Gibraltar.

An expected transfer of funds to Gibraltar following last year's Anglo-Chinese agreement on the future of Hong Kong has not really materialised, although some private Hong Kong clients have moved investments to the Rock.

On the other hand, Gibraltar's banks have started taking business away from Jersey, Guernsey and the Isle of Man. It is now being mooted that,

if exchange controls were to be reimposed in Britain, Gibraltar could—in contrast to the Channel Islands—withdraw from the Sterling area. This, however, would be a politically highly sensitive move, in view of the strong feelings on the Rock about maintaining links with Britain.

The Gibraltar authorities have so far taken a cautious line about the Rock's offshore future, and are especially attentive to keeping its reputation clean. Banking rules are strict. After being touched by two UK insurance debacles—the collapse of Signal Life (whose policies were sold from Gibraltar) and last year's Minet Holdings affair (in which Gibraltar companies were a key link)—the Rock cannot afford too much more unfavourable publicity.

A ginger group—known as the Financial Centre Group and representing banks, insurers, accountants, lawyers and financial management companies—is lobbying for stronger political support and for pressure to be put on Britain to plead Gibraltar's case in the EEC.

As a dependent territory in Europe, Gibraltar joined the EEC with Britain 12 years ago. But it is not affected by VAT, and by common external tariffs or by the common agricultural policy (logically, since it has no farming). It has no voice of its own in the Community, has failed to implement numerous EEC directives and has up to now given little thought to what membership implies.

With Spain's imminent accession already posing threats in other fields to the colony's cosy isolation, the financial community is worried about Gibraltar having to comply with EEC rules governing insurance and disclosure of company accounts. It hopes to obtain transitional provisions for insurers to allow them to build up the necessary reserves, special concessions for "captive" insurance companies belonging to large concerns, and postponement of legislation on disclosure.

### Sonessons doubles earnings in year

By David Brown in Stockholm

SONESSONS, the diversified Swedish industrial and holding company with interests in light engineering, biotechnology, pharmaceuticals and medical equipment, doubled pre-tax profits to Skr 400m (\$12m) last year.

Sales climbed from Skr 2,970m to Skr 4,770m, helped by several large acquisitions. The result after net financial costs grew by 66 per cent to Skr 173m. The previous figure includes extraordinary income stemming mainly from the sale of a subsidiary.

Net profit per share climbed from Skr 0.85 to Skr 0.90, and the board is seeking permission from the government to raise the dividend by Skr 0.25 to Skr 2.50 per share.

Scandinavian Trading Company (STC), the oil trading subsidiary of Volvo, has agreed to buy \$250m worth of oil from Iran in 1985. Mr. Jan Danielsson, the managing director, said that STC would resell the oil to the highest bidder, but did not disclose the price-per barrel agreed in the deal.

### Datapoint slips into the red

DATAPoint, the U.S. supplier of office automation equipment, has reported a \$15.88m fiscal second quarter loss compared with net earnings of \$9.2m in the comparable period a year ago. Revenues fell to \$182.5m from \$140.9m, writes Our New York Staff.

The Texas-based group blamed the reversal on price changes of \$17.2m in the latest quarter, including a \$9m provision established because of excess inventory caused by a depressed order rate.

For the first six months, the company showed a net loss of \$14.4m.

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27th February, 1985

### Intel forecasts downturn for year

By Louise Kehoe in San Francisco

INTEL CORPORATION, the Silicon Valley semiconductor manufacturer, expects first-quarter profits to be "near break-even" and revenues to be down by 15 per cent from the fourth quarter of 1984 when the company reported revenues of \$416m and net income of \$23m.

The forecast of near zero income is a first in the company's history. Intel's fourth-quarter earnings were boosted by unusually large orders placed by IBM, which holds about 22 per cent of Intel stock, and orders from a major defence contractor.

In the first quarter of 1984, Intel earned \$50.3m.

Continued weakness in demand for semiconductors is expected to reduce results significantly for the first quarter of this year, said Dr. Gordon E. Moore, chairman and chief executive.

"Despite the strong action we have taken to minimise expenses, it appears first quarter net income could be near break-even," said Dr. Moore. Last week Intel announced layoffs of 900 people, 4 per cent of its workforce, and a four-day week at some of its major production plants.

Dr. Moore said that he believed the slump in semiconductor demand is nearing its low point and he expects to see some strengthening of the market in the second quarter. Some major customers have indicated that their order rate will increase in the second quarter, said Intel. Orders increased slightly this month, but not enough to suggest a significant turnaround in the market. Order cancellation rates are declining, the company said.

Dr. Moore's predictions are more pessimistic than those he voiced to security analysts last week. At that time, he forecast a 5 to 10 per cent fall in earnings from the fourth quarter of 1984. His latest forecast follows more detailed analysis, the company said.

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The interest rate will be 18 1/8% per annum from 28 August 1989 to 28 February 1990. The interest rate will be 19 1/8% per annum from 28 February 1990 to 28 August 1990. The interest rate will be 20 1/8% per annum from 28 August 1990 to 28 February 1991. The interest rate will be 21 1/8% per annum from 28 February 1991 to 28 August 1991. The interest rate will be 22 1/8% per annum from 28 August 1991 to 28 February 1992. The interest rate will be 23 1/8% per annum from 28 February 1992 to 28 August 1992. The interest rate will be 24 1/8% per annum from 28 August 1992 to 28 February 1993. The interest rate will be 25 1/8% per annum from 28 February 1993 to 28 August 1993. The interest rate will be 26 1/8% per annum from 28 August 1993 to 28 February 1994. The interest rate will be 27 1/8% per annum from 28 February 1994 to 28 August 1994. The interest rate will be 28 1/8% per annum from 28 August 1994 to 28 February 1995. The interest rate will be 29 1/8% per annum from 28 February 1995 to 28 August 1995. The interest rate will be 30 1/8% per annum from 28 August 1995 to 28 February 1996. The interest rate will be 31 1/8% per annum from 28 February 1996 to 28 August 1996. The interest rate will be 32 1/8% per annum from 28 August 1996 to 28 February 1997. The interest rate will be 33 1/8% per annum from 28 February 1997 to 28 August 1997. The interest rate will be 34 1/8% per annum from 28 August 1997 to 28 February 1998. The interest rate will be 35 1/8% per annum from 28 February 1998 to 28 August 1998. The interest rate will be 36 1/8% per annum from 28 August 1998 to 28 February 1999. The interest rate will be 37 1/8% per annum from 28 February 1999 to 28 August 1999. The interest rate will be 38 1/8% per annum from 28 August 1999 to 28 February 2000. The interest rate will be 39 1/8% per annum from 28 February 2000 to 28 August 2000. The interest rate will be 40 1/8% per annum from 28 August 2000 to 28 February 2001. The interest rate will be 41 1/8% per annum from 28 February 2001 to 28 August 2001. The interest rate will be 42 1/8% per annum from 28 August 2001 to 28 February 2002. The interest rate will be 43 1/8% per annum from 28 February 2002 to 28 August 2002. The interest rate will be 44 1/8% per annum from 28 August 2002 to 28 February 2003. The interest rate will be 45 1/8% per annum from 28 February 2003 to 28 August 2003. The interest rate will be 46 1/8% per annum from 28 August 2003 to 28 February 2004. The interest rate will be 47 1/8% per annum from 28 February 2004 to 28 August 2004. The interest rate will be 48 1/8% per annum from 28 August 2004 to 28 February 2005. The interest rate will be 49 1/8% per annum from 28 February 2005 to 28 August 2005. The interest rate will be 50 1/8% per annum from 28 August 2005 to 28 February 2006. The interest rate will be 51 1/8% per annum from 28 February 2006 to 28 August 2006. The interest rate will be 52 1/8% per annum from 28 August 2006 to 28 February 2007. The interest rate will be 53 1/8% per annum from 28 February 2007 to 28 August 2007. The interest rate will be 54 1/8% per annum from 28 August 2007 to 28 February 2008. The interest rate will be 55 1/8% per annum from 28 February 2008 to 28 August 2008. The interest rate will be 56 1/8% per annum from 28 August 2008 to 28 February 2009. The interest rate will be 57 1/8% per annum from 28 February 2009 to 28 August 2009. The interest rate will be 58 1/8% per annum from 28 August 2009 to 28 February 2010. The interest rate will be 59 1/8% per annum from 28 February 2010 to 28 August 2010. The interest rate will be 60 1/8% per annum from 28 August 2010 to 28 February 2011. The interest rate will be 61 1/8% per annum from 28 February 2011 to 28 August 2011. The interest rate will be 62 1/8% per annum from 28 August 2011 to 28 February 2012. The interest rate will be 63 1/8% per annum from 28 February 2012 to 28 August 2012. The interest rate will be 64 1/8% per annum from 28 August 2012 to 28 February 2013. The interest rate will be 65 1/8% per annum from 28 February 2013 to 28 August 2013. The interest rate will be 66 1/8% per annum from 28 August 2013 to 28 February 2014. The interest rate will be 67 1/8% per annum from 28 February 2014 to 28 August 2014. The interest rate will be 68 1/8% per annum from 28 August 2014 to 28 February 2015. The interest rate will be 69 1/8% per annum from 28 February 2015 to 28 August 2015. The interest rate will be 70 1/8% per annum from 28 August 2015 to 28 February 2016. The interest rate will be 71 1/8% per annum from 28 February 2016 to 28 August 2016. The interest rate will be 72 1/8% per annum from 28 August 2016 to 28 February 2017. The interest rate will be 73 1/8% per annum from 28 February 2017 to 28 August 2017. The interest rate will be 74 1/8% per annum from 28 August 2017 to 28 February 2018. The interest rate will be 75 1/8% per annum from 28 February 2018 to 28 August 2018. The interest rate will be 76 1/8% per annum from 28 August 2018 to 28 February 2019. The interest rate will be 77 1/8% per annum from 28 February 2019 to 28 August 2019. The interest rate will be 78 1/8% per annum from 28 August 2019 to 28 February 2020. The interest rate will be 79 1/8% per annum from 28 February 2020 to 28 August 2020. The interest rate will be 80 1/8% per annum from 28 August 2020 to 28 February 2021. The interest rate will be 81 1/8% per annum from 28 February 2021 to 28 August 2021. The interest rate will be 82 1/8% per annum from 28 August 2021 to 28 February 2022. The interest rate will be 83 1/8% per annum from 28 February 2022 to 28 August 2022. The interest rate will be 84 1/8% per annum from 28 August 2022 to 28 February 2023. The interest rate will be 85 1/8% per annum from 28 February 2023 to 28 August 2023. The interest rate will be 86 1/8% per annum from 28 August 2023 to 28 February 2024. The interest rate will be 87 1/8% per annum from 28 February 2024 to 28 August 2024. The interest rate will be 88 1/8% per annum from 28 August 2024 to 28 February 2025. The interest rate will be 89 1/8% per annum from 28 February 2025 to 28 August 2025. The interest rate will be 90 1/8% per annum from 28 August 2025 to 28 February 2026. The interest rate will be 91 1/8% per annum from 28 February 2026 to 28 August 2026. The interest rate will be 92 1/8% per annum from 28 August 2026 to 28 February 2027. The interest rate will be 93 1/8% per annum from 28 February 2027 to 28 August 2027. The interest rate will be 94 1/8% per annum from 28 August 2027 to 28 February 2028. The interest rate will be 95 1/8% per annum from 28 February 2028 to 28 August 2028. The interest rate will be 96 1/8% per annum from 28 August 2028 to 28 February 2029. The interest rate will be 97 1/8% per annum from 28 February 2029 to 28 August 2029. The interest rate will be 98 1/8% per annum from 28 August 2029 to 28 February 2030. The interest rate will be 99 1/8% per annum from 28 February 2030 to 28 August 2030. The interest rate will be 100 1/8% per annum from 28 August 2030 to 28 February 2031. The interest rate will be 101 1/8% per annum from 28 February 2031 to 28 August 2031. The interest rate will be 102 1/8% per annum from 28 August 2031 to 28 February 2032. The interest rate will be 103 1/8% per annum from 28 February 2032 to 28 August 2032. The interest rate will be 104 1/8% per annum from 28 August 2032 to 28 February 2033. The interest rate will be 105 1/8% per annum from 28 February 2033 to 28 August 2033. The interest rate will be 106 1/8% per annum from 28 August 2033 to 28 February 2034. The interest rate will be 107 1/8% per annum from 28 February 2034 to 28 August 2034. The interest rate will be 108 1/8% per annum from 28 August 2034 to 28 February 2035. The interest rate will be 109 1/8% per annum from 28 February 2035 to 28 August 2035. The interest rate will be 110 1/8% per annum from 28 August 2035 to 28 February 2036. The interest rate will be 111 1/8% per annum from 28 February 2036 to 28 August 2036. The interest rate will be 112 1/8% per annum from 28 August 2036 to 28 February 2037. The interest rate will be 113 1/8% per annum from 28 February 2037 to 28 August 2037. The interest rate will be 114 1/8% per annum from 28 August 2037 to 28 February 2038. The interest rate will be 115 1/8% per annum from 28 February 2038 to 28 August 2038. The interest rate will be 116 1/8% per annum from 28 August 2038 to 28 February 2039. The interest rate will be 117 1/8% per annum from 28 February 2039 to 28 August 2039. The interest rate will be 118 1/8% per annum from 28 August 2039 to 28 February 2040. The interest rate will be 119 1/8% per annum from 28 February 2040 to 28 August 2040. The interest rate will be 120 1/8% per annum from 28 August 2040 to 28 February 2041. The interest rate will be 121 1/8% per annum from 28 February 2041 to 28 August 2041. The interest rate will be 122 1/8% per annum from 28 August 2041 to 28 February 2042. The interest rate will be 123 1/8% per annum from 28 February 2042 to 28 August 2042. The interest rate will be 124 1/8% per annum from 28 August 2042 to 28 February 2043. The interest rate will be 125 1/8% per annum from 28 February 2043 to 28 August 2043. The interest rate will be 126 1/8% per annum from 28 August 2043 to 28 February 2044. The interest rate will be 127 1/8% per annum from 28 February 2044 to 28 August 2044. The interest rate will be 128 1/8% per annum from 28 August 2044 to 28 February 2045. The interest rate will be 129 1/8% per annum from 28 February 2045 to 28 August 2045. The interest rate will be 130 1/8% per annum from 28 August 2045 to 28 February 2046. The interest rate will be 131 1/8% per annum from 28 February 2046 to 28 August 2046. The interest rate will be 132 1/8% per annum from 28 August 2046 to 28 February 2047. The interest rate will be 133 1/8% per annum from 28 February 2047 to 28 August 2047. The interest rate will be 134 1/8% per annum from 28 August 2047 to 28 February 2048. The interest rate will be 135 1/8% per annum from 28 February 2048 to 28 August 2048. The interest rate will be 136 1/8% per annum from 28 August 2048 to 28 February 2049. The interest rate will be 137 1/8% per annum from 28 February 2049 to 28 August 2049. The interest rate will be 138 1/8% per annum from 28 August 2049 to 28 February 2050. The interest rate will be 139 1/8% per annum from 28 February 2050 to 28 August 2050. The interest rate will be 140 1/8% per annum from 28 August 2050 to 28 February 2051. The interest rate will be 141 1/8% per annum from 28 February 2051 to 28 August 2051. The interest rate will be 142 1/8% per annum from 28 August 2051 to 28 February 2052. The interest rate will be 143 1/8% per annum from 28 February 2052 to 28 August 2052. The interest rate will be 144 1/8% per annum from 28 August 2052 to 28 February 2053. The interest rate will be 145 1/8% per annum from 28 February 2053 to 28 August 2053. The interest rate will be 146 1/8% per annum from 28 August 2053 to 28 February 2054. The interest rate will be 147 1/8% per annum from 28 February 2054 to 28 August 2054. The interest rate will be 148 1/8% per annum from 28 August 2054 to 28 February 2055. The interest rate will be 149 1/8% per annum from 28 February 2055 to 28 August 2055. The interest rate will be 150 1/8% per annum from 28 August 2055 to 28 February 2056. The interest rate will be 151 1/8% per annum from 28 February 2056 to 28 August 2056. The interest rate will be 152 1/8% per annum from 28 August 2056 to 28 February 2057. The interest rate will be 153 1/8% per annum from 28 February 2057 to 28 August 2057. The interest rate will be 154 1/8% per annum from 28 August 2057 to 28 February 2058. The interest rate will be 155 1/8% per annum from 28 February 2058 to 28 August 2058. The interest rate will be 156 1/8% per annum from 28 August 2058 to 28 February 2059. The interest rate will be 157 1/8% per annum from 28 February 2059 to 28 August 2059. The interest rate will be 158 1/8% per annum from 28 August 2059 to 28 February 2060. The interest rate will be 159 1/8% per annum from 28 February 2060 to 28 August 2060. The interest rate will be 160 1/8% per annum from 28 August 2060 to 28 February 2061. The interest rate will be 161 1/8% per annum from 28 February 2061 to 28 August 2061. The interest rate will be 162 1/8% per annum from 28 August 2061 to 28 February 2062. The interest rate will be 163 1/8% per annum from 28 February 2062 to 28 August 2062. The interest rate will be 164 1/8% per annum from 28 August 2062 to 28 February 2063. The interest rate will be 165 1/8% per annum from 28 February 2063 to 28 August 2063. The interest rate will be 166 1/8% per annum from 28 August 2063 to 28 February 2064. The interest rate will be 167 1/8% per annum from 28 February 2064 to 28 August 2064. The interest rate will be 168 1/8% per annum from 28 August 2064 to 28 February 2065. The interest rate will be 169 1/8% per annum from 28 February 2065 to 28 August 2065. The interest rate will be 170 1/8% per annum from 28 August 2065 to 28 February 2066. The interest rate will be 171 1/8% per annum from 28 February 2066 to 28 August 2066. The interest rate will be 172 1/8% per annum from 28 August 2066 to 28 February 2067. The interest rate will be 173 1/8% per annum from 28 February 2067 to 28 August 2067. The interest rate will be 174 1/8% per annum from 28 August 2067 to 28 February 2068. The interest rate will be 175 1/8% per annum from

## INTERNATIONAL COMPANIES and FINANCE

## APPOINTMENTS

## Balfour Beatty creates new positions

Senior appointments and a new trading structure have been made by BALFOUR BEATTY LIMITED. Both the appointments and the reorganised structure are effective from March 1. Mr R. C. Rankin is appointed deputy managing director responsible for civil and engineering operations worldwide and for the group's UK building and property development businesses. Mr J. Stevenson continues as deputy managing director with special responsibility for representing the group on senior Government and industry committees. Mr Stevenson retires on July 1, but will remain on the board of Balfour Beatty as a non-executive director. The new appointments to the Balfour Beatty board are: Mr N. Ashley, executive director, Balfour Beatty Construction International; Mr D. W. Cawthra, executive director, Balfour Beatty Construction; and Mr R. Wheatland, executive director, Balfour Beatty Power Construction.

Executive director. For Balfour Beatty Construction Mr Rankin is appointed chairman and Mr Cawthra is an executive director. Of Balfour Beatty Engineering Mr Rankin is also appointed chairman with Mr K. M. Odell continuing as executive director. At Balfour Beatty Power Construction, Mr C. G. Moss is appointed deputy chairman with executive responsibility for railway electrification business, Mr Wheatland, executive director, is responsible for power transmission and fabrication.

Mr T. Appleton continues as executive director of Balfour Beatty Kilpatrick. The increasing importance of property development is recognised by the establishment of Balfour Beatty Development under the chairmanship of Mr Rankin. This company will complement the property development activities of the group's associated company London & Metropolitan Estates (Holdings). Balfour Beatty is a BICC subsidiary.

on March 1 Mr David Cohn will transfer to the Research International head office as international marketing director. He has been research resources director of RBL for just over a year and, before that, was managing director of CER (the RI company in Italy).

A new managing director has been appointed at DIPLOMAT TECHNICO, Lutworth-based motor industry supplier taken over by the C.H. Industrials Group late last year. He is Mr John Rook, who joins Diplomat from Pendar Technology where he was managing director. He takes over from Mr David Raven who remains executive chairman. Mr Rook also becomes a director of Aston Martin Tickford, the prestige car design and engineering company owned by the CHI Group.

Mr Donald Blanks and Mr Christopher Shirliffe have been appointed directors of SECURITY SERVICES. Mr Blanks has been with Securitor Group for 24 years, and company secretary for the past 11 years. Mr Shirliffe joined the group in 1975 and was appointed group financial controller in 1983.

Mr Arthur Cople has joined KITCAT AND AITKEN, stock-

brokers. He was an associate member with Grieseson Grant and Co, stockbrokers.

SWAN NATIONAL RENTALS has appointed Mr Tony Grimshaw, previously deputy managing director, as managing director. Mr F. Aldous continues as chairman of Swan National Rentals and Swan National Leasing. He relinquishes his position as managing director due to increasing company business.



Mr Frank Gibb, chairman of Taylor Woodrow (left) and Mr Norman Baker, chairman of Taylor Woodrow Construction (right).

Mr Norman C. Baker, deputy chairman, will become chairman of TAYLOR WOODROW CONSTRUCTION at the end of June. When Mr Frank R. Gibb relinquishes the chairmanship to become chairman and chief

This announcement appears as a matter of record only.



The Hokuriku Bank, Ltd.

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Schroders

One State Street, New York, New York 10015

January 1985

## U.S. quarterly results

BIOGEN		Year		1984		1983	
Biotechnology		Revenue		1,330m		1,540m	
Fourth quarter		Net profit		35.4m		44.2m	
1984		Net per share		1.03		1.20	
1983		Revenue		1,330m		1,540m	
Fourth quarter		Net profit		35.4m		44.2m	
1983		Net per share		1.03		1.20	
1984		Revenue		1,330m		1,540m	
Fourth quarter		Net profit		35.4m		44.2m	
1983		Net per share		1.03		1.20	
1984		Revenue		1,330m		1,540m	
Fourth quarter		Net profit		35.4m		44.2m	
1983		Net per share		1.03		1.20	

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## Moët-Hennessy

SALES RISE 28%

At its meeting on January 24, 1985, the Board of Directors decided to declare an interim dividend of 9 francs (plus tax credit, 3.50 francs, making a total of 13.50 francs). This interim dividend will be payable on presentation of Coupon No. 40.

The Board was informed of the Group's operations over the past year. Provisional sales figures work out to 6,840 million francs.

The Moët-Hennessy Group has for the first time presented its consolidated financial statements in accordance with American standards. Retreatment of 1983 sales figures according to the same standards would produce a figure of 5,337 million francs, in which case year-on-year sales growth would have amounted to 28.2%.

The Champagne and Wines sector reported a strong rise in volumes sold (up 18% in volume terms for Champagne). The sector's revenues were up 21.6% on the previous year, to 3,070 million francs.

Jas. Hennessy & Co. shipped 2,040,000 cases in 1984, which was 9.4% more than for the previous year. For the first time, Hennessy shipped more than 2,000,000 cases of bottled cognac in a year. Sales in this sector were up 46.8% to 2,140 million francs.

The Perfumes and Beauty Products sector increased its sales by 21.4% to 1,590 million francs (Dior up 22.4%, Laboratoires Ror 17.2%).

Reorganisation of Armstrong continued throughout the year and sales in dollars remained unchanged.

Final income figures for the year are not yet known in full but they will certainly show a very distinct rise on the previous year.

Weekly net asset value



Tokyo Pacific Holdings N.V.

on 25th February 1985, U.S.\$99.76

Listed on the Amsterdam Stock Exchange

Information: Pierson, Holding & Pierson N.V., Herengracht 214, 1016 BS Amsterdam.

## VONTOBEL EUROBONDINDICES

WEIGHTED AVERAGE YIELDS  
PER 26 FEBRUARY 1985

	Today	Index	Last week	Year's High	Year's Low
US\$ Eurobonds	11.47	11.19	11.47	11.47	10.85
DM (Foreign Bond Issues)	7.54	7.45	7.45	7.45	7.01
MLP (Bearer Notes)	7.52	7.45	7.45	7.45	6.85
Carb Eurobonds	13.13	12.52	12.13	12.13	12.21

Back: J. Vontobel & Co Ltd, Zurich - Tel: 010 471 488 7111

Member FDIC.



NEW ISSUE

This announcement appears as a matter of record only.

February, 1985

# OLC

## Orient Leasing Co., Ltd.

(Orient Lease Kabushiki Kaisha)  
(Incorporated with limited liability in Japan)

U.S. \$50,000,000

11 per cent. Guaranteed Bonds 1992

Unconditionally guaranteed as to payment of principal and interest by

**The Sanwa Bank, Limited**  
(Incorporated with limited liability in Japan)

ISSUE PRICE 100.6 PER CENT.

Daiwa Europe Limited

Chase Manhattan Capital Markets Group

Sanwa International Limited

Algemene Bank Nederland N.V.

Banque Bruxelles Lambert S.A.

Banque Paribas Capital Markets

Baring Brothers &amp; Co., Limited

Citicorp Capital Markets Group

Goldman Sachs International Corp.

Kidder, Peabody International Limited

Kleinwort, Benson Limited

Merrill Lynch Capital Markets

Morgan Guaranty Ltd

Nomura International Limited

The Taiyo Kobe Bank (Luxembourg) S.A.

All of these Securities have been offered outside the United States.  
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New Issue / February, 1985

U.S. \$75,000,000

The Society for Savings

11 3/4% Secured Bonds Due February 25, 1990

Salomon Brothers International Limited

Lehman Brothers International

Algemene Bank Nederland N.V.

Banque Bruxelles Lambert S.A.

Banque Paribas Capital Markets

Crédit Lyonnais

Enskilda Securities

Kleinwort, Benson Limited

LTCB International Limited

Merrill Lynch Capital Markets

Morgan Stanley International

Nippon Credit International (HK) Ltd.

Rothschild Bank AG

N.M. Rothschild &amp; Sons Limited

Swiss Bank Corporation International Limited

Union Bank of Switzerland (Securities) Limited

U.S. \$25,000,000

B

Bergen Bank A/S

Floating Rate Capital Notes Due 1989

In accordance with the provisions of the Notes, notice is hereby given that for the three month interest period from 28th February, 1985 to 31st May, 1985 the Notes will carry an interest rate of 9 1/4% per annum. The interest amount payable on the relevant interest payment date which will be 31st May, 1985 is U.S. \$24.76 for each Note of U.S. \$1,000.

Credit Suisse First Boston Limited Agent Bank

U.S. \$100,000,000

H

Manufacturers Hanover Overseas Capital Corporation

Guaranteed Floating Rate Notes Due 1994

In accordance with the provisions of the Notes, notice is hereby given that for the three month interest period from 28th February, 1985 to 31st May, 1985 the Notes will carry an interest rate of 9 1/4% per annum. The interest amount payable on the relevant interest payment date which will be 31st May, 1985 is U.S. \$24.44 for each Note of U.S. \$1,000.

Credit Suisse First Boston Limited Agent Bank

U.S. \$30,000,000

IBJ

The Industrial Bank of Japan, Limited London

Floating Rate London-Dollar Negotiable Certificates of Deposit due 29th August, 1986

In accordance with the provisions of the Certificates, notice is hereby given that for the six month interest period from 28th February, 1985 to 30th August, 1985 the Certificates will carry an interest rate of 10 1/4% per annum. The relevant interest payment date will be 30th August, 1985.

Credit Suisse First Boston Limited Agent Bank

U.S. \$850,000,000

M

Malaysia

Floating Rate Notes Due 1993

In accordance with the provisions of the Notes, notice is hereby given that for the six month interest period from 28th February, 1985 to 28th August, 1985 the Notes will carry an interest rate of 10 1/4% per annum. The interest amount payable on the relevant interest payment date which will be 28th August, 1985 is U.S. \$512.20 for each Note of U.S. \$1,000.

Credit Suisse First Boston Limited Agent Bank

## INTL. COMPANIES & FINANCE

# Canada's big brewers pay heavily for the battle of the bottle

BY BERNARD SIMON IN TORONTO

THE MERE shape of a beer bottle is proving to be one of the most potent weapons in a fierce and expensive struggle for market supremacy among Canada's three big brewers.

Two of the companies—the family-controlled Molson Group and Carling O'Keefe, a subsidiary of Rothmans of Pall Mall—published results last week which clearly illustrate the mounting costs of the battle of the bottle, and show that, for the time being, Molson and Carling are on the losing side.

Carling set aside C\$11.7m (U.S.\$8.36m) in the third quarter to December 31 to cover the disposal of about 200m obsolete stubby bottles which, up to two years ago, were the Canadian beer industry's standard container. The provision follows a similar "bottle write-off" of C\$6.8m in the year to March 31, 1984.

Squeezed by narrower margins and slipping market share, Carling's operating income plunged to C\$4.1m in the December quarter from C\$13.4m a year earlier.

Molson, which set off an intense price war last summer, suffered a 45 per cent drop in quarterly earnings to C\$7.8m. The fall would have been even greater if higher profits from the company's timber and chemicals interests had not partially compensated for plummeting beer earnings.

Despite these setbacks, Carling and Molson are expected to reopen the offensive before the next beer drinking season gets under way in the summer. Their rival and the acknowledged frontrunner John Labatt expects "pretty severe retaliation" from Carling and Molson, according to Mr Sidney Oland, president of Labatt's brewing subsidiary. Labatt, where activities also include food processing, broadcasting and wine making, is controlled by the Toronto branch of the Bronfman family of Seagrams liquor fame.

Mr Philip Koven, drinks industry analyst at Midland Doherty of Toronto, predicts that by the end of this year all three companies "are going to be pretty bruised and scarred. It's all-out marketing warfare." A Molson official says that brewers' margins have shrunk by between 20 per cent and 40 per cent in the past year and the intense rivalry was illustrated last month when it was

revealed that Labatt had kept its competitors out of a consortium helping to finance Toronto's majestic new domed sports stadium. Labatt—which also has a large interest in the Toronto Blue Jays baseball team—made its financial backing dependent on sole beer advertising rights and preferred supplier status at the stadium.

Carling, where non-beer interests include the Toronto Argonauts football team, has threatened to retaliate by barring the Argos from playing at the city's new showpiece when the stadium is commissioned.

According to estimates by the securities firm Bache Securities, Labatt's share of the 20m hecto-

litre (440m British gallons) a year beer market in Canada climbed from about 35 per cent to 40 per cent during 1984.

Of the three companies, Labatt has moved most decisively to replace the compact "stubbies" with long-necked bottles for its main brands, which include Labatt's Blue, Labatt's 50 and Budweiser. The company took a C\$20m write-off for surplus stubby bottles in its fiscal 1984 accounts.

Labatt also gained ground with a number of clever marketing initiatives. It introduced twist-off caps, launched 500 millilitre bottles and a "Double Blue" package which includes two brands of beer in a single two-dozen bottle case.

Molson has the consolation that its market share has remained roughly constant at 31-32 per cent. The company has introduced aluminium cans in Ontario, and claims a slight gain in market penetration over the past few months.

It is ironic that Carling should be the biggest loser so far. Carling started the stampede to long-necked bottles in

Market share has slipped in the past year from an estimated 28 per cent to 25 per cent. Sales volume, said by 18 per cent in the last three months of 1984, while total industry sales rose 3.3 per cent.

However, the chances for Labatt to push market share still higher appear limited. Mr Oland says: "We have made sensational progress. Our job is to hang on to it."

Labatt's strategy is expected to focus on new images for existing brands, but the other two companies are understood to be planning more tangible innovations.

Molson recently appointed as head of its beer division, the manager who turned round its troubled summer subsidiary. The company hints at the introduction of new brands, adding that "we're fairly confident that we're going to do better in the coming year." One much rumoured possibility is that Molson will launch the well known U.S. Coors brand in Canada.

Carling's trump card is expected to be the introduction to Canada of another Miller beer, Miller Lite, which is one of the most popular brands south of the border. Expansion of the company's Ontario brewery is due to be completed by early spring, and one analyst predicts that Carling will promote cans as its answer to Labatt's twist-off cap.

In terms of market share, Carling is given the best chance of gaining ground in 1985. Mr Michael Palmer, analyst at Bache Securities, describes Carling as a "Maverick underdog," confident that it will bounce back. Nonetheless, heavy spending on packaging and marketing is likely to be a drag on the earnings of even this year's pacesetter—which ever of the three competitors it turns out to be.

Brewers have locked out 5,500 workers from six Ontario breweries and all the province's brewers' retail outlets since pay talks broke down. A.P.D.J. adds from Toronto.

The lockout began on Wednesday and shut all Ontario brewing operations of Molson, Labatt, and Carling O'Keefe. Breweries in Toronto have been affected and one each in London, Waterloo and Barrie.



Stubby and long-necked brands from Molson

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## UK COMPANY NEWS

Terry Garrett talks to the architect of F H Tomkins' expansion strategy

## Applying the Hanson touch

Mr Gregory Hutchings speaks of his three years as UK Corporate Development Manager at Hanson Trust with an enthusiasm and reverence almost bordering on religious fervour. And so he might, for that brief period of working directly with Lord Hanson and Gordon White gave Mr Hutchings sufficient credibility to attract financial backing from a City consortium to fulfill his ambition of running a quoted company.

Eighteen months ago, with the assistance of brokers Simon & Coates and County Bank, Hutchings was able to buy his way into F. H. Tomkins, a Wall-street-based manufacturer and distributor of fastenings — a real nuts, bolts, screws and washers company. The stock market's belief that the Hanson touch can be transferred almost by a process of osmosis is evident in Tomkins' rating. Assuming the company makes close to £3.3m pre-tax for the year ended in April, against £2.37m, the p/e is over 10.

Yet thoughts of a mini-Hanson in the making seem premature. Greg Hutchings has been chief executive of Tomkins for little over a year and other than his three years within the tight central management team of Hanson Trust his track record is very limited.

Admittedly 38-year-old Hutchings let his entrepreneurial spirit show at an early age. At 24 he started an engineering consultancy and began a business organising educational holidays for U.S. students coming to the UK. But he really wanted to run a public company and neither activity proved big enough to satisfy that need.

He then spent a brief period working for Henderson Administration, a fund management group, researching its small companies portfolio. It was a case of mutual help — Henderson gained research and Hutchings scanned the field for likely targets to apply his talents. He spotted three possible candidates — they in turn found his attention less than attractive.

It was back to looking for a job. He saw the position at Hanson advertised and, well, he must have been impressed for he landed a central position in one



Mr Gregory Hutchings, chief executive of Tomkins

of the largest industrial conglomerates in the UK. "I learnt a hell of a lot from Hanson (Gordon White and Lord Hanson) taught me pretty much everything I know," says Hutchings. But still he yearns to run his own show occupied his thoughts.

So he trotted out a Datastream computer search. His quarry had to be modestly rated, capitalised at under £10m, backed by reasonable assets and have a low level of debt. Tomkins emerged on the short list. Hutchings' original plan had been to find a

fasteners company just trotting along. I really wanted to be more aggressive in terms of running some of the subsidiaries.

For example, he quickly initiated corrective action at the troubled French subsidiary, which has since returned it to the black, albeit at a small profit. A share option plan was introduced and an incentive scheme, tied to performance, was started to encourage the "good ambitious guys" in the subsidiaries to expand.

Another important task was to bring financial sophistication to

or deferred consideration, and last October Hayters, the USM quoted manufacturer of grass cutting machinery, was acquired for \$4m of convertible loan stock. In December Tomkins raised £3m by a share placing.

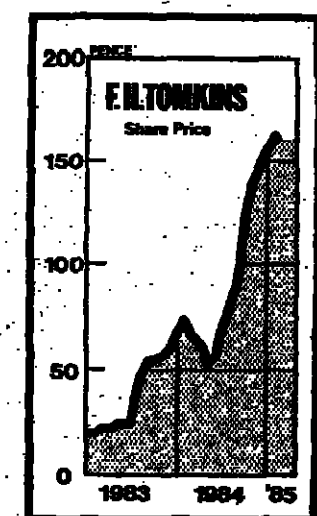
Hutchings has also developed a small central head office team divorced from the directors running the various operating subsidiaries. There are four executives and two assistants — "Tina and Maria," says Hutchings with more than a hint of humour at the trite remark.

While stressing the need to provide consistent growth from the existing companies, acquisitions are obviously going to play a key role in the company's development. "I am always looking at things but I don't want to be like the companies of the late 80s and early 70s that just whizzed through dozens and dozens of acquisitions and didn't manage them. Unless I can manage them it is pointless. I want to be here in the future."

The criteria for acquisitions are specific. "I want to be broadly based, which means both manufacturing and distribution. I want to pay reasonable p/e's. I want to avoid goodwill, high-technology and highly geared situations. I think we will be UK based though we will go to America sooner or later. The companies and industries I want to get involved with have got to be fairly straightforward and basic ones that we can understand as a group and which can be monitored by a return on capital."

The next acquisition will be bigger than Hayters, but that is about as far as Greg Hutchings will talk about his next move. The announcement cannot be too far away, however. By April, the year end, the balance sheet will probably be no more than one third geared — basically the convertible loan stock — and that comes at a seasonal peak for working capital demands in Hayters.

The following couple of months should see Tomkins looking strong financially while the disposal of the 21 per cent interest in Howard Machinery, inherited with the Hayters purchase, could inject £680,000 at



Tomkins' share price

company that would accept him and his Hanson ideas and allow him to subscribe for an equity stake. By accident he picked a company with a weak shareholder willing to part with 23 per cent of the equity. Hutchings and his City consortium bought Mitchell Somers' interest for 30p a share.

"Fundamentally Tomkins was a very fine company before I came along," says Hutchings, "but it lacked a certain amount of direction from the top." His approach, agreed with the existing management before he put his foot through the door, involved a three-point plan. "I wanted to make the company more actively managed from the top. Instead of being

the group. Divisional managers were given commercially, according to Hutchings, but he had to "do some educating and persuading" to make concepts such as the return on capital as the watchwords of good management.

Finally a corporate strategy had to emerge. "I want Tomkins to become an industrial holding company. I want to be able to demonstrate increased earnings per share every year and show a progressive dividend policy. So far so good, there have been half-acquisitions and share placing. We know where we want to go."

In January 1984 Ferraris Piston Service was acquired for £2.2m in cash, including £0.5m

## Mt. Isa back to work but talks go on

Operations were resumed yesterday at Australia's MIM Holdings' Mount Isa base metal mining complex in Queensland after a week-long strike by 1,500 of its 4,800 workers. They had walked out in support of a stoppage by power workers in Queensland over the employment of contract workers.

However, the underlying dispute remains unresolved despite the restoration of power supplies after 15 days of conflict between the power unions and Mr Job Bjelke-Petersen, the Queensland Premier.

According to union sources the State Mines and Energy Minister and Trades and Labour Council executives are to meet to discuss calls by the Electrical Trades Union for a strike by all union employees of the South East Queensland Electricity Board.

Mr Bjelke-Petersen said that the linesmen would be re-hired if they signed a no-strike clause.

## Middle Wits first half gets boost from Prieska

BY KENNETH MARSTON, MINING EDITOR

THE South African Anglovaal group's mining investment company, Middle Witswatersrand (Western Areas), or "Middle Wits" as it is generally known, had a good half-year. Net profits for the six months to December 31, have expanded to £10.8m (£4.9m) or 112 cents per share, from £5.9m in the same period of the previous year.

Middle Wits is lifting its interim dividend by 3 cents to 15 cents; the previous year's final was 50 cents. The company's latest net asset value has increased to 3,260 cents (£14.68) per share, the London price of which was 625p yesterday.

The company points out that the increase in latest half-yearly earnings is mainly attributable to dividends received from the Prieska copper mine in the north-western Cape which is now expected to cease mining operations in mid-1986. After having started production in

1972, Prieska did not reach the dividend-paying stage until last year.

Dividends received from Prieska accounted for 41 cents of the increased earnings per share of Middle Wits in the past half-year. At the same time, Middle Wits' assessed tax loss was absorbed.

Earnings for the full year to June 30 will be higher than those of 1983-84 but it remains to be seen how the eventual loss of income from Prieska will be replaced and much depends on the performance of the gold mining interests which normally provide the bulk of revenue.

## Royal Dutch/Shell

Royal Dutch Petroleum and the Shell Transport and Trading Company will each issue a statement on March 14 concerning their proposed 1984 final dividend and results.

## Eleco shake-up helps boost profit margins

IMPROVED profit margins have emerged as the first visible benefit of a restructuring at Eleco Holdings, says Mr Frank Webster, chairman. Pre-tax profits of the construction, engineering, and property group were 6.4 per cent up at £810,000, compared with £761,000 for the six months to December 31, 1984, despite a 9.5 per cent fall in turnover.

Group turnover was £9,69m (£10,62m). An unchanged interim dividend of 1p is being paid.

Mr Webster says the main benefit to come is related to the very substantial uplift in group order books, particularly in the construction division. The company's programme of expansion has been formulated under current market conditions and is supported by an ever-growing income from its property portfolio, adds Mr Webster. He is confident of improved results this year.

## Notice of Redemption

## Daiwa House Industry Co., Ltd.

(Daiwa House Kogyo Kabushiki Kaisha)

U.S. \$15,000,000 7½% Convertible Bonds Due 1991

NOTICE IS HEREBY GIVEN that pursuant to Section 4(A)(2) of the Terms and Conditions of the Bonds, \$160,000 aggregate principal amount of such Bonds of the following distinctive numbers has been selected for redemption on March 31, 1985 at the redemption price of 100% of the principal amount thereof:

\$1,000 COUPON BONDS	
MT84 8727 6829	6867 11448 12436 12516 12646 12771 13409 13638 13638 13650 13654 14064 14193
738 6728 6832	6881 11448 12444 12641 12656 12775 13418 13683 13646 13661 13689 14067 14198
748 6747 6839	6891 12225 12482 12546 12661 12677 13434 13680 13655 13683 13680 14056 14198
3652 6753 6841	6893 12236 12479 12579 12687 12844 13443 13684 13685 13684 13686 14108 14338
6894 6778 6845	6900 12347 12482 12581 12709 12847 13482 13690 13691 13671 13682 14130 14854
6895 6788 6847	6906 12357 12496 12598 12713 13054 13498 13693 13623 13685 13673 14131 14856
6709 6793 6856	6904 12368 12497 12519 12718 13312 13315 13610 13630 13682 14057 14133 14857
6714 6793 6857	6910 12381 12501 12627 12738 13315 13616 13611 13844 13800 14063 14147 14891
6718 6798 6863	6975 12391 12503 12639 12755 13401 13824 13614 13846 13820 14066 14183 14893
6720 6805 6865	10416 12481 12606 12640 12709 13407 13527 13627 13647 13923 14076 14191 14922

The Bonds specified above are to be redeemed (a) at Citibank, N.A., Receive and Deliver Department, 111 Wall Street, 5th Floor, New York, NY 10043 or (b) subject to any applicable laws or regulations, at the main offices of Citibank (Luxembourg) S.A. in Luxembourg, London, Paris and Zurich at the main office of Citibank (Luxembourg) S.A. in Luxembourg, at the main office of Kredietbank S.A. Luxembourg in Luxembourg. Upon presentation and surrender of said Bonds, together with all unmatured coupons appertaining thereto, payment will be made on March 31, 1985. Payments at the offices referred to in (b) above will be by a United States dollar check drawn on a bank in New York City or by a transfer to a United States dollar account maintained by the payee with a New York City bank. On and after the redemption date, interest on the selected Bonds will cease to accrue. The amount of any missing unmatured coupons will be deducted from the sum due. Coupons maturing March 31, 1985, however, should be detached and presented for payment in the usual manner.

February 28, 1985

Daiwa House Industry Co., Ltd.

By: CITIBANK, N.A., Principal Paying Agent

## NOTICE

Withholding of 20% of gross redemption proceeds of any payment made within the United States is required by the Interest and Dividend Compliance Act of 1983 unless the Paying Agent has the correct tax identification number (social security or employer identification number) or exemption certificate of the Payee. Please furnish a properly completed Form W-9 or exemption certificate or equivalent when presenting your securities.

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February, 1985



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## Our results speak for themselves

Two major acquisitions further strengthened and diversified our activities in 1984. A Distribution Group was formed following the acquisition of Thos. Barlow (Holdings) Limited, and the Industrial Group was reinforced by the addition of J & J Makin Paper Mills PLC. With an increased contribution from the Agricultural Group, turnover went up to £289 million and profits rose 16.4%, to a new record of £21.4 million. The payment of a final dividend of 3.55p per Ordinary Share is being recommended.

£9.7m

First complete year following reorganisation into two groups — Industrial and Agricultural

1979

£10.8m

Total equity of Sterlin Limited acquired.

1980

£12.1m

Acquisition of major shareholding in Furmanite International Ltd.

1981

£15.1m

Acquisition of European laboratory glassware business of Corning Ltd.

1982

£18.4m

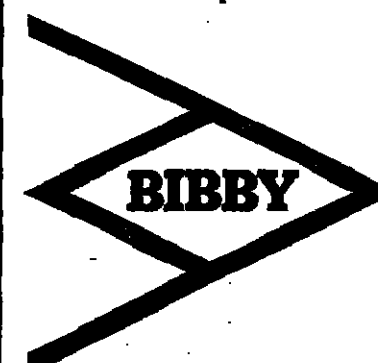
Both Industrial and Agricultural Groups strengthened by investment and acquisition.

1983

£21.4m

Record profits for the ninth successive year.

Two major acquisitions: Thos. Barlow (Holdings) Limited and J &amp; J Makin Paper Mills PLC



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1984







## UK COMPANY NEWS

## Losses deepen at Olives Paper Mill

Olives Paper Mill continued to incur losses in the second half of 1984, despite further price rises which it was hoped would ensure a return to profitability in the face of escalating production costs.

Interim pre-tax losses of £88,311 increased to £149,000 by the end of the year to December 31 1984, against a pre-tax profit of £36,000 a year previously.

There was a tax credit of £78,477 (£28,000) leaving a net loss of £70,425 (£38,944).

Turnover was up at £3.4m against £3.9m. Loss per share was 2.10p (earnings 1.97p) and no dividend will be paid for 1984 (a single interim of 0.35p was paid in 1983).

The board says it is too early to predict the likely outcome for 1985 as much depends on the sterling exchange rate which has increased raw material costs.

It is expected that continuing decline in the value of sterling will, on balance, be advantageous as the domestic market becomes less attractive to imports and the company is able to increase export business, the board says.

## Peel doubled so far and sees Bridgewater gains in second half

Peel Holdings, the property investment and development subsidiary of Manx-based Larga, has more than doubled interim profits from £269,000 to £519,000, and the directors expect second half profits to be "substantially higher".

The result for the six months to September 30 1984 does not include contributions from Bridgewater Estates or Cuba Industrial Estates, acquired last November. The current half will see increased trading profits from the sale of a retail development of which there were none in the period under review.

There is a level of increase in the retail residential house sales, and an initial contribution from Bridgewater.

Mr J. Whitaker, the chairman, is confident that by pursuing the retail development programme with the larger asset base provided by the acquisition of Bridgewater, growth in income and assets will be maintained.

Turnover for the half year, again excluding that of the recently acquired concerns, rose from £1.2m to £1.6m. In the full financial period to March

31 1984 turnover came to £2.5m and produced taxable profits of £1.1m.

The interim dividend is raised from 2.55p to 2.5p net per share, after a 7.25p total tax charge. Larga has waived its entitlement to dividends. Earnings per share are stated at 7.47p (5.49p).

The chairman states that the group continues to concentrate its property development activities in the retail sector where high initial returns can be achieved. There is now an established trend of retail income growth in the out of town region, he says.

He believes that it will continue to out-perform any other sector of the property market as the large retail multiples concentrate on establishing their market share and continue to require new sites.

"There is greater acceptance by financial institutions of retail superstores, and the income and assets of this is beginning to be reflected in the yields."

Mr Whitaker is confident that the retail property portfolio will continue to provide a major part of the company's growth.

## Continental Microwave midway expansion

ANOTHER RECORD year is expected at Continental Microwave (Holdings) with taxable profits at midway ahead by 9.4 per cent at £220,000, against £201,000.

Shareholders of this USM stock will receive a higher interim dividend payment of 1.75p compared with 1.5p. The company is engaged in engineering and manufacturing of telecommunications, broadcast and defence electronics equipment.

Turnover for the six months to end-December 1984 was £1.5 per cent ahead at £3.33m.

For the year as a whole, the directors say that the order book remains very strong although with a different product mix and the addition of subsidiaries since last year, comparisons are difficult.

The first half results were in line with expectations which included a record of steady growth in the newly formed subsidiary, Continental Defence Electronics, and trading losses in the U.S. subsidiary.

The tax charge was £200,000 (£150,000), leaving net profits of £220,000 (£186,000). Earnings per share were shown at 16.7p against 15.6p.

## Honeywell up 80% in UK with gains made at all levels

Honeywell Information Systems' computer businesses in the UK and the Irish Republic achieved an 80 per cent increase in operating profits in 1984. Revenue rose by 13 per cent.

Total computer business revenues reached £130.2m, against £115.1m, and generated operating profits of £16.4m compared with £9.2m. The return on investment was nearly doubled to 24.5 per cent.

Commenting on the figures, Mr Brian Long, managing director, says that the increase in operating profits has stemmed from a combination of increased sales, improved costs management, and the completion of investment programmes at the Scottish computer order book.

He says that 1984 saw increased business activity at product level. The DP58 minicomputers line again enjoyed particular success with sales up 80 per cent on 1983. Sales of small to medium size computers for general purpose computers were also strong, and the first full year of marketing the DP58 very large system culminated in

a number of important signings. According to Honeywell, the company's business growth is especially pronounced in the office automation and manufacturing markets with the DP58 minicomputers and microprocessors prominent in both areas.

While the weakness of the pound against the dollar has been, and remains, a concern, Mr Long says that because Honeywell manufactures a large proportion of its systems requirements at the Newhouse, Lanarkshire plant, the negative effects of an unfavourable exchange rate are "substantially mitigated".

Looking ahead, he says that the UK company has entered 1985 with a very strong order book. The signing last month of a major contract with the Department of Health and Social Security, and other significant orders yet to be announced, have made for a "highly encouraging start to the year".

While he says that "it will again be a formidable challenge requiring sustained application and effort to build on the achievements of 1984", he is confident of continued growth

## Revolving Budget Account Rate Changes

Williams & Glyn's Bank announces that with effect from 4th March 1985 the rate of interest charged on overdrawn balances will be increased from 19% to 23% per annum, and the rate of interest paid on credit balances will be increased from 7.5% to 11% per annum.



Williams & Glyn's Bank plc  
A member of The Royal Bank of Scotland Group plc

## Notice of Redemption

## Norpipe A/S

U.S. \$50,000,000 9 3/4% Bonds Due 1986

NOTICE IS HEREBY GIVEN that pursuant to Section 3(A) of the Terms and Conditions of the Bonds, \$7,211,000 aggregate principal amount of such Bonds of the following distinctive numbers has been selected for redemption on April 1, 1985 at the redemption price of 100% of the principal amount thereof:

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921	922	923	924	925	926	927	928	929	930	931	932	933	934	935	936	937	938	939	940
941	942	943	944	945	946	947	948	949	950	951	952	953	954	955	956	957	958	959	960
961	962	963	964	965	966	967	968	969	970	971	972	973	974	975	976	977	978	979	980
981	982	983	984	985	986	987	988	989	990	991	992	993	994	995	996	997	998	999	1000

The Bonds specified above are to be redeemed (a) at Citibank, N.A., Receiver and Deliver Department, 111 Wall Street, 5th Floor, New York, NY 10043 or (b) subject to any applicable laws or regulations, at the main offices of Citibank, N.A., in Brussels, Frankfurt/Main, London, Paris and Zurich and at the main office of Citibank (Luxembourg) S.A. in Luxembourg. Upon presentation and surrender of said Bonds, together with all unmaturing coupons appearing thereon, payment will be made on April 1, 1985. Payment at the offices referred to in (b) above will be by a United States dollar check drawn on a bank in New York City or by a transfer to a United States dollar account maintained by the payee with a New York City bank. On and after the redemption date, interest on the selected Bonds will cease to accrue. The amount of any missing unmaturing coupons will be deducted from the sum due. Coupons maturing April 1, 1985 however, should be presented and payment thereon made. Coupons maturing April 1, 1985 however, should be presented and payment thereon made. Coupons maturing April 1, 1985 however, should be presented and payment thereon made.

Withholding of 20% of gross redemption proceeds of any payment made within the United States is required by the interest and Dividend Compliance Act of 1983 unless the Paying Agent has the correct tax identification number (social security or employer identification number) or exemption certificate of the Payee. Please furnish a properly completed Form W-9 or exemption certificate or equivalent when presenting your securities.

## NORPIPE A/S

By: CITIBANK, N.A., Principal Paying Agent



# MIDDLE WITWATERSRAND (WESTERN AREAS) LIMITED

An Anglovaal Group Company  
Incorporated in the Republic of South Africa

## Interim Report for the Half-Year ended 31 December 1984

### FINANCIAL RESULTS

The consolidated unaudited results are as follows:  
Consolidated Income Statement

	Half-Year Ended 31 December 1984	Half-Year Ended 31 December 1983	%	Half-Year Ended 30 June 1984	Half-Year Ended 30 June 1983	%
Turnover	12 814	7 701	66	20 246	20 246	100
Income	10 484	5 951	52	16 576	16 576	100
Investment Income	2 339	1 750	66	3 670	3 670	100
Interest Received	4 133	2 750	52	6 635	6 635	100
Expenditure	3 199	2 001	49	4 982	4 982	100
Prospecting	249	51	23	238	238	100
Interest Paid	844	688	81	1 406	1 406	100
Other (Net)	8 621	4 951	74	13 611	13 611	100
Taxation	736	25	3	59	59	100
Profit Before Taxation	7 885	4 926	60	13 552	13 552	100
Profit After Taxation	3 006	1 034	34	2 927	2 927	100
Share of Earnings of Associated Companies	10 891	5 960	54	16 476	16 476	100
Attributable to Outside Shareholders and Preference Dividends	87	57	65	144	144	100
Attributable to Ordinary Shareholders	10 804	5 903	53	16 332	16 332	100
Earnings Per Share (Cents)	112	61	55	169	169	100
Dividend Per Share (Cents)	48	40	83	90	90	100

### Consolidated Balance Sheet

	31 December 1984	31 December 1983	30 June 1984	30 June 1983
Capital Employed	75 039	62 242	68 578	68 578
Ordinary Shareholders' Interest	1 271	1 271	1 271	1 271
Preference Share Capital	236	172	216	216
Outside Shareholders' Interest	73 532	60 800	67 091	67 091
Group Shareholders' Funds	75 039	62 242	68 578	68 578
Long Term Borrowings	77 477	63 685	70 065	70 065
Employment of Capital	13 695	5 734	11 631	11 631
Investments—Associates	33 749	34 005	33 897	33 897
—Listed	62	117	70	70
—Unlisted	1 263	1 021	1 110	1 110
Loans and Long Term Debtors	28 737	22 808	28 352	28 352
Net Current Assets	35 561	26 887	29 709	29 709
Current Liabilities	(1 143)	(—)	(1 143)	(—)
—Interest Bearing	(5 681)	(4 079)	(5 214)	(—)
—Other	77 477	63 685	70 065	70 065
Number of Ordinary Shares in Issue (000)	9 673	9 673	9 673	9 673
Net Asset Value Per Ordinary Share (Cents)	3 260	2 779	3 195	3 195
Market Value of Listed Investments and Associates (R000)	277 837	242 931	278 425	278 425
Book Value of Listed Investments and Listed Associates (R000)	42 589	38 126	41 491	41 491
Borrowing Capacity	2 083	—	1 143	—
Borrowings (R000)	9 000	9 000	9 000	9 000
Borrowing Powers in Terms of Most Restrictive Limitation (R000)	9 917	9 000	7 857	7 857
Unutilised Borrowing Capacity (R000)	—	—	—	—

### Comment

The Company has adopted the equity method of accounting for associated companies and all results reflected in this report have been adjusted accordingly. This method has not been applied to the Company's investment in Prieska Copper Mines (Proprietary) Limited ("Prieska") due to the impending cessation of mining operations, now estimated to occur during mid-1985. The results for Prieska have been accounted for only to the extent of the dividend received. The increase in earnings for the six months ended 31 December 1984 is mainly attributable to dividends of 30 cents per share received from Prieska, which increased the earnings attributable to ordinary shareholders by 41 cents per share. The Group's assessed tax loss was absorbed during the period under review and resulted in the increased charge for taxation. The results for the year ending 30 June 1985 should be higher than those for the previous year because of expected higher dividend income.

### Dividends Paid and Declared During the Half-Year

Preference dividend No. 25 amounting to R51 000 (1983 — R51 000) was paid on 28 December 1984 in respect of the half-year on the 8% redeemable cumulative preference shares. Final ordinary dividend No. 64 of 50 cents per share amounting to R4 837 000 for the year ended 30 June 1984 (1983 — 40 cents — R4 837 000) was declared in June 1984 and paid on 3 August 1984.

Interim ordinary dividend No. 65 of 45 cents per share totalling R4 353 000 (1983 — 40 cents — R3 869 000) was declared in November 1984 and was paid on 8 February 1985.

### For and on Behalf of the Board

Clive S. Menell Chairman

B. E. Harrow

Directors

Registered Office

Anglovaal House

56 Main Street

Johannesburg 2001

Directors: Clive S. Menell (Chairman), B. L. Bernstein Hon.L.L.D., D. J. Crowe (British), R. J. Hamilton, M. D. Henson, B. E. Harrow D.M.S., V. G. Mansell, R. T. Swemmer, W. F. Thomas

Alternates: B. Mansell, J. E. Van Niekerk

27 February 1985

### NOTICE OF ISSUE

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. Application has been made to the Council of The Stock Exchange for the undermentioned Stock to be admitted to the Official List.

## Mid Southern Water Company

(Incorporated in England on 27th July, 1983, by the Frimley and Farnborough District Water Act, 1983.)

### OFFER FOR SALE BY TENDER OF

**£5,250,000**

### 9 per cent. Redeemable Preference Stock, 1990

(which will mature for redemption at par on 30th June, 1990)

### Minimum Price of Issue £100 per £100 of Stock

yielding at that price, together with the associated tax credit at the current rate, £12.857 per cent.

This Stock is an investment authorised by Section 1 of the Trustee Investments Act, 1961 and by paragraph 10 (as amended in its application to the Company) of Part II of the First Schedule thereto.

The preferential dividends on this Stock, which will rank proportionately for dividends with the existing Preference Stocks, will be at the rate of 9 per cent. per annum without deduction of tax. Under the Imputation tax system, the associated tax credit, at the current rate of Advance Corporation Tax (7% of the distribution), is equal to a rate of 3.7% per cent. per annum.

Tenders for the Stock must be made on the Form of Tender supplied with the Listing Particulars and must be accompanied by a deposit of £10 per £100 nominal amount of Stock applied for and sent in a sealed envelope to Deloitte Haskins & Sells, New Issues Department, P.O. Box 207, 128 Queen Victoria Street, London EC4P 4JX marked "Tender for Mid Southern Water Stock", so as to be received not later than 11 a.m. on Wednesday, 6th March, 1985. The balance of the purchase money will be payable on or before Wednesday, 24th April, 1985.

Copies of the Listing Particulars, on the terms of which alone Tenders will be considered, and Forms of Tender may be obtained during normal business hours today and tomorrow from the Company Announcements Office of The Stock Exchange, London EC2. Copies may also be obtained during normal business hours from:

Seymour, Pierce & Co.,  
10, Old Jewry, London EC2R 3EA.  
Barclays Bank PLC,  
65 High Street, Camberley, Surrey GU15 3RQ.  
or from the Company's principal office, Frimley Green, Camberley, Surrey GU16 6HZ.  
28th February, 1985

## UK COMPANY NEWS

# KIO sells 18.4% stake in Ziff family's Stylo

BY ALEXANDER NICOLL

THE Kuwait Investment Office (KIO) was understood yesterday to have sold its 18.4 per cent equity stake in shoe retailer Stylo, which is controlled by the Ziff family and recently thwarted a partial takeover offer from British Land.

The KIO stake, sold for about 200p per share on a total of 47.2m, was believed to have been bought by interests connected with the Ziffs, but not by Town Centre Securities, the property company headed by Mr Arnold Ziff, Stylo's chairman.

Mr Ziff was last night attending a meeting at Town Centre and was unavailable for comment. Town Centre helped to

fund off British Land's tender offer by buying more than 2m Stylo shares in the market during the last days of the tender period.

The KIO sale appeared to deal a blow to British Land, the property group headed by Mr John Ritblat, which has raised its stake in Stylo to 38.1 per cent since the failure of its offer by picking up loose shares in the market.

The 18 per cent stakes each account for about 11 per cent of the votes, because management shares held by the Ziffs account for 43 per cent of the votes with 4.6 per cent of the equity.

The KIO built up its stake during the British Land offer and

was believed to have tendered the shares to Land. It was left with the shares when the total amount tendered failed to reach the minimum 8m set by Land.

Stylo shares ended yesterday at 196p, up 10p, compared with the 185p cash price previously offered by Land, which also included a share offer in its tender. If successful, the tender would have given it a bare majority of the equity and 29.9 per cent of the votes.

The Ziffs, who have previously seen off other unwelcome bidders, fiercely contested the Land offer and promised a revitalisation of the shoe group's lacklustre performance.

## Tootal presents its defence

Tootal yesterday forecast a final dividend of 1.575 for 1984-85, making 3.1p for the year, an increase of 24 per cent over 1983-84.

Profit for the 12 months to January 31 is expected to be at least £22.5m, which would be a rise of 30 per cent over the previous year's £17.2m.

Investment during the current year is likely to be £25m, funded almost entirely out of the group's own resources.

These forecasts are made in its reply to the £124m bid for the company from Entrad, the Australian textiles-to-clothing group, made on February 13.

Mr Alan Wagstaff, chairman of Tootal, said yesterday that gearing had already dropped to

27 per cent at year-end, compared with 33 per cent 12 months earlier and 54 per cent in January 1982.

The 70p a share bid, he claimed, was both "opportunistic" and "totally inadequate." It was an attempt to get Tootal on the cheap.

"Entrad may need Tootal but Tootal certainly does not need Entrad," he said.

Mr Rod Hartley, deputy chairman of Entrad, described the profit forecast as "disappointing."

If the £124m contained in the profits from property interests were discounted, he stated, and the dollar gain on thread operations in the U.S., then the forecast did not shine in such a bright light. "Tootal does not

seem to have commented on the various points we made."

Mr Wagstaff said: "I cannot see what marketing expertise they will bring to us. Entrad is very susceptible to the Australian financial and textile cycle and operates in a country sheltering behind high tariff walls but one in which there are uncertainties over how much longer that high degree of protectionism will continue."

"I simply cannot see where Entrad is going to produce the management expertise to run an international company like Tootal."

Last night Tootal's shares closed at 73p, a rise of 1p on the day and 3p above the bid price.

## Neil & Spencer U.S. expansion

Neil & Spencer, the UK-based laundry group, announced yesterday it is to expand into the U.S. laundry market through a merger with Jensen, a Corporation, which claims to have half of the estimated \$30m annual sales of laundry finishing equipment in the U.S.

N&S's preliminary results, given at the same time, showed a pre-tax profit of £557,000, up from £555,000, and a £3.7m lift in turnover to £27.48m for the year to November 30, 1984.

The merger will be undertaken by an issue of 8.07m ordinary shares in N&S at 10p each, valuing the merged group at £11.4m based on N&S's Tuesday closing price of 87p. Of this shareholders would have a third and the remainder would go to existing shareholders in N&S.

N&S makes and sells washers, dryers, and presses, part of the "washing" side of the laundry business, mainly in the UK and northern Europe.

Jensen makes and sells ironers, folders, and part of the "finishing" side of the laundry business, throughout the U.S. but lacks a strong presence in Europe.

"It is a perfect fit," said a director of Jensen, Mr Richard Fleischmann. "We have a complete range in the fitting room and Neil and Spencer have a complete range in the washing room."

Jensen made £569,000 profit before tax for the year ended August 31, 1984 from a turnover of £12.2m.

Net worth of N&S increased from £3.5m to £4.7m in 1984, according to Mr S. Proctor, the chairman of N&S, which he attributes to the acquisition of Arista and a revaluation of its properties.

Net borrowing increased by £500,000, of which the Arista acquisition accounted for £250,000. Overall earnings per share rose from 2.3p to 3.2p and net assets from 25p to 29p per share.

On the London stock exchange yesterday shares of Martin rose 25p to 420p, valuing the company at £41m, before suspension.

Among the outside parties rumored to be interested in Martin and in backing the existing management in a buy-out, are Security Pacific, a California bank which has interests in Heston Grevett, the London stockbroker, and Charles Pulley, a jobber.

Shares of R. P. Martin, the foreign exchange and currency broker, were suspended yesterday at the company's request pending an announcement.

Earlier this month the group announced that it was in talks, involving among others, the management of the company "which may or may not lead to an offer being made for the share capital of R. P. Martin."

Over the last 12 months, the company has been in a buy-out, are Security Pacific, a California bank which has interests in Heston Grevett, the London stockbroker, and Charles Pulley, a jobber.

## COMPANY NEWS IN BRIEF

Policyholders with the Manchester-based Refuge Assurance Company are to get increased bonus allocations under the latest bonus declaration from the company for 1984.

The reversionary bonus rate on assurance in the Ordinary branch is lifted 25p to 55.75 per cent of the basic sum assured. Terminal bonuses paid on claims in the year to March 31, 1986 are lifted by £1 to 25.50 per cent of the sum assured for each year in force, plus an additional £2.75 per cent per year (maximum £27.50 per cent).

On pensions contracts, the reversionary bonus rate is improved by 40p to 55.40 per cent.

cent of the pension. The terminal bonus rate is improved by half from 55 to 59 of the pension for each year in force, with an additional payment of 25 per cent for each year up to a maximum of £20 per cent.

Yearling bonds totalling £5.9m at 12½%, redeemable on March 31 1986, have been issued by the following local authorities:

Bromsgrove District Council £0.5m; High Peak (Borough) £0.5m; Mole Valley DC £0.25m; Wansbeck DC £0.15m; Welwyn-Borough (Borough) £0.25m; Metropolitan Police District £0.5m; West Glamorgan County Council £1.25m; Brighton Borough Council £1m; Ealing Council (London Borough) £0.5m; Tending DC £0.5m; Newcastle-upon-Tyne (City) £0.5m; Newport Borough Council £1m.

Kellogg Trust's rights issue of 557,600 floating rate unsecured loan notes 1987/88 has been accepted in respect of £34,806 loan notes (6.04 per cent). Of the balance of £37,094 loan notes, £170,000 have been sold in the market and the balance of £367,994 has been taken up by the underwriters.

Fleming Enterprise Investment Trust announced earnings per share up 0.7p to 3.7p in the six months to December 31, 1984. Net revenue of £565,000 (£296,000).

Franked investment income was up at £474,000 (£457,000), while other income rose 55 per cent.

cent to £118,000 (£69,000) boosted largely by a 150 per cent increase in deposit interest to £75,000 (£29,000).

The board notes that the full-year revenue account may be less "robust" and stresses that the interim dividend of 2.5 (2p), which has already been announced, should not be taken as any indication of recommended total payment.

Net asset value at CSC Investment Trust rose from 137.70p to 151.10p per share in the year to end December 1984.

Net revenue after charges came to £138,000 (£132,000) after tax little changed at £63,000. Earnings per share were shown at 5.25p (5.02p). Gross revenue totalled £202,000 (£205,000).

The Peninsula and Oriental Steam Navigation Company (P&O) has declared a special interim dividend of 9p per £1 nominal deferred stock, making a 14p (12.5p) total for the year to end-December 1984.

This dividend will be paid on April 1 1985, but the new deferred stock in P&O to be issued to shareholders of Sterling Guarantee Trust will not rank for the payment.

Mr Bruce MacPhail has been appointed managing director of P&O. Mr Peter Ford, Mr Oliver Marriott, Mr Christopher Stewart-Smith and Mr Basil Winham, directors of Sterling Guarantee Trust, have joined the board of P&O.

Financial Times Thursday February 28 1985

## UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY—Indices of industrial production, manufacturing output (1980=100); engineering orders (1980=100); retail sales volume (1978=100); retail sales value (1980=100); registered unemployment (excluding school leavers) and unutilised vacancies (000s). All seasonally adjusted.

	Indl. prod.	Mfg. output	Eng. order	Retail vol.	Retail value	Unempl.	Vacs.
1983							
4th qtr.	103.5	98.1	100	109.9	151.4	2,941	162.0
1984							
1st qtr.	104.0	98.9	102	109.0	153.5	2,996	147.0
2nd qtr.	101.5	99.7	106	111.6	130.7	3,026	154.0
3rd qtr.	102.1	101.0	106	112.5	133.5	3,076	163.1
4th qtr.	102.2	101.0	106	115.1	134.0	3,100	166.5
August	101.9	101.4	94	111.3	123.8	3,074	162.0
September	102.8	101.4	116	114.3	124.3	3,066	170.0
October	102.9	100.5	106	113.6	140.3	3,190	170.1
November	103.3	101.2	100	114.4	130.2	3,192	167.4
December	103.0	101.2	117.0	117.0	194.1	3,108	161.3
1985							
January				112.6		3,126	157.2

OUTPUT—By market sector: consumer goods, investment goods, intermediate goods (materials and fuels); engineering output, metal manufacture, textiles, leather and clothing (1980=100); housing starts (000s, monthly average).

	Consumer goods	Invest. goods	Intmd. goods	Eng. output	Metal mfg.	Textile mfg.	Housg. starts
1983							
4th qtr.	101.0	93.5	110.0	96.3	106.8	97.4	15.9
1984							
1st qtr.	100.2	93.7	110.3	96.0	113.4	98.6	16.5
2nd qtr.	101.4	95.3	105.2	97.5	106.0	96.9	17.2
3rd qtr.	102.1	95.4	105.7	98.1	106.1	97.0	16.3
4th qtr.	102.7	95.5	106.8	98.4	105.9	97.3	16.3
August	102.0	96.0	104.0	98.0	107.0	97.0	16.3
September	102.0	97.0	104.0	100.0	109.0	97.0	16.5
October	102.0	97.0	105.0	100.0	109.0	98.0	15.5
November	103.0	97.0	107.0	98.0	108.0	98.0	15.3
December	103.0	95.0	108.0	98.0	104.0	99.0	14.2



SECTION III - INTERNATIONAL MARKETS  
**FINANCIAL TIMES**

Thursday February 28 1985

NEW YORK STOCK EXCHANGE 40-41  
AMERICAN STOCK EXCHANGE 41-42  
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INTERNATIONAL CAPITAL MARKETS 50

## WALL STREET

Currency  
factors  
to the fore

THE SHARP FALL in the U.S. dollar alarmed some foreign holders of U.S. Treasury securities yesterday, and the bond market opened with a wave of selling orders, writes Terry Byland in New York.

Losses in bonds immediately extended to around 1/4 point, with the trading houses keeping a careful watch on the foreign exchange markets as Mr Paul Volcker, the Fed chairman, continued his comments on U.S. economic policy to the House of Representatives subcommittee. The bond market could make no recovery, and losses exceeded a full point.

The early selling of federal bonds came from European and Far Eastern centres which had taken the brunt of the fall in the dollar before New York opened. Some wanted dollars to sell in foreign exchange markets. There was also an underflow of nervousness over the outlook for dollar-denominated investments if yesterday's fall in the dollar proves the first step in a prolonged slide in the U.S. currency.

There were few signs of foreign selling in the stock market. Prices tried to move up after a dull start but were un-

dermined by the weakness in bonds. Turnover remained brisk, with gains ahead of losses, although the overall picture was mixed.

At the close the Dow Jones industrial average was 3.08 down at 1,281.03.

A fall in federal funds to 7% per cent prompted overnight matched sales and repurchases by the Federal Reserve, but these factors were largely the reflection of a technical situation in the money markets.

Airline issues were in demand again, with prospects of a cut in oil prices raising hopes of further cost reductions for the main carriers. Pan Am held unchanged at 54 1/2, but among the domestic lines American Air stood out with a 5% gain at 54 1/2, and United at 54 1/2 put on 5%. The Dow transportation average continued to move higher.

Among the stocks prominent in the portfolios of overseas investors, IBM shed 1/4 to 133 3/4, and Ford Motor eased 1/4 to 54 1/2. NCR was 1/4 higher at 52 1/2 and General Motors 1/4 easier at 57 1/2.

Oil stocks, also favoured by international investors, were little changed. Exxon added 1/4 to 54 1/2, and Atlantic Richfield shed 1/4 to 54 1/2.

Phillips Petroleum eased 1/4 to 54 1/2 in moderate trading as Wall Street and its arbitrage community waited for the board to announce the result of the stockholder poll on the restructuring plan. The poll outcome will be disclosed later this week, and there is time for new moves by Mr Carl Icahn.

Trading in Unocal died down, leaving the shares 1/4 lower at 54 in the absence of a further play from the Boone Pickens group which has taken a stake.

Reuters, the international newsagency,

added 1/4 to 52 1/2 in response to its plans for a share dealing service. Further developments are expected in its U.S. commodities markets operations following the \$58m acquisition of Rich.

Tobacco companies shrugged off the court case concerning a cancer death. R.J. Reynolds jumped 1/4 to 81 1/2, while Phillip Morris at 80 1/2 gained 1/4 after increasing the dividend payment.

Among financial issues, Bankers Trust staged a good recovery from recent weakness, adding 1/4 to 56 1/2. Bank America added 1/4 to 51 1/2 on the news of further cost-cutting plans. Other bank stocks were firmer, headed by Chase Manhattan which added 1/4 to 52 1/2.

Pharmaceuticals improved as a falling dollar boosted their heavy overseas earnings content. Pfizer, with more than half its earnings based outside the U.S. added 1/4 to 53 1/2, and Bristol-Myers added 1/4 to 53 1/2.

Technical factors allied to the banking settlement operation pushed short-term rates higher, and the Fed helped by buying \$500m in bills on its customer accounts. Bond prices, however, extended their falls as the dollar weakened.

## LONDON

Improvement  
in sterling  
an impetus

A STRONG recovery in sterling against the dollar, which in turn took the pressure off short-term UK interest rates, gave a much-needed boost to London financial markets yesterday. Government stocks raced ahead from the outset, and gold shares also moved up sharply.

Among the equity sectors, stores advanced as fears of dearer credit receded, while engineering issues enjoyed another firm trading session.

Closing gains for gilts at the longer end were below the best but still ranged to 1%. Short-dated issues made rapid progress which enabled the government broker to supply top stock.

In contrast, sterling's recovery dampened sentiment in many of the recent American favourites and companies with overseas earnings potential such as Jaguar, off 7p at 320p.

The FT Ordinary index rose 5.2 to 980.2.

Chief price changes, Page 42; Details, Page 43; Share information service, Pages 44-45

## SINGAPORE

THE DRAMATIC three-week appreciation in stock of the Singapore Kentucky Fried Chicken franchise continued to astound onlookers with a \$2 leap to \$7 - but the exchange authorities called a halt in the speculative frenzy from today with a decree limiting dealings to those for immediate delivery.

KFC ranked second on the active list, which was headed by Lum Chang Holdings with a 9-cent rise to \$1.23. A strong day all round left Metro 42 cents higher at \$3.90, while Incheape and National Iron each advanced 12 cents to \$2.50 and \$3.36 respectively.

## HONG KONG

TRADING was active in Hong Kong ahead of the budget presented after the close, but a lower result reflected more an absence of immediate incentives than an expectation of bad news from the Financial Secretary.

Wheelock Marden settled steady at HK\$7.20, against the HK\$7.40-a-share bid from Hongkong Wharf, itself 40 cents lower at HK\$5.90.

Elsewhere, 15-cent falls were registered in Jardine Matheson at HK\$9.50 and China Light on HK\$14.30, while HK Land and SHK Properties moved up 5 cents apiece to a respective HK\$4.85 and HK\$9.45.

## AUSTRALIA

DIVERSIFIED resource issues led Sydney higher on a day featured by heavy trading in BHP, which finished 18 cents ahead at A\$5.58.

Western Mining added 14 cents to A\$3.52 and CRA 12 cents to A\$5.72. On the oil and gas side a more mixed picture showed Santos 20 cents stronger at A\$5.46 but Moolie off 5 cents at A\$2.65.

Banks firmed amid the impending arrival of foreign competitors, drawing heart from reciprocal agreements expected in the Far East.

## SOUTH AFRICA

TURMOIL on the foreign exchanges, amid the rapid decline in the dollar against the rand, made for a nervous Johannesburg session which left golds with mixed changes after a strong opening.

Buffels shed R1 to R86, but FS Geduld held at R41.50, while Anglo added 50 cents to R159.50. Elsewhere, Rembrandt put on 25 cents to R31 as it set an increased dividend.

## CANADA

THE GOLD MINING sector in Toronto reacted vigorously to the upturn in bullion values, but elsewhere the tone was more restrained after Tuesday's active advance.

Utilities were a soft area in an otherwise cautiously firm Montreal.

## TOKYO

Financials  
crowd the  
shopping list

FINANCIAL issues crowded the shopping list in Tokyo yesterday, and share prices soared, sending the Nikkei-Dow market average to an all-time high, writes Shigeo Nishiwaki of Jiji Press.

The indicator gained 92.41 to 12,287.38 in active trading of 439m shares, though short of Tuesday's 491m. Rises matched declines with 376 each, while 154 issues were unchanged.

Financials accounted for five of the 10 most active stocks. Buying interest was triggered by the rise on Wall Street overnight and the yen's rally against the dollar. Another view credited foreign small-lot buying of some lagging non-life insurance and regional bank issues through major securities companies in early trading, which in turn prompted a hunt for other financial issues.

Asahi Chemical, a biotechnology issue, topped the active list with 21.61m shares, posting a rise of ¥25 to ¥720. Green Cross, reportedly developing a new anti-cancer agent, remained popular, surging ¥290 to a record ¥2,590. It was the second most active stock with 16.70m shares traded.

Tokio Marine and Fire, third most active with 16.17m shares changing hands, gained ¥42 to ¥830. Yasuda Fire and Marine advanced ¥17 to ¥415 and Sumitomo Marine and Fire ¥24 to ¥647.

Nomura Securities remained in the spotlight, gaining ¥70 to a record ¥1,120, eclipsing its previous high of ¥1,080 recorded in 1972. Nomura was the fourth busiest stock with 14.88m shares traded. Yamaichi Securities added ¥38 to ¥875, Daiwa Securities ¥25 to ¥770 and Nikko Securities ¥25 to ¥675.

City banks fared well, with Bank of Tokyo gaining ¥32 to ¥757 and Sumitomo Bank ¥50 to ¥1,890. Some regional banks firmed on small-lot buying.

Conversely, Mochida Pharmaceutical suffered a daily limit loss of ¥500 to ¥10,520, and Yamanouchi Pharmaceutical lost ¥40 to ¥3,880.

Nippon Gakki, a semiconductor-related issue, jumped ¥150 to ¥2,300. Blue chips showed narrow movements, with Hitachi rising ¥8 to ¥855 and Sony ¥10 to ¥4,600.

Bond prices continued steady as the Debt Consolidation Fund continued its buying operation for the second consecutive day. The fund offered to buy 7 per cent government bonds maturing in June 1994.

The yield on the benchmark 7.3 per cent government bonds due in December 1993, one of the two issues subject to the fund's buying operation on Tuesday, fell to 6.8 per cent from Tuesday's 6.93 per cent at one point but finished at 6.885 per cent.

Investors were apparently disappointed that the issue was excluded from yesterday's buying operation.

## EUROPE

Warning  
signal seen  
in dollar

THE FRENETIC movements of the dollar on the European foreign exchange markets tempted many investors back into bourse trading although the steepness of the dollar's fall flashed a warning signal to others to stay on the sidelines.

Frankfurt was awash with foreign purchasers for the first time in several sessions, and the buying boosted the Commerzbank index 6.4 to 1,170.8. Chemical and motor issues, which have been prime beneficiaries of the strength of the dollar, were basically steady while the bond market exuded a healthier tone.

Financials were in the limelight, with Deutsche Bank DM 5.50 ahead at DM 404, Dresdner unchanged at DM 190 and insurer Allianz DM 9 stronger at DM 1,019 ex-rights.

Quality car makers recovered from their opening lows. Porsche, still one of the most volatile shares by German standards, ended the day DM 22 higher at DM 1,277, while Daimler held on to a DM 2.50 rise to DM 652.50. BMW was steady at DM 380.

In chemicals BASF edged 40 pf higher to DM 200 as Bayer returned to its high for the year with a 60-pf advance to DM 201.80. Hoechst at DM 194.90 lost 80 pf, and Schering eased 50 pf to DM 463.50.

The flotation of lighting concern Brill-

laucht opened yesterday and was heavily oversubscribed. Trading in the shares - offered at DM 175 - will begin on the Frankfurt and Bremen exchanges on March 8.

The bond market scored one of the largest one-day gains on record as prices advanced as much as 140 basis points. The Bundesbank - particularly active in currency intervention - was busy also supplying paper, frequently to foreign investors, with sales of DM 86.5m after Tuesday's relatively minuscule DM 1.7m.

Domestic and foreign investors surfaced in active Amsterdam trading that clipped 0.1 off the ANP-CBS general index at 200.1 but which injected a note of optimism in the bond market.

The new state loan, which raised FI 1.25bn at 98.50 on Tuesday, was actively pursued by professionals and institutional investors who bought the paper up to 99.20 per cent.

In the stock market, banks firmed, with ABN FI 3 higher at FI 393. NMB gained 80 cents to FI 180.30 ahead of results announced after trading. Insurer Aegon rose FI 4 to FI 171, while publisher Elsevier traded FI 2.50 higher to FI 111.50.

Internationals weakened, with Royal Dutch FI 3.10 cheaper at FI 201 after an early gain of 10 cents, while Unilever closed a net FI 4.50 down at FI 331.50. KLM, however, managed a FI 1.50 rise to FI 58.70.

The recovery in the Swiss franc gave a boost to Zurich. A broad-ranging advance took Union Bank SwFr 40 ahead to SwFr 3,670 ahead of results today, while a reconsideration of Brown Boveri's results added SwFr 55 to SwFr 1,605.

Swissair responded to the weaker dollar with a SwFr 15 rise to SwFr 1,170, while Hoffmann-La Roche, which suffered a serious fire at a research unit, dipped an initial SwFr 125 but rallied to close SwFr 100 up at SwFr 8,875.

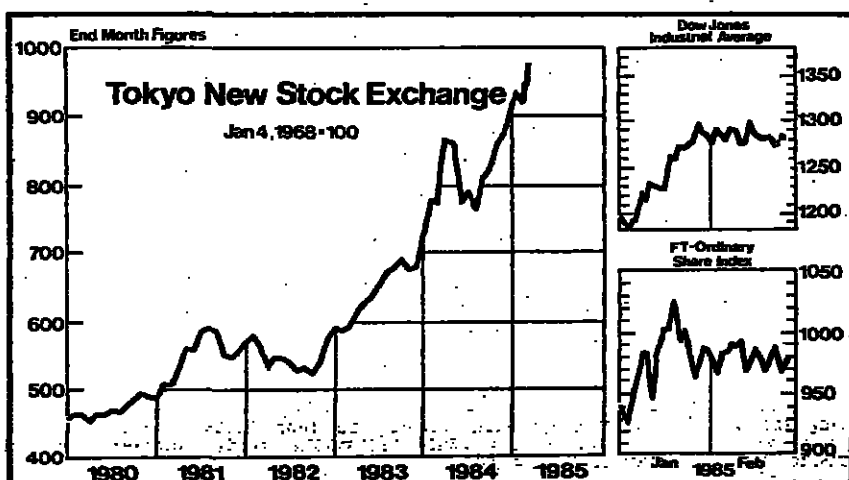
Bonds were slightly lower as interest rate concern kept most investors to the sidelines.

A mixed Brussels took Petrofina BFr 70 down to BFr 7,050, while utilities and some chemicals advanced. Small declines were registered in moderate nervous Paris trading.

An institutional sell-off triggered an easier Milan as Stockholm firmed with Saab-Scania - unquoted since last Thursday - resuming trading unchanged at SKr 445 after results.

Vienna continued to scale new heights with a wide range of rises.

## KEY MARKET MONITORS



STOCK MARKET INDICES				
	Feb 27	Previous	Year ago	
NEW YORK				
DJ Industrials	1,282.80	1,286.11	1,179.96	
DJ Transport	631.75	631.2	520.47	
DJ Utilities	148.08	148.44	126.40	
S&P Composite	180.83	181.17	159.30	

LONDON				
	Feb 27	Previous	Year ago	
FT Ord	980.2	975.0	819.8	
FT-SE 100	1,258.8	1,259.5	1,041.3	
FT-A All-share	608.49	607.91	493.12	
FT-A 500	664.57	664.54	528.39	
FT Gold mines	468.1	448.7	365.3	
FT-A Long gilt	10.74	10.89	10.24	

TOKYO				
	Feb 27	Previous	Year ago	
Nikkei-Dow	12,287.38	12,195.0	10,071.5	
Tokyo SE	976.63	967.02	779.8	

AUSTRALIA				
	Feb 27	Previous	Year ago	
ASX 200	786.8	778.4	745.9	
Metals & Mins.	473.22	482.5	522.5	

AUSTRIA				
	Feb 27	Previous	Year ago	
Credit Aldian	74.08	72.86	55.36	

BELGIUM				
	Feb 27	Previous	Year ago	
Belgian SE	2,235.86	2,233.42	-	

CANADA				
	Feb 27	Previous	Year ago	
Toronto	2,080.3	2,077.3	2,261.0	
Metals & Mins	2,582.1	2,594.7	2,422.6	
Montreal	130.32	130.07	119.35	

DENMARK				
	Feb 27	Previous	Year ago	
Copenhagen SE	174.01	172.82	191.45	

FRANCE				
	Feb 27	Previous	Year ago	
CAC Gen	202.5	204.2	164.3	
Ind. Tendance	109.2	110.1	87.5	

WEST GERMANY				
	Feb 27	Previous	Year ago	
FAZ-Aldien	402.9	401.34	354.3	
Commerzbank	1,170.8	1,164.4	1,039.2	

HONG KONG				
	Feb 27	Previous	Year ago	
Hang Seng	1,387.62	1,402.86	1,022.85	

ITALY				
	Feb 27	Previous	Year ago	
Banca Com.	276.95	281.71	222.17	

NETHERLANDS				
	Feb 27	Previous	Year ago	
ANP-CBS Gen	200.1	200.2	162.0	
ANP-CBS Ind	158.3	158.1	133.1	

NORWAY				
	Feb 27	Previous	Year ago	
Oslo SE	328.86	325.96	247.6	

SINGAPORE				
	Feb 27	Previous	Year ago	
Straits Times	835.13	825.97	1,028.84	

SOUTH AFRICA				
	Feb 27	Previous	Year ago	
Gold	885.6	888.6	989.8	
Industrials	880.4	n/a	986.4	

SPAIN				
	Feb 27	Previous	Year ago	
Madrid SE	113.75	112.9	83.46	

SWEDEN				
	Feb 27	Previous	Year ago	
J & P	1,432.18	1,429.05	1,518.86	

SWITZERLAND				
	Feb 27	Previous	Year ago	
Swiss Bank Ind	n/a	416.0	371.6	

WORLD				
	Feb 27	Previous	Year ago	
Capital Int'l	194.9	193.6	181.4	

GOLD (per ounce)				
	Feb 27	Previous	Year ago	
London	\$299.50	\$298.25		
Zurich	\$299.75	\$298.25		
Paris (fmg)	\$293.45	\$293.54		
Luxembourg	\$298.85	\$293.50		
New York (Apr)	\$299.80	\$299.00		

COMMODITIES				
	Feb 27	Previous	Year ago	
Oil (spot Arabian light)	\$27.65	\$27.85		

CURRENCIES				
	Feb 27	Previous	Year ago	
U.S. Dollar	1.0875	1.0875	1.053	
Yen	259.1	260.95	282.0	
FFr	10.18	10.51	11.025	
SwFr	2.835	2.9075	3.085	
Quid	3.775	3.89	4.095	
Lira	2,070.0	2,140.5	2,240.0	
BFR	66.85	68.1	72.75	
CS	1.3635	1.389	1.4985	

	Feb 27	Prev
London	\$289.50	\$286.25
	\$289.75	\$285.25







## 41

**Continued on Page 42**

**Continued on Page 42**

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25% or more has occurred since the date of the last dividend payment, dividends are shown for the new stock only. Unless otherwise noted, rates of dividends are annual distributions based on the latest declaration.

a—dividend also sent(a); b—annual rate of dividend paid(a) stock dividend; c—quarterly dividend rate(called, d—full year dividend rate(d called); e—dividend paid in 12 months; g—dividend in Canadian funds, subject to 10% non-residence tax; f—dividend declared after split-or stock dividend; h—new issue; i—dividend meeting; k—dividend declared or paid this year; an accountants' issue with dividends in arrears; n—new issue; o—no dividend; p—no dividend; q—dividend payable at time of trading; no-need day delivery; P/E-price-earnings ratio; r—dividend declared or paid in preceding 12 months; plus stock dividend declared or paid in preceding 12 months; s—dividend paid in stock in preceding 12 months; estimated cash value on ex-dividend or ex-distribution date; u—new yearly high price reached; v—dividend paid in preceding 12 months; w—dividend organized under the Bankruptcy Act, or securities assumed by such companies; wd—when distributed; wh—when issued; wi—with warrants; yw—dividend or ex-dividend; z—dividend sales in full; y—dividend and sales in full; zd—yield; z-sales in full.

**WORLD VALUE OF THE DOLLAR**  
every Friday in the Financial Times



## WORLD STOCK MARKETS

[illegible]

## AMERICAN STOCK EXCHANGE CLOSING PRICES

[illegible]

**WORLD VALUE OF THE DOLLAR**  
every Friday in the Financial Times



# Gilt-edged revive strongly as sterling rebounds

## ICI easier ahead of results

## Account Dealing Dates

\*First Dealing Last Account  
Dealings then Dealings Day  
Feb 11 Feb 21 Feb 22 Mar 4  
Feb 25 Mar 7 Mar 8 Mar 18  
Mar 11 Mar 21 Mar 22 Apr 1

A strong recovery in sterling against the dollar which in turn took the pressure off short-term UK interest rates gave a much needed boost to London financial markets yesterday. Government stocks rose ahead from the outset and Gold shares also moved up sharply. Among the equity sectors, Stores advanced as fears of deeper credit recession, while the Engineering sector enjoyed another firm trading session. Government stocks held the limelight in the early dealings. Trading conditions remained relatively tight and quotations were very quick to respond to a place from 5.30 am two business days earlier.

In contrast, sterling's recovery dampened sentiment in many of the recent American favourites and companies with overseas earnings potential such as Jaguar, ICI, due to report preliminary results, were affected by currency influences and closed 18 down at 856p, after 850p; expectations for the full year figures range around the 11.025bn mark.

Apart from ICI, other international stocks to give ground included Glaxo, Imperial Group and British Petroleum. As a result, the leaders presented a distinctly mixed picture, but the Financial Times Ordinary share index still managed a rise of 5.2 at 980.2.

## RBS rally

Royal Bank of Scotland rallied 8 more to 242p and the new all-time high of 7 to 31p premium on hopes for a successful rights issue; the rise was also accompanied by a recovery in speculation concerning Lloyd's 21.3 per cent stake in the company. Elsewhere, the major clearing banks turned irregular as the dividend season approached. NatWest, scheduled to start the ball rolling next Tuesday, softened a few pence to 648p, while Midland continued firmly at 948p, up 2; the latter's annual figures are due next Wednesday. The strength of gilts and renewed takeover speculation helped Discount Houses make good progress. Unilever led the way with a rise of 28 to 785p, after 780p, at 530p and 780p and National, at 333p, rose 15 and 10 respectively, while Clive

edged forward a few pence to 67p.

Building issues as interest rate pressures eased. Tarmac revived strongly following a broker's launch and rose 14 to 168p, while recently-overlooked RMC firmed 8 to 322p. Barratt Developments, interim results due on March 19, improved a couple of pence to 72p, while George Wimpey added the same amount to 100p. Balfour Beatty rallied 4 to 236p on second thoughts about the annual results, but Barnet and Malmesbury encountered selling on worries about its Californian property developments and fell 50 to 138p. Elsewhere, the appearance of a single buyer in a restricted market lifted George Dew 6 to 76p, after 82p.

Events in the foreign exchange market had a marked effect on the day's best and worst. It came under selling pressure awaiting today's annual results and fell to 850p prior to closing a net 18 down at 856p. Amersham International encountered further profit-taking and shed 9 to 351p.

## Stores feature

Thoughts that sterling's rally could alleviate the necessity of a further hike in interest rates stimulated widespread support for Retailers. Prices closed at the day's best and after extended into double figures as in Divisa 19 higher at 594p, and Gussies "A" 10 better at 690p. Mousse of Fraser, rallied 8 to 322p, while Marks and Spencer, buoyant of late following its favourable reception of its credit card scheme, rose another 5 to a 1984-85 peak of 140p. Queensway advanced 5 to 178p, while the latter's annual results followed the chairman's profits warning, hardened 4 to 213p. Further consideration of the impressive preliminary results lifted Vanessa Vivaldi 4 more to 811p, after 336p, while buyers also returned for Ratsara, 3 dearer at 54p, and W. H. Smith 8 up at 179p. Revised speculation aided W.W. 26 to the good at 200p, but fading bid hopes clipped a few pence from Combined English at 113p. Sumrie Clothes, a weak market on Tuesday as the market expressed concern over Inter Channel Pharmaceuticals' failure to clinch the purchase of a 15.5 per cent stake, rallied 7 to 47p on "cheap" buying. Lee Cooper were wanted and rose 9 to 197p on the prospect of a favourable welcome to casual wear new-comer Pepp.

Style returned to the fore and advanced to 365p before settling a net 10 higher at 189p, after 180p. Kuwait Investment Office was rumoured to have sold its 15 per cent stake. British Land, which

## FINANCIAL TIMES STOCK INDICES

	Feb. 27	Feb. 26	Feb. 25	Feb. 24	Feb. 23	Feb. 22	Feb. 21	Feb. 20	Year
Government Secs.	80.28	79.28	79.33	79.33	79.69	79.63	82.64		
Fixed Interest	85.71	85.17	82.99	83.50	83.64	85.79	86.82		
Ordinary	980.2	976.0	966.0	975.2	984.3	981.3	819.6		
Gold Mines	466.1	448.7	441.4	466.2	468.8	497.9	665.3		
Ord. Div. Yield	4.44	4.45	4.44	4.43	4.38	4.40	4.51		
Earnings, 1984 (pence)	11.11	11.12	11.14	11.06	10.97	10.99	9.89		
P/E Ratio (incl. 1984)	10.81	11.20	10.78	10.88	10.95	10.88	12.49		
Total Dividends (pence)	84.61	87.95	87.94	85.34	84.64	84.05	82.95		
Equity turnover (m)	316.88	389.51	430.51	380.14	378.80	317.44			
Equity bargains	80,555	22,871	28,698	18,122	20,816	16,261			
Shares traded (m)	156.3	176.7	242.7	198.6	202.3	127.0			

10 am 976.5, 11 am 977.7, Noon 978.1, 1 pm 978.5.  
2 pm 978.4, 3 pm 977.9.  
Basis 100 Govt. Secs. 15/10/28. Fixed Int. 1028. Ordinary 1/7/35.  
Gold Mines 12/5/55. SE Activity 1974.  
Latest Index: 978.42025.  
Nil-10.48.

## HIGHS AND LOWS S.E. ACTIVITY

	1984/85	Since Completion	Feb. 26	Feb. 25
Govt. Secs.	80.28	79.28	127.4	48.18
Fixed Int.	85.71	85.17	82.99	83.50
Ordinary	980.2	976.0	966.0	975.2
Gold Mines	466.1	448.7	441.4	466.2

recently launched an unsuccessful partial offer for Style, has denied purchasing the holding. Elsewhere in Shoes, Newbath and Burton gave a 4 to 80p in front of today's annual figures. Publicity given to a broker's favourable, circular helped International Signal and Carter rise 10 to 320p. Elsewhere in Electricals, Continental Microwave, down to 433p initially, rallied to finish 18 higher on the day at 468p in response to the 10 per cent increase in interim profits. United Scientific, however, caution reports emanating from an analysts' meeting with the company, fell 12 to 37p. The Engineering sector again gave an impressive performance. Buying interest here was fairly widespread, Hawker leading the way with a rise of 12 to 47p. Vickers, still responding to comment on the results, moved up 6 more to 246p, while recent speculative favourite, TI revived 4 to close at 244p. GKN rose 4 more to 214p following renewed support ahead of the annual results.

Elsewhere, Baker Perkins were particularly popular at 206p, up 12. Northern Foods continued to attract attention and rose 4 for a three-day gain of 18 to 258p; on Tuesday, the group announced that Mr Christopher Baker, the former managing director of Unigate Dairy Holdings, had joined the board. Cadbury Schweppes softened a couple of pence to 187p on overseas earnings concerns, while Rowntree Macintosh attracted seasonal interest and improved 3 to 378p.

Among Hotels, buyers continued to favour Trusthouse Forte which rose 6 to 284p. The latter's annual results, which were released in a restricted market, lifted Garfunkels Restaurants 8 to 213p.

## Fisons nervous

Strong rumours that the company would announce a rights issue with today's annual results sparked off nervous selling of Fisons, which fell away steadily to close the day 11 down at the day's lowest level of 282p. Elsewhere in miscellaneous industrial, the dollar's decline prompted a reaction of 4 in Glaxo, to 111p, and a modest fall of 3 to 350p after 347p. In Bechem, Boots, on the other hand, firmed 6 to 189p, after 171p, on bullish reports emanating from a broker's lunch with the company. A broker's circular helped Reckitt and Coleman advance 6 to 528p, while Metal Box gained 8 to 418p. Johnson Matthey jumped 7 to 76p in response to the better-than-expected quarterly results. Fisons Petroleum continued to reflect its recent U.S. expansion moves with a fresh rise of 22 to 480p. Demand in further 12 to 480p. British Syntex put on 5 to 119p and 12 to 119p. Far-eastern influences clipped 15 from Hutchison Whampoa, at 112p, and 12 to 112p. Trading statements gave rise

to a couple of contrasting moves in the Leisure sector. Miss World responded strongly to the good annual results and rose 25 to 1894.58 peak of 240p, but insight encountered profit-taking in the wake of the preliminary statement and shed 6 to 112p.

Sterling influences prompted lively business in Jaguar which dipped to 315p before settling 7 off on balance at 320p. Other Motors and related issues closed firmer for choice. Group Lotus firm recently on reports of a prospective link with Chrysler of the U.S. advanced 5 more to 84p following favourable comment. Among Distributors, Appleby attracted fresh speculative support and improved 7 to 62p. Elsewhere, Dowry, which has substantial mining equipment interests, hardened a few pence to 200p.

Publishers were neglected with the noteworthy exception of Octopus, 25 higher at 900p. Advertising agencies remained in favour, although demand was more selective than of late. Wight & Carter, Richard Scott which last week announced acquisition of PR concern Biss Lancaster, hardened 7 more to 313p, while Lowe Howard-Spink rose 10 to 390p. Curious Communications advanced 20 to 800p following the chairman's statement at the annual meeting, but Oliver Paper Mill shed 3 to 36p on the omission of the final dividend and lapse into losses.

Properties continued to attract light support. MEPC hardened a couple of pence to 255p, while Hammerman A rose 5 to 500p and Haslemere Estates improved 4 to 640p. A sizeable land acquisition earmarked for office development stimulated Capital and Counties, up 8 to 204p, while excellent interim results and a confident statement lifted Peel Holdings 26 to 330p in a restricted market.

F & O Deferred advanced 10 to 380p; the offer for Sterling Guarantee Trust is now uncompleted with all aspects. SGT closed 3 better at 89p.

Leading Textiles paused for breath, but buyers continued to show modest interest for Leeds, 42p for a margin gain of 12 at 422p. Early at Whitney, 5 dearer at 70p.

The withdrawal of recent American support left Imps 6 lower at 187p. Shell was particularly surrounded by takeover speculation in recent months, advanced strongly to 420p at which point dealings were suspended at the company's request pending an announcement.

## Oils lower

The oil majors opened lower, reflecting the recent weakness of spot oil prices and gradually fell away in the absence of any significant overseas support which was stifled by the erratic nature of foreign exchange markets. Shell was particularly affected and moved progressively lower to close 15 off at 760p, while Royal Dutch dipped a 1 to 624p; annual results from both companies will be announced at 11 am on March 14. BP fell away to 533p prior to settling a net 11 down at 535p, while British Petroleum continued to reflect its recent U.S. expansion moves with a fresh rise of 22 to 480p. Demand in further 12 to 480p. British Syntex put on 5 to 119p and 12 to 119p. Far-eastern influences clipped 15 from Hutchison Whampoa, at 112p, and 12 to 112p. Trading statements gave rise

East of Scotland Onshore moved up 5 to 362p, the board reiterated its rejection of the bid from Industrial Finance and Investment and recommended shareholders to sell their shares. Clive Disclosures while double was taken out in Freshbake Foods.

## NEW HIGHS AND LOWS FOR 1984/5

**NEW HIGHS (102)**  
BRITISH FUNDS (1)  
AMERICAN (1)  
EUROPEAN (1)  
INDUSTRIAL (1)  
LEISURE (1)  
PROPERTY (1)  
TEXTILES (1)  
UTILITIES (1)  
PLANTATIONS (1)  
BUILDINGS (1)  
STORES (1)  
ELECTRONICS (1)  
INDUSTRIAL (1)  
PROPERTY (1)  
TEXTILES (1)  
UTILITIES (1)  
PLANTATIONS (1)

## NEW LOWS (9)

**NEW LOWS (9)**  
BUILDINGS (1)  
STORES (1)  
ELECTRONICS (1)  
INDUSTRIAL (1)  
PROPERTY (1)  
TEXTILES (1)  
UTILITIES (1)  
PLANTATIONS (1)

## EUROPEAN OPTIONS EXCHANGE

Series	Vol.	May	Last	Vol.	Aug.	Last	Vol.	Nov.	Last	Stock
GOLD C	2288	307	3.50	113	—	—	—	—	—	\$991.30
GOLD P	2288	307	3.50	113	—	—	—	—	—	\$991.30
GOLD F	2288	307	3.50	113	—	—	—	—	—	\$991.30

## LONDON TRADED OPTIONS

Option	Apr.	May	Jun.	Jul.	Aug.	Sept.
Imperial Oil	180	25	48	—	—	—
Imperial Gas	180	25	48	—	—	—

## FIXED INTEREST

PRICE	Wed Feb 27	Day's change	Ten to 26	at 26	at 26
British Government	11.13	11.12	11.12	11.12	11.12

## BRITISH GOVERNMENT INDEX-LINKED STOCKS

8 All stocks	118.91	+0.72	118.12	—	0.63	1.26	1.31	1.32
15 Index rate	10%	—	—	—	—	—	—	—

\*Yield. Highs and lows record, here shown, values and constituent changes are published in Saturday issues. A list of constituents is available from the Publishers, the Financial Times, Bankers House, Cannon Street, London, EC4A 3DF, page 15p, by post 25p.

## EQUITIES

Issue Price	Amount	1984/85	Stock	Price	Change
100	F.P.	8/8	136	134	Alexandra Work. 10p. 120 + 3
100	F.P.	8/8	134	132	Polystyrene Stock Pk. Units
100	F.P.	8/8	132	130	Berkley Technology. 121

## FIXED INTEREST STOCKS

Issue Price	Amount	1984/85	Stock	Price	Change
11.574	230	10/4	54	27	African Dev. Bank 11 1/2% Ln. 2010
11.574	230	10/4	54	27	Beazer (C. H.) 8 1/2% Ln. 2000
11.574	230	10/4	54	27	Greyhound 11 1/2% Ln. 1988

## "RIGHTS" OFFERS

Issue Price	Amount	1984/85	Stock	Price	Change
38	NI	—	7pm	7pm	Barrow Hapburn
370	NI	4/4	95pm	95pm	DPCE 5p
365	NI	2/3	104	104	First Capital 10p

## ACTIVE STOCKS

Stock	Change	Day's change
Barrow Hapburn	22	+2
DPCE 5p	7	+8
First Capital 10p	272	+8

## TUESDAY'S ACTIVE STOCKS

Stock	Change	Day's change
Barrow Hapburn	15	+2
DPCE 5p	137	+10
First Capital 10p	10	+10

## RISES AND FALLS YESTERDAY

Stock	Change	Day's change
Barrow Hapburn	15	+2
DPCE 5p	137	+10
First Capital 10p	10	+10

## LONDON TRADED OPTIONS

Option	May	Jun.	Jul.	Aug.	Sept.
Imperial Oil	180	25	48	—	—
Imperial Gas	180	25	48	—	—

## FIXED INTEREST

PRICE	Wed Feb 27	Day's change	Ten to 26	at 26	at 26
British Government	11.13	11.12	11.12	11.12	11.12

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\*Yield. Highs and lows record, here shown, values and constituent changes are published in Saturday issues. A list of constituents is available from the Publishers, the Financial Times, Bankers House, Cannon Street, London, EC4A 3DF, page 15p, by post 25p.







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and yield after ponding strip

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46  
AUTHORISED  
UNIT TRUSTS

Table listing various unit trusts and their performance metrics, including Abbey Unit Trst, Abbey Unit Trst, Abbey Unit Trst, etc.

FT UNIT TRUST INFORMATION SERVICE

Table listing various unit trusts and their performance metrics, including Abbey Unit Trst, Abbey Unit Trst, Abbey Unit Trst, etc.

FT CROSSWORD  
PUZZLE No. 5,656

Crossword puzzle grid with clues for Across and Down.

FT CROSSWORD  
PUZZLE No. 5,655

Crossword puzzle grid with clues for Across and Down.

FT CROSSWORD  
PUZZLE No. 5,654

Crossword puzzle grid with clues for Across and Down.

FT CROSSWORD  
PUZZLE No. 5,653

Crossword puzzle grid with clues for Across and Down.

FT CROSSWORD  
PUZZLE No. 5,652

Crossword puzzle grid with clues for Across and Down.

FT CROSSWORD  
PUZZLE No. 5,651

Crossword puzzle grid with clues for Across and Down.

FT CROSSWORD  
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Crossword puzzle grid with clues for Across and Down.

FT CROSSWORD  
PUZZLE No. 5,648

Crossword puzzle grid with clues for Across and Down.

Table listing various unit trusts and their performance metrics, including Abbey Unit Trst, Abbey Unit Trst, Abbey Unit Trst, etc.



[illegible]



## COMMODITIES AND AGRICULTURE

## World oil price could plummet, warns Hodel

BY DOMINIC LAWSON

THE WORLD oil price could "plummet" if the Organisation of Petroleum Exporting Countries does not reduce its official prices to current spot market levels, Mr. Donald Hodel, the U.S. Secretary of the Interior, has warned.

Mr. Hodel, until two weeks ago the U.S. Secretary of Energy, gave the warning in a satellite broadcast to the United Arab Emirates and Egypt, both oil producers.

Mr. Hodel said world oil production capacity was about 60 million barrels per day greater than world oil demand, which meant that downward pressure on the price of oil would continue.

After discussions with ministers from oil producing countries, Mr. Hodel said he was concerned that if the price was held too high for too long, the producing nations would find that when the price finally fell, it would drop suddenly. It "will not stop at a reasonable level, but could plummet," he said.

Mr. Hodel has been instrumental in the campaign by the U.S. to influence world opinion against the efforts of Opec to hold prices while world demand for oil fell. In 1983 Mr. Hodel was widely reported as saying that the official \$30 Opec market oil price, Arabian Light, should fall to \$25.

He said yesterday he had said the oil price should fall "into the middle twenties," adding "of course it has gotten to those levels since the time I made the prediction." The current spot market price for Arabian Light is \$27.65.

Mr. Hodel was not prepared to say what is the "correct" price for oil. "I do not know whether \$25, \$26, or \$27 is a stable level, or something less than that," he said.

Oman yesterday unwittingly appeared to heed Mr. Hodel's advice. The non-Opec oil producer announced that it was cutting its official price by \$5c to \$28 a barrel, and added that it planned to increase production by 20,000 barrels a day to an average of 420,000 b/d this year.

After three days of dramatic falls, the North Sea oil spot price held firm yesterday. April shipments of Brent, the UK marker crude were traded between \$26.50 and \$26.55 a barrel.

This level is still well below the official price of \$28.65 and the British National Oil Corporation official price of \$28.65, and the Corporation is continuing to notch up ever increasing trading losses as it buys at official levels and is then obliged to sell at lower spot market rates.

Higher than expected fall in U.S. stocks

U.S. DISTILLATE fuel oil stocks dropped by 5.1 million barrels last week, leaving stocks at a lower level than in the same week last year for the first time since December 1983.

The decrease from 132.9 million barrels for the week ending February 15 to 127.4 million barrels

## Sharp fall in commodities as sterling stages rally

By Richard Mooney

STERLING's strong rally against the dollar sent London commodity markets sharply lower yesterday.

On the London Metal Exchange, cash high grade copper ended £27.50 down at £1,238.50 a tonne, although traders said there still appeared to be steady demand from Chinese and Japanese interests.

Standard tin closed £106.50 lower at £10,095 a tonne and would have fallen further but for support buying, estimated at around 2,000 tonnes, on behalf of the International Tin Agreement buffer stock.

Soft (non-metal) commodities also registered heavy falls with May cocoa futures losing £38.50 to £2,169.50 a tonne and May coffee £44.50 to £2,412 a tonne.

Only futures markets denominated in dollars, such as sugar and gas oil, were firmer.

## Dutch take milk levy in their stride

BY A SPECIAL CORRESPONDENT

THE DUTCH, right from the start, have accepted the EEC "super levy" milk quota régime without a fuss. This reflects, perhaps, a quiet but strong, phlegmatic national character.

But it needs also to be recognised that with the most intensive milk production in Europe and dependence on dairying unparalleled outside Zealand, the Dutch never make a major move in their industry without careful thought and thorough debate.

Before the Council of Ministers' decision last March, quotas had been fully discussed and Dutch producers, unlike British ones, were prepared to accept a cut of 8.6 per cent, rather than Britain's 6.6 per cent. They chose scheme "A" of the EEC regulation under which each producer is himself responsible for the levy on the excess. Britain chose scheme "B" in which the quota is first allocated to dairies, in this case the Marketing Boards, and all some averaging out of the "overs" and "unders" between producers in the first instance.

The Dutch quotas also allowed for a 2 per cent reserve for hardship cases which, in the event, did not prove enough.

Mr. G. Braks, the Minister of Agriculture, proved somewhat more stringent than his counterparts in other countries. He was not persuaded until late in the day to introduce a scheme like the UK's "out-goers"

scheme, paying farmers to cease production and relinquish quotas. The Dutch scheme eventually started in late autumn, but it did not give the expected result and is now being extended from the original output limit of 200,000 kgs a farm to bigger producers.

In consequence, in the first nine months of the quota year, the Netherlands was 1.2 per cent above base and is still running 1 per cent up. In the full year to the end of March the quota will be exceeded. Some 20 to 25 per cent of the 56,000 Dutch producers will then be due to make "super levy" payments unless an EEC scheme to permit a national averaging of figures for this first year is formally agreed.

Turning to the market place, the Dutch have had a reasonably good year. They export two-thirds of their milk in one form or another. Cheese demand has been good with production in 1984 up 6 per cent. The Dutch are the largest international suppliers of whole milk powder. Export markets here have recovered and production in 1984 was 18 per cent up. Because of both supply and market changes, butter production was reduced 11 per cent and skim milk powder by 30 per cent. Producers' milk prices have been marginally up.

Looking to 1985-86, the Dutch response to the new EEC Agriculture Commissioner, fellow

countryman Mr. Frans Andriessen, is first to propose suspending the further 1 per cent cut in quota already agreed and, second, to suggest as a counter-balancing factor, continuing the co-responsibility levy at 5 per cent instead of a proposed reduction to 2 per cent.

However, the Dutch continue to emphasise that they regard the quota system as a temporary and regrettable necessity. Dr. Hans Schellekens, president of the Dutch Dairy Board, says they want super levies abolished after the planned five years, and a return to a more market-orientated system.

The Dutch stress the importance of regional specialisation within the CAP system with the most efficient producers concentrating their production in their own region.

It is easy to see why Dutch milk yields are the highest in Europe, averaging 5,500 kgs a cow. Over the last 20 years, they have rationalised their production from 350 to fewer than 100 dairies. And just over a year ago, a series of amalgamations established three large regional co-operatives, which 70 per cent of the national output. Each averages 2,500 tonnes a year, putting them among the dozen largest co-operative dairies in Europe.

Eventually a free market system would allow more flexibility, which the Dutch believe will allow them to exploit their natural advantage.

Big rise in dairy margins

Bibby said the figures reflected a decision by dairy farmers to use more feed as the risk of superlevy payments under the EEC's quota scheme receded. The higher margin over concentrates also reflects the recent fall in the cost of feed.

Feeding levels overall were still around 14 per cent below those in December 1983.

Overall results for the final quarter of 1984 show a 3 per cent drop in yields, but a 15 per cent rise in margins.

Mr. Ian Smith, managing director of the agricultural group, predicted that margins would improve further this quarter.

## Higher than expected fall in U.S. stocks

U.S. DISTILLATE fuel oil stocks dropped by 5.1 million barrels last week, leaving stocks at a lower level than in the same week last year for the first time since December 1983.

The decrease from 132.9 million barrels for the week ending February 15 to 127.4 million barrels

last week was expected to have an initially bullish effect on March futures prices in New York. Traders had expected a drop of 3.4 million barrels.

U.S. gasoline stocks also dropped more than expected last week, falling 4.1 million barrels to almost 227 million barrels.

American crude oil stocks rose slightly to 316 million barrels, an increase of 400,000 from the previous week. Crude imports rose to 2.5 million barrels, but lagged behind last year by 804,000 barrels. Residual fuel oil stocks stood at 45.9 million barrels, 4.5 million behind 1984.

## Chicago launches maize options

BY NANCY DUNNE IN WASHINGTON

MAIZE options were launched on the Chicago Board of Trade yesterday at a time when maize futures are suffering from record global grain production. Trading in agricultural contracts is weak, with maize futures volume plummeting by more than 200,000 contracts between January 1984 and 1985.

Yet CBT officials view the farm futures bill as an opportunity for educating traders in the ways of agriculture, and perhaps luring producer participation when premiums, which vary with volatility, are comparatively cheap.

There is the ever-present hope that farmers, faced with the prospect of lower price supports, will become active hedgers to lock in their prices and that options, less risky than futures, will appeal to those less interested in gambling.

Exchange officials also take comfort from the performance of soybean options, introduced at the end of October. Despite falling futures volume (down from 1.1 million contracts in 1984 to 663 in January 1985), almost 65,000 soybean options changed hands last month, making the contract the most actively traded farm option.

For other exchanges, agricultural options have been a disappointment. The Chicago Mercantile Exchange has the second most active farm option in its live cattle contract, which achieved a volume of almost 15,000 in January.

For the rest of the options — wheat traded in Kansas City, Minneapolis and Chicago's mid-America Exchange, sugar and cotton options traded in New York — volumes have been poor.

The CBT expects tough going for maize options initially. But, like the Chicago Mercantile Exchange, it is pursuing options in a big way.

## Higher Chinese maize exports forecast

PEKING — China's maize exports may exceed the 3 million tonnes expected in the next two years, according to Chinese agricultural experts in Peking.

Their view is reinforced by reports from Tokyo this week that Japanese buyers had signed for unexpectedly large amounts of Chinese maize.

The experts said current forecasts for the 1984-85 marketing year (ending in September) are about 2.4 million tonnes of maize sales and 2.5 million to 3 million tonnes of exports.

Japan is reported to have signed six-month to one-year contracts for at least 1.7 million tonnes of Chinese maize and perhaps over 2 million for shipment from May onwards.

This, added to 452,000 tonnes of maize sold to South Korea for shipment between October and March and an estimated 1 million tonnes to the Soviet Union, is pushing against the higher limits of previous forecasts.

China's emergence as a net maize exporter is due to record crops over the last few years. These built up a surplus stock of around 6 million tonnes, according to official Chinese estimates.

Difficulties in transporting

## Higher Chinese maize exports forecast

maize internally from surplus areas, mainly in the north-east, often make it easier to export maize, especially to nearby Japan.

However, China's challenge to major maize exporters may not be long-term because of ambitious plans to boost China's feedgrain industry and improve its rural transport.

But as long as maize sales do not interfere with higher value-added exports and domestic demand is restrained, China may try to sustain its new maize markets for as long as possible to earn foreign exchange.

REUTERS

## Oranges to power cars

BRAZIL IS to open its first commercial plant for distilling industrial alcohol from oranges for use as motor fuel.

The plant, in São Paulo, will be opened in June by Brazil's second largest producer of concentrated orange juice, Citrosuco, in co-operation with the state alcohol board Cenasul.

The plant will distill up to 120,000 litres of fuel a day using sugar residue from orange-based animal feed.

More than half of Brazil's 260,000-tonne sugar crop is converted into alcohol for cars.

## Oranges to power cars

power cars

## LONDON MARKETS

CONCERN ABOUT the possibility of a shortage of supplies or tendering against the spot March cocoa position on the London futures market when it opens for traders tomorrow cushioned that position from the full effects of sterling's rally yesterday.

While the May position fell £55.50 to £2,169.50 a tonne, reflecting the rise in sterling, the March quotation's fall was limited to £37 at £2,192.50 a tonne.

Deliveries from West Africa were still moving very slowly, dealers said.

## MAIN PRICE CHANGES

Feb. 27 + or - Month - 1985

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## CAPITAL MARKETS

## Three Eurosterling bonds launched for record £120m total

BY MAGGIE URRY IN LONDON

THE DOLLAR's gyrations shifted investors' attention to other currency sectors in the Eurobond market yesterday. The Eurosterling market came in for much of this interest and three new issues were launched - more than ever before on one day.

The three totalled £120m, also thought to be a record amount. The first was for General Motors Acceptance Corporation (GMAC), a five-year £40m deal paying 11 per cent and led by Hambro Bank. The second was also a five-year issue, but with a 11½ per cent coupon for Royal Trust, the Canadian institution. This £30m deal was led by S.G. Warburg with Schroder as co-lead.

These two issues were being syndicated in the morning, and with a firm UK Government bond market, began trading well. But later in the day they were both weakening, though holding within their gross fees of 1½ per cent.

When the third issue - a £50m deal for the European Investment Bank - appeared late in the afternoon, syndicate managers began to wonder whether this would be too much for what is still mainly a retail market, where issues move slowly. The terms on the EIB issue, led by Samuel Montagu, also looked tight. It has an eight-year life, but with a purchase fund reducing that to 6½ years, and pays a 11½ per cent coupon. Issue price is 99½. Fees again were 1½ per cent. The deal was not trading actively, although a bid price of 97½ was seen.

The Eurosterling market is attracting continental investors, nervous about the dollar, who want to keep a high yield.

There were signs that investors were taking profits on their Euro-dollar bonds yesterday, and when the New York bond market opened weak, Eurodollar fixed-rate bonds fell to show a net loss of around ½ point on the day.

There were no new issues in the dollar sector. Merrill Lynch increased from \$100m to \$150m its floating rate note for SEK, which pays interest at 70 basis points over six-month US Treasury bills, in response to some large demand from selective investors.

Credit Suisse First Boston also raised the amount of its FRN issue for CIBC, from \$200m to \$250m. It continued to trade inside the 24 basis point loss.

The fluctuations in the dollar focused interest on the exchange rate fixing for Electricité de France's warrant issue. The warrants, priced

at 145, are expected to be priced with a 3½ per cent coupon as indicated. Its guaranteed issue was fixed by Amro Bank with the expected 3½ per cent coupon and an exercise price on the warrants of ¥145, compared with the market price for the shares of ¥142.

The Honda D-Mark equity-linked issue is expected to be priced with a 3½ per cent coupon as indicated. Its guaranteed issue was fixed by Amro Bank with the expected 3½ per cent coupon and an exercise price on the warrants of ¥145, compared with the market price for the shares of ¥142.

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## FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. The following are closing prices for February 27.

U.S. DOLLAR	Issued	Bid	Offer	Change	Yield	Warrant	Yield
STRAIGHTS	150	107	107 1/8	0	12.50	107 1/8	12.50
Amco Corp 12 1/2 88	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 89	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 90	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 91	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 92	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 93	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 94	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 95	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 96	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 97	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 98	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 99	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 00	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 01	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 02	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 03	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 04	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 05	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 06	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 07	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 08	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 09	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 10	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 11	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 12	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 13	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 14	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 15	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 16	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 17	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 18	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 19	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 20	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 21	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 22	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 23	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 24	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 25	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 26	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 27	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 28	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 29	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 30	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 31	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 32	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 33	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 34	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 35	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 36	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 37	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 38	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 39	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 40	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 41	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 42	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 43	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 44	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 45	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 46	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 47	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 48	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 49	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 50	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 51	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 52	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 53	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 54	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 55	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 56	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 57	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 58	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 59	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 60	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 61	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 62	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 63	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 64	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 65	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 66	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 67	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 68	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 69	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 70	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 71	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 72	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 73	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 74	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 75	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 76	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 77	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 78	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 79	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 80	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 81	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 82	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 83	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 84	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 85	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 86	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
Amco Corp 12 1/2 87	100	107 1/8	108	+1/8	12.50	107 1/8	12.50
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Amco Corp 12 1/2 23	100	107 1/8	108	+1/8	12.50	107 1/8	12.50